

**SFA MODERNIZATION
PARTNER PROJECT**

**CONTRACT STATUS REPORT
(Monthly)**

11/1/99 - 11/30/99

Activity Summary (Month ending 11/30/99)

Planned Activities	Results
<i>PMO (Dave Gordon)</i>	
<ul style="list-style-type: none"> • Gather SFA comments and incorporate responses to Concept of Business Operations • Gather SFA comments and incorporate responses to Critical Program Management Processes • Deliver Program Plan • Deliver Program Monthly Report • Deliver Issues Database • Begin implementation and run of program processes communications, quality, issues, SFA support, performance management • Define business capabilities • Begin to map business capabilities to recommended projects • Review SFA performance measures and targets with GMs and ITRs • Finalize list of recommended projects • Finalize industry benchmarks • Received final recommendations on quick hit analysis from subcontractors • Perform review across all recommendations with subcontractors • Meet with 4 Business Units to review final recommendations and project recommendations • Work on DRAFT document • Gather SFA comments and incorporate responses to Program Plan • Continue implementation and run of program processes communications, quality, issues, SFA support, performance management • Add Communications Consultant • Complete Quick Hits Deliverable and Review Process 	<ul style="list-style-type: none"> • Completed comments gathering and update CBO (11/12) • Gathered comments and updated CPMP • Program Plan delivered 11/1/99 • Monthly Program Report delivered 11/1/99 • Created model database and reviewing existing AC database to translate for Modernization Program • Met with subcontractors and teams and have discussed roles and began to implement program plan • Drafted initial set of SFA business capabilities • Began to map business capabilities to blueprint and FY00 projects • Scheduled a review session with the CFO, Schools, Students and Financial Partners GMs during week of 11/8 to review performance measures and industry benchmarks • Met with contractors to review recommendations for FY00 IRB projects • Industry Benchmarks near final. Gaps in measures by SFA being documented to determine approach to measuring SFA • All comments received by 10/31 as scheduled • Review meeting held on 11/2 with quick hit review team members • Met with the CIO and Schools team. Remaining Business Units scheduled for week ending 11-12 • Draft document near complete, internal Mod Partner reviews to be completed by 11/8 close of business • Gathered comments and update Program Plan • Started implementation and run of program processes communications, quality, issues, SFA support, performance management – Mainly working with FMS project team • Elena Pienkowski, AC consultant (Communications), start date 11/15/99 • Completed review with SFA representatives, including: Schools - Jeneatte Zinc, Steve Wingard, Bruce Claiborne, Rana O'Brien Students – Michelle Brown, Karl Augenstein

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Planned Activities	Results
<ul style="list-style-type: none"> • Completed Industry Benchmarks Deliverable and Review Process • Complete acceptance process for Concept of Business Operations, Critical Program Management Processes and Program Plan • Update Quick Hits Deliverable and Review Process based on COTR review • Complete Capability Plan draft and begin reviewing with business units • Complete internal review of Issues Database, deliver Issues Database • Complete development of more robust IRB process and identification of key improvement areas • Complete acceptance process for Concept of Business Operations, Critical Program Management Processes and Program Plan • Complete Capability Plan draft and begin reviewing with business units • Complete development of more robust IRB process and identification of key improvement areas 	<p>Financial Partners - Barry Morrow CIO - Steve Haywald, Paul Pesavanto, (sent detailed recommendations to Tom Petska) Contractors included in review: ACS, AFSA, CPC, EDS, Raytheon, NCS and HPTi</p> <ul style="list-style-type: none"> • Review of Industry Benchmarks is in process, with CFO, Channels and Director of Analysis completed or scheduled • Completed all comment gathering, responses and submitted for acceptance • Updates in process. Deliverable prepared for wider distribution within business units • Work continues mapping the Blueprint view with the AC industry framework to ensure easy translation of categories. Brainstorming session scheduled for Mod Team to complete identification of opportunities with preliminary priorities assigned. Review process being scheduled. • Issues Database in place with final internal verification taking place • Completed process and improvement areas and preparing materials to review with the CIO • Completed all comment gathering, responses and submitted for acceptance • Work continues mapping the Blueprint view with the AC industry framework to ensure easy translation of categories. Brainstorming session scheduled for Mod Team to complete identification of opportunities with preliminary priorities assigned. Review process being scheduled. • Completed process and improvement areas and preparing materials to review with the CIO
<p><i>Financial Aid Reengineering (Karl Augenstein)</i></p>	
<ul style="list-style-type: none"> • Finalize scope and team membership. Receive approval to proceed • Begin working with EDS on current environment assessment • Begin development of focus group approach and membership for students and schools • Plan Core Team kick-off meeting • Hold kick-off meeting 11/8/99 • Plan and hold first core team meeting on 11/10/99 • Transition current environment assessment activities to core team members • Set dates for major activities (best practice presentations, site visits, focus group activities, etc.) • Begin planning best practice sessions 	<ul style="list-style-type: none"> • Finalized scope and membership. • Met with Barbara Anderson. EDS is preparing information to respond to an initial request for data. • Developed first draft of focus group questionnaire for schools. • Planned meeting for entire team, not just Core. Developed presentation. • Meeting held • Meeting held • Not done. Instead, contractor partners will lead efforts, directed by Modernization Partner • Not done. Dates to be revised and presented to core team on 11/22 • Planning begun

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Planned Activities	Results
<ul style="list-style-type: none"> • Revise workplan • Create draft modification to Task Order for revised scope of work • Create draft list of schools participants in focus groups • Set tentative dates for focus group meetings • Set tentative dates for best practices sessions • Complete first draft of current environment flows • Finalize focus group approach • Begin development of a communication plan for key stakeholders • Begin gathering suggestions and best practices from SFA participants (core team members and advisors) 	<ul style="list-style-type: none"> • Revised to end in Jan/Feb 2000 • Not completed. Scope of project refined to exclude Origination/Disbursement activities. Separate IPT to be established under Kay Jacks. Modification may need to include both IPTs. • Focus Group activities: created list of schools to invite, draft questionnaires, and approach. Also, began identifying participants for students focus group. • Tentative dates established at 11/22 core team meeting • Tentative dates established at 11/22 core team meeting • Completed first draft of LO and LC (EDS) and EDEExpress (NCS) current environment components. Drafts of the CPS, CDS, and DLSS flows to be completed by 11/30. • Completed • Delayed, until project scope finalized • Data gathering begun
<i>Enterprise Engineering & Integration (J. Michael Lee)</i>	
<ul style="list-style-type: none"> • Mobilize Task Order 4 including arranging staffing, project startup, team processes, and communication planning • Draft of the Stage Entry and Exit Criteria portion of Critical Methods & Standards deliverable • Outline of Critical Methods & Standards deliverable • 2nd Draft of Configuration Management Approach Reviewed by Dept of Ed • Continued work on Deployment Approach • Draft of System Integration & Test Approach sent for review by AC/Dept of Ed • Meet with VDC representative (CSC-Wayne Burgess / Jerry Ryznar) and Education IT Services personnel (David Elliott, Jim Cunningham, Seth Baldwin) for a debrief of this week's earlier CM and SI&T discussion. • Develop first draft framework for the Internet, Integration, Data Warehouse Architectures • Continued architecture requirements information gathering & analysis • Map technical services to the appropriate architecture component • Meet with SFA Enterprise Architecture - David Elliot to get his Enterprise Architecture expectations & views • Identified preliminary vendors to evaluate. Formal list with meeting schedules will finalized next period • Submit draft of Critical Methods and 	<ul style="list-style-type: none"> • Staffing mostly arranged for Task Order 4. Most of team assembled and finalizing details of workplans and milestones. • Stage Entry and Exit Criteria , Requirement Mgmt sections continued to be worked. Progress was slower than expected. • Outline of Critical Methods and Standards completed. • Draft sent out for comments and none received to date. • Generated second internal working draft. • Draft not yet ready for review. • Meeting was postponed due to competing priorities by key attendees. • Team leads have solid understanding of the final deliverable content, scope & details. Identified relationship and interdependencies across the three architectures • Developed approach and framework for gathering high-level requirements gathering & mapping to architectures • Identified technical services provided by major components of each architecture • Obtained his view of some key barriers to "As-Is" online access, his understanding of the role of Application Servers in an enterprise IT architecture, and a general sense of his set of challenges • Develop and manage a single vendor list with a well defined product evaluation criteria and selection process • Additional rework of draft plus, have not received interim review comments.

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Planned Activities	Results
<ul style="list-style-type: none"> Standards for QA Review (S. Petchon) • Continue work on System Integration & Testing • Receive comments and begin updates (S. Petchon) for Final CM Deliverable • Receive & respond to comments from CSC, NCS, Seth Baldwin on CM Deliverable • Identify - First Draft - Common Operating Environment (COE) components • Finalized EAI vendor meetings (Template, Vitria, IBM). MSI needs to be finalized targeting week of 12/17 • Develop Product Selection Criteria for the three architectures • Primary meet with SFA Security Champion • Meet with Denise Hill regarding incorporation of NewTek's intranet work into the Modernization Partnership • Meet with Kay Jacks, Steve Shane, and David Marr to ensure that Kay Jacks' desire for a Common Origination and Disbursement system is consistent with our architectural approach. • Continued EAI architecture services mapping to Legacy interfaces • Participated in IRB/Capacity Release meetings • Submit copy CM to Denise Hill/Phillip Wynn for early comments • Submit CM Final Deliverable to client (Connie Davis) • Held CM/System Integration & Test meeting with Denise Hill & Phillip Wynn • Update CM deliverable with/comments and submit to client via M. Swain • Meet with Connie Davis to explain why Highway1's student statement is a limited proof of concept, and get her buy-in for why our Netcentric architecture provides a much better approach. • Develop first draft framework for the Internet, Integration, Data Warehouse Develop first draft framework for the Internet, Integration, Data Warehouse Architectures • Map technical services to the appropriate architecture component • Primary meet with SFA Security Champion • Finalized short vendor list. Formal list with meeting schedules will finalized next period 	<ul style="list-style-type: none"> Draft not ready for review. • Work continuing. • Comments not received as of this report. • Received comments. Currently formulating responses. • Defined common technical services/layers and utilities spanning across the Internet, Integration, Data Warehouse, and CTI architectures • Schedule will be published to SFA. • Documents are in draft form – requires review & sign-off from Tony Meigides • Meet with Andy Boots (Security Champion) & discussed existing FASFA & TIV/WAN security architecture. Discussed existing security work (CSC policies & procedures) & open items “to-dos” requested by Greg Woods • Agreed to meet again to address specific steps. Scheduled for 12/1 from 10am until noon. • Jacks' desire for either a new system or a newly integrated system could be one of the first major systems integration initiatives that makes use of our architecture. David Marr to provide a cost estimate to assess the current systems for how best to proceed. • Matrix will be utilized to identify number & types of legacy integration patterns • Doug Burton attended working session. Technical architecture releases will be linked/associated to business capabilities release strategy • Completed. Comments received • Requested M. Swain deliver at COTR meeting (11/23). • Completed • Completed • Connie agreed to express her support of our net-centric architecture ideas to CIO Steve Haywald. • Team leads have solid understanding of the final deliverable content, scope & details. Identified relationship and interdependencies across the three architectures • Identified technical services provided by major components of each architecture • Obtained his view of some key barriers to “As-Is” & “To-Be” Vision • Develop and manage a single vendor list with a well defined product evaluation criteria and selection process

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Planned Activities	Results
<i>Partner Management (Mike Swain)</i>	
<ul style="list-style-type: none"> • Complete development Procurement Planning Taskforce Materials • Deliver Monthly Contract Status Report • Continue development of the Partner Management Plan deliverable • Participate in Procurement Planning Taskforce Workshop • Participate in Procurement Planning Taskforce Workshop follow-up meeting with Program Planning team • Obtain approval of the outline for the Partner Management Plan deliverable • Initiate final planning for relocation to SFA (Room 4520) • Participate in Procurement Planning Taskforce Workshop meeting to review Mgt Council presentation draft. • Continue effort to have each Modernization Partner staff member execute a Notice of Criminal Liability under the Privacy Act statement and an OF-306 Declaration for Federal Employment form. • Submit the Contract Management Plan deliverable • Continue planning for relocation to SFA (Room 4520) and Portals • Continue negotiation efforts with subcontractors 	<ul style="list-style-type: none"> • Development completed and forwarded to Pat Bradfield. • Report delivered 11/2/99 • Outline forwarded to Pat Bradfield. • Participated in 11/8/99 Workshop. Draft meeting notes forwarded to Pat Bradfield for review. • Participated in 11/18/99 Workshop follow-up meeting. Presented first draft of Mgt Council presentation. • Outline approved. • Final planning initiated • Participated in 11/23/99 meeting. Presented second draft of Mgt Council presentation. • Effort continues – New staff added, 91% complete of active staff. Will continue effort for 100% active and ad hoc staff. • Submission delayed in final review, will be submitted next week. • Planning continues • Efforts continue
<i>FMS (Cindy Aldridge)</i>	
<ul style="list-style-type: none"> • See attached FMS Contract Status Report 	

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Plans (Month ending 11/30/99)

Planned Activities
<i>PMO (Dave Gordon)</i>
<ul style="list-style-type: none"> • Continue to gather comments and update CBO - complete by 11/10 • Continue to gather comments and update CPMP - complete by 11/12 • Continue to gather comments and update Program Plan – acceptance period ends 11/15 • Complete any updates to the Program Status Report per comments received • Rollout Issues Database • Continue implementation and run of program processes communications, quality, issues, SFA support, performance management – within the FMS and FAO teams • Finalize list of business capabilities • Describe business capabilities • Draft list of recommended projects • Incorporate contractors feedback about current projects into list of recommended projects • Continue to map IRB projects to the business capabilities • Map development list items to the business capabilities • Review SFA performance measures and targets with General Managers, ITRs, and Analysis personnel • Finalize industry benchmarks and performance measures • Deliver DRAFT Quick Hits Recommendation document on 11/8 • Meet with contractors to review DRAFT document and project recommendations • Meet with remaining Business Units to review final recommendations and project recommendations • Work on FINAL Quick Hits deliverable document, due for delivery on 11/15 • Complete internal review of Issues Database, deliver Issues Database • Meet with PSG to discuss Mod Partner role in performance management work • Complete Capability Plan draft and begin reviewing with Channels, CIO, CFO and COTRs • Complete verification of Issues Database and roll out to team • Request extended Management Council meeting to review Capability Plan
<i>Financial Aid Reengineering (Karl Augenstein)</i>
<ul style="list-style-type: none"> • Hold kick-off meeting 11/8/99 • Plan and hold first core team meeting on 11/10/99 • Transition current environment assessment activities to core team members • Set dates for major activities (best practice presentations, site visits, focus group activities, etc.) • Begin planning best practice sessions • Revise workplan • Create draft modification to Task Order for revised scope of work • Create draft list of schools participants in focus groups • Set tentative dates for focus group meetings • Set tentative dates for best practices sessions • Complete first draft of current environment flows • Finalize focus group approach • Begin development of a communication plan for key stakeholders • Begin gathering suggestions and best practices from SFA participants (core team members and advisors) • Hold SFA Best Practices/Lessons learned meeting • Receive draft current environment flows and descriptions for remaining DL systems (CPS, DLSS) • Set dates for first focus group meetings
<i>Enterprise Engineering & Integration (J. Michael Lee)</i>
<ul style="list-style-type: none"> • Submit first draft of Critical Methods and Standards to SFA • Dept of ED review cycle for Configuration Management Approach begins

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Planned Activities

- Obtain and assess Deployment Approach draft (Doug Burton)
- Meet with Connie Davis to discuss CM deliverable and Methods & Standards expectations.
- Contact Seth Baldwin/Jim Cunningham concerning the expectations of Delivery QA in their RFMS pilot program
- Finalize high-level requirements mapping to architectures with links to Blueprint vision
- Continue detailed iteration of architectures (Internet, Integration, Data Warehouse) to include links to business drivers with emphasis on component standardization and products
- Bring CSC resources on project
- Finalize internet, integration, Data Warehouse, CTI profiles
- Identify & contact/schedule for QA review meetings with SME's
- Complete RFIs that will be distributed to short list of vendors
- Begin evaluating architecture options and product classes
- Receive updates from M. Lee and continue working on Critical Methods and Standards 2nd draft.
- Submit System Integration & Testing Approach 1st Draft for M. Lee review
- Submit CM Final Deliverable to client (Carol Seifert)
- Confirm & schedule required vendor meetings
- Continue software vendors meetings for all three architectures
- Facilitate client kick-off meeting
- Meet with Access American IT & Business leaders to discuss Phase I & II issues
- Meet with NewTek to discuss how to incorporate their intranet work into the Modernization Partnership.
- Meet with AC SMEs to provide QA on Netcentric architecture
- Meet with EAI SME (12/1) to review approach & current framework
- Freeze technical architecture services (Internet, EAI, Data Warehouse)
- Finalize client contact master list. Contains SFA key players & meeting schedules
- Finalized (version 1.0) vendor; product class master list & meeting schedules
- Review first draft improvement recommendation
- Continue working on Critical Methods and Standards 2nd draft.
- Continue detailed iteration of architectures (Internet, Integration, Data Warehouse) to include links to business drivers with emphasis on component standardization and products
- Submit CM Final Deliverable to client (Carol Seifert)
- Submit System Integration & Testing Approach 1st Draft
- Confirm & schedule required vendor meetings

Partner Management (Mike Swain)

- Participate in Procurement Planning Taskforce Workshop
- Continue development of the Partner Management Plan deliverable
- Continue negotiation efforts with subcontractors
- Participate in Procurement Planning Taskforce Workshop follow-up meeting with Program Planning team
- Obtain approval of the outline for the Partner Management Plan deliverable
- Initiate final planning for relocation to SFA (Room 4520)
- Participate in Procurement Planning Taskforce Workshop meeting to review Mgt Council presentation draft.
- Continue effort to have each Modernization Partner staff member execute a Notice of Criminal Liability under the Privacy Act statement and an OF-306 Declaration for Federal Employment form.
- Submit the Contract Management Plan deliverable
- Continue planning for relocation to SFA (Room 4520) and Portals
- Participate in Procurement Planning Taskforce Workshop meeting to review Mgt Council presentation draft and first draft of Preliminary Business Analyses.
- Submit the Partnership Management Plan deliverable

Financial Management Services (Cindy Aldridge)

- See attached FMS Contract Status Report

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Deliverables (All)

Deliverable		Status	Required Delivery Date	Actual Delivery Date	Required SFA Response Date
1.1.1	Concept of Business Operations	Accepted	10/6/99	10/6/99	10/20/99
1.1.2	Critical Program Management Processes	Accepted	10/15/99	10/15/99	10/29/99
1.1.3	Contract Management Plan	Accepted	10/15/99	10/15/99	10/29/99
1.1.3	Monthly Report	Accepted	10/18/99	10/18/99	N/A
2.1.2	Program Plan/ Quality Plan/ Communication Plan	Accepted	11/1/99	11/1/99	11/15/99
2.1.3a	Modernization Partner Program Management (Status Report)	Accepted	11/1/99	11/2/99	11/15/99
2.4.2a	Draft Conceptual Design	See Note 2	11/1/99		11/15/99
2.3.4a	Monthly Contract Status Report	Accepted	11/1/99	11/2/99	11/15/99
3.1.1a	Project Plan	Accepted	11/2/99	11/2/99	11/16/99
2.1.1	Recommended Value Creating Opportunities/Industry Benchmarks	Delivered	11/15/99	11/15/99	11/29/99
2.2.2	Configuration Management Approach	Accepted	11/29/99	11/23/99	12/7/99
2.4.2b	Final Conceptual Design	See Note 2	11/29/99		12/13/99
2.4.2c	Business Case	See Note 2	11/29/99		12/13/99
2.4.2d	Value Based Cost Approach	See Note 2	11/29/99		12/13/99
2.4.1	Draft Business Capability Release Plan	See Note 2	11/29/99		12/13/99
2.3.4b	Contract Management Plan	Accepted	11/29/99	11/29/99	12/13/99
2.3.2	Partnership Management Plan	Delivered	11/30/99	11/29/99	12/15/99
3.1.3a	Concept of Operations Validation	Delivered	12/3/99	12/3/99	12/17/99
3.1.1b	Ongoing Project Management and Analysis (Monthly Report)	Delivered	12/3/99	12/3/99	12/17/99
2.1.3c	Modernization Partner Program Management (Status Report)	Delivered	12/10/99	12/10/99	N/A
2.3.4c	Monthly Contract Status Report	Delivered	12/10/99	12/10/99	N/A
2.1.3b	Capability Release Plan	Started	12/19/99		1/2/00
2.2.3	Critical Methods/Standard Recommendations	Started	12/29/99		1/12/00
2.3.1	Acquisition Strategy		12/31/99		1/15/00
3.1.1c	Ongoing Project Management and Analysis (Monthly Report)		1/4/00		1/18/00
2.2.4	Systems Integration and Test Approach	Started	1/9/00		1/23/00
2.1.3d	Modernization Partner Program Management (Status Report)		1/10/00		N/A
2.3.3	Legacy Contract Transition Plan	Started	1/10/00		1/24/00
2.3.4d	Monthly Contract Status Report		1/10/00		N/A
2.2.5	Deployment Approach	Started	1/31/00		2/14/00
3.1.1d	Ongoing Project Management and Analysis (Monthly Report)		2/3/00		2/17/00
2.1.3e	Modernization Partner Program Management (Status Report)		2/10/00		N/A
2.3.4e	Monthly Contract Status Report		2/10/00		N/A
2.2.6	Post-Deployment Maintenance Approach	Started	2/28/00		3/13/00
3.1.3b	Financial Management System Design		2/28/00		3/13/00
3.1.1e	Ongoing Project Management and Analysis (Monthly Report)		3/3/00		3/17/00

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	Deliverable	Status	Required Delivery Date	Actual Delivery Date	Required SFA Response Date
2.1.3f	Modernization Partner Program Management (Status Report)		3/10/00		N/A
2.3.4f	Monthly Contract Status Report		3/10/00		N/A
3.1.3c	Financial Analysis & Business Case		3/31/00		4/14/00
3.1.1f	Ongoing Project Management and Analysis (Monthly Report)		4/3/00		4/17/00
3.1.2	License Pricing Analysis		4/7/00		4/21/00
2.1.3g	Modernization Partner Program Management (Status Report)		4/10/00		N/A
2.3.4g	Monthly Contract Status Report		4/10/00		N/A
3.1.1g	Project Completion (Final Report)		4/14/00		4/28/00

KEY		
Task Order 1 – Effective Date 16 Sept 1999	Task Order 2 - Effective Date 1 Oct 1999	Task Order 3 - Effective Date 1 Oct 1999
1.1 = Task Order 1 - Program Mgmt Office	2.1 = Task Order 2 - Program Mgmt Office	3.1 = Task Order 3 - Financial Mgmt
	2.2 = Task Order 2 - Enterprise Engineering & Integration	
	2.4 = Task Order 2 - Financial Aid Origination	
	2.3 = Task Order 2 - Partner Mgmt	

NOTES:

2. Financial Aid Origination Re-engineering (TO2) – Scope being re-examined.

**SFA MODERNIZATION
PARTNER PROJECT**

Schedule of Key Meetings (month ending 11/30/99)

Key Meeting	Date
8:30-4 Procurement Planning Taskforce Workshop	11/8/99
10am - CFO to discuss industry benchmarks and performance management	11/9/99
1:00pm CIO Meeting	11/9/99
10am - CFO to review CBO and CPMP and gather comments	11/10/99
9am-12noon - Meet with the contractors to review initial list of recommended projects	11/10/99
1:30-3 Weekly COTR Meeting	11/10/99
FMS Team to discuss program management and the FMS project	11/11/99
1:00pm CIO Meeting	11/11/99
1 pm - Meet with Bob Knisely to discuss performance management	11/12/99
1:30 pm - Analysis group – Industry Benchmarks and Performance Management	11/15/99
1:30 pm - CIO Meeting to review IRB Process, key improvement areas and next IRB agenda	11/15/99
9-10 Procurement Planning/Program Planning Coordination Meeting	11/16/99
1:30-3 Weekly COTR Meeting	11/17/99
Capability Release Planning Meetings	11/22/99
System Integration & Testing Meeting – Phillip Wynn (SFA)	11/22/99
Security Architecture Check-Point with SFA (Andy Boots)	11/23/99
Follow up HP meeting – discuss status quick hits improvement opportunities & HP services	11/23/99
9-10 Procurement Planning Task Force Meeting	11/23/99
1:30-3 Weekly COTR Meeting	11/24/99
1:00-2:30 - SFA Best Practices Review (at regular core team meeting time)	11/29/99
Brian Harp – Internet Architecture Q/A review meeting	11/29/99
Client Kick-Off meeting	11/30/99
NewTech – review potential work overlap & provide recommendation	12/1/99
EAI (STC) vendor & SME meeting	12/1/99
1:30-3 Weekly COTR Meeting	12/1/99
Denise Hill – detail walkthrough of Internet, Integration, Data Warehouse architectures, standards & governance	12/2/99
Follow up HP meeting – discuss status quick hits improvement opportunities & HP services	12/2/99
9-11 Procurement Planning Task Force Meeting	12/2/99
1:00-2:00 - Core team meeting	12/6/99
First Focus Group meetings (students and schools)	12/6/99
1:00-2:00 - Core team meeting	12/6/99
1:00-2:00 - Core team meeting	12/13/99
Financial Services Best Practices #1	12/20/99
10am - Contractor Partner Forum #1 – NCS	12/21/99
10am - Contractor Partner Forum #2 – EDS	12/22/99
1pm - Contractor Partner Forum #3 – ACS	12/22/99
Financial Services Best Practices #2	1/6/00

**SFA MODERNIZATION
PARTNER PROJECT**

Overall Project Schedule
(See Microsoft Project Gantt Chart)

SFA MODERNIZATION PARTNER PROJECT

Personnel Status

NAME	LOTUS/NOTES - Email	ORG'N	OFFICE #
Direct Loan Service Reengineering			
Augenstein, Karl	Karl Augenstein	AC	617-454-4436
Anderson, Barbara	Barbara.Anderson@exsc01.exch.eds.com	EDS	502-326-2010
Beck, Paul	Paul.Beck@acs-gsg.com	AFSA	
Brady, David	dave.brady@acs-gsg.com	ACS	301-721-3374
Dublin, Beth	Elizabeth A. Dublin	AC	703-947-1516
McGovern, Bill	bill.mcgovern@eds.com	EDS	
Mowry, Darren	Darren N. Mowry	AC	202-331-8881
Raistrick, Caroline	caroline.raistrick@acs-gsg.com	ACS	301-212-8029
Spivey, Sheryl	sspivey@kpmg.com	KPMG	404-979-2065
Studt, Charles	cstudt@kpmg.com	KPMG	610-902-3069
ECO			
Swain, Mike	Charles M. Swain	AC	202-261-7002
Anguiano, Linda	Linda Anguiano	AC	202-260-1804
Goodman, Steve	Steven H. Goodman	AC	703-947-1698
Moore, Liz	Liz A. Moore	AC	202-261-6993
Morris, Rex	Rex E. Morris	AC	202-261-7209
Paine, Lucas	Lucas J. Paine	AC	202-261-6945
Putzulu, Shantil	Shantil L. Putzulu	AC	202-261-6946
Washington, Kiyaa	Kiyaa L. Washington	AC	202-261-6992
Enterprise Engineering and Integration			
Lee, Michael	J. Michael Lee	AC	678-657-8409
Burton, Doug	Douglas G. Burton	AC	202-261-6956
Elkins, Debra	Debra L. Elkins	AC	202-261-7130
Epee-Bounya, Samual	Samual Epee-Bouyna	AC	202-331-8881
Hannan, Michael	mhannan@kpmg.com	KPMG	703-747-6456
Jenkins, Jim	James A. Jenkins	AC	703-947-2026
Kluge, Keith	Keith S. Kluge	AC	202-261-6968
Meigides, Tony	Anthony Meigides	AC	773.271.1252
O, Eddie	Edward Y. O	AC	202-261-6959
Pai, Shyam	Shyam B. Pai	AC	202-261-6900
Pavlick, Tim	Tpavlick@kpmg.com	KPMG	703-747-6282
Sierra, Luis	Luis Sierra	AC	678-657-7072
Sobiloff, Blake	bsobiloff@kpmg.com	KPMG	202-262-4417
Financial Management Services			
Aldridge, Cynthia	Cynthia A. Aldridge	AC	312-693-5080
Beck, Tom		Oracle	
Deveraux, Jim		Oracle	
Dowling, Scott M.	Scott.M.Dowling	AC	703-947-1508
Elkin, Talia	Talia Elkin	AC	202-205-9491
Jordon, Ann		Oracle	
Lohr, Pat		Oracle	
McCann, Brian		Oracle	
Rezash, David	David L. Rezash	AC	312-693-4861
Shuman, Bruce	Bruce E. Shuman	AC	202-205-9491
Toffey, Ann		Oracle	
Loan Origination			

**SFA MODERNIZATION
PARTNER PROJECT**

NAME	LOTUS/NOTES - Email	ORG'N	OFFICE #
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