

**SFA MODERNIZATION
PARTNER PROJECT**

**CONTRACT STATUS REPORT
(Monthly)**

1/1/00 - 1/31/00

Activity Summary (Month ending 1/31/00)

Planned Activities	Results
<i>PMO (Elisabeth Schmidt)</i>	
<p><i>Program Planning, Management and Review:</i></p> <ul style="list-style-type: none"> • Review CMM program for applicability to Modernization • Complete development of Project Management Review template and sample • Prepare for January (quarterly) AC Client Quality Management Assessment (CQMA) review • Submit Monthly Program Report • Continue development and implementation of performance management with Analysis Group • Continue to develop functionality and requirements for Web based Program Management Office • Begin update of orientation binder • Revise and distribute Products and Services Release Plan version 1.0 (formerly named Capability Release Plan)with updates and change matrix. • Participate in Products and Services Release Planning meeting to discuss next version of the plan. • Determine approach to capture the Products and Services Release Plan and updates in the Modernization Program Blueprint. • Meet with Barry Morrow to discuss the requirements and 1st quarter 2000 plans for the Financial Partners channel. (ITR role of Chris Ward) • Attend the CheckFree product meeting in Atlanta with the CIO and the SFA enterprise architect <p><i>Investment Management:</i></p> <ul style="list-style-type: none"> • Continue to develop training for IRB business case workshops and conduct workshops 	<p><i>Program Planning, Management and Review:</i></p> <ul style="list-style-type: none"> • Met with AC CMM expert and reviewed sample materials. Will determine if continued work should occur to ensure compliance of program. • Reviewed Project Management Review template with the CIO and deputy for eCommerce Application Development. • CQMA documents and agenda were prepared; however, due to snow/weather, CQMA was rescheduled for 2/11. • Deliverable submitted 1/10. • Met with project teams and began process of mapping performance metrics. • In progress • In progress • Resolved all outstanding points on the Products and Services Release Plan version 1.0. Distributed the revised Products and Services Release Plan version 1.0 with the change matrix distributed to Carol Seifert and other SFA/Modernization Partner team members. • Revised the Products and Services Release Plan schedule to reflect initiatives by channel. Participated in kickoff meeting to discuss next business architecture plans for SFA's environment. • Met with Barry Morrow to discuss project requests within the Financial Partners channel. • Continued to plan the work effort required to complete the next version of the Products and Services Release Plan (version 2.0). • Prepared an overview presentation of the Products and Services Release Plan. • Drafted an overview presentation of the Modernization Program. • Met with Barry Morrow to discuss the requirements and 1st quarter 2000 plans for the Financial Partners channel. • Chris Ward attended meeting at CheckFree on 1/3/00 in Atlanta and prepared/distributed the write-up on the CheckFree meeting. <p><i>Investment Management:</i></p> <ul style="list-style-type: none"> • Training has been developed and sessions were conducted.

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<ul style="list-style-type: none"> • Complete Access database for IRB and begin work on database business case functionality and design • Support CIO plan to continue FY01 IRB/Budget planning <p><i>Communications:</i></p> <ul style="list-style-type: none"> • Facilitate All hands meeting 1/19 • Complete design of Modernization Partner Room • Develop SFA Modernization communication 	<ul style="list-style-type: none"> • Access database has been tested and released to client for use, business case functionality. • Developed a template to capture budget estimates for recommended initiatives in the Products and Services Release Plan. <p><i>Communications:</i></p> <ul style="list-style-type: none"> • Conducted 1/19. • Design at the project level is drafted. Review required with Linh Nguyen to ensure key components are in place to build on for program level reporting. Review with Carol Seifert needs to be scheduled. Need to obtain approval and identify the physical room that will be used. • Draft completed, pending review.
<i>Direct Loan Servicing Reengineering (Karl Augenstein)</i>	
<ul style="list-style-type: none"> • Hold contractor forums to solicit ideas for systems and process improvements • Schedule speakers for best practices forums • Review as-is environment • Begin documenting reengineering options • Begin conceptual model • Add scheduled resources to project team for conceptual model and technical review tasks • Review volume and cost information for current environment assessment • Finalize dates and speakers for Best Practices seminars • Establish date for student focus group • Hold SFA staff ideas/best practices forum • Distribute review copy of Current Environment Assessment and receive comments from IPT members • Create format for Reengineering Options Analysis presentation • Begin review and analysis of selected options • Begin analysis and quantification of non-selected options 	<ul style="list-style-type: none"> • Received ideas from EDS and ACS on improvements to existing systems and processes as well as new “out-of-the-box” ideas • Identified CDS retirement as a potential quick hit • Speakers not scheduled. Discussions with possible speakers begun. • Volume and cost information received. Review begun • First 4 items placed on list. Contractor ideas and presentations reviewed; additional information received from EDS supporting the ideas presented. • Conceptual model begun for CDS retirement • Technical Consultant added. Technical Manager to start 1/10 • Reviewed. • Dates and speakers still TBD. William DeLeo from Freddie Mac has committed to speak, date under discussion. Seeking speaker from CheckFree for second slot. • Student input will be sought through interviews instead of a focus group. Interviews to be conducted during the week of 1/24. • Forum held; write-up distributed • Distributed on 1/18 to IPT Core team for feedback. Discussed in Core Team meeting 1/21. Comments will be incorporated into revised document before final distribution. • Reengineering Options Analysis formatted with costs, benefits and risks • Discussed reengineering options with Core team on 1/21. Analysis begun on elimination of CDS, eServicing and streamlined processing • Began analysis and quantification analysis on 1/21 for discussion with Core Team on 1/24
<i>Enterprise Engineering & Integration (Dave Gordon)</i>	

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<ul style="list-style-type: none"> • Met with MSI Technical Director (Wayne Haber) in Chicago to discuss architecture & services concerns (12/29) • Review CIO submitted "IT Strategic Plan" • Review Rational Rose development product suite for compliance with Internet, EAI, & Data Warehouse Architecture compatibility • Finalized & Delivered "Recommended Technical Architectures" deliverable #4.1.2 • Reviewed NewTek/Domain internet portal product recommendations • Finalized Security Architecture staffing & draft deliverables framework • Participated in NCS "Software Engineering Handbook" evaluation meeting. Met with SFA IT Management Team & NCS to discuss their offerings & approach/methodology on <i>Software Process Improvement</i> (Capability Maturity Model) • Participated in Rational Rose development tool assessment/evaluation meetings • Reviewed "Recommended Technical Architectures" deliverable #4.1.2 with selected CIO Management team members • Completed 1st draft of the "Internet Security Architecture" deliverable #4.1.3 • Reviewed "Recommended Technical Architectures" deliverable #4.1.2 with selected CIO Management team members • Revised "Portals Architecture" approach based on several meetings with CIO IT management team • Completed 1st draft of the "Internet Security Architecture" deliverable #4.1.3 • Continued revision to the "System Integration & Testing" deliverable based on comments received from SFA Management team • Finalized "Configuration Management" revisions and resubmit deliverable for acceptance • Started 1st draft of "Post Deployment" deliverable • Continue IPT work effort 	<ul style="list-style-type: none"> • Discussed architecture & implementation issues. Product is a point-to-point integration solution with minimal support to XML, CORBA, Java, and overall component based architectures. Solution/Product has a very weak development architecture and no workflow management capabilities. Detail findings will be published with final recommendation deliverable (1/7) • Review & recommendations in-progress • Additional meetings with Rational Rose Technical representatives will be required to finalize findings & recommendations. Working with Jim Green to work out logistics • Delivered task order #4 – deliverable #4.1.2 to SFA • Recommendation findings and compliance with Internet Architecture will be published by 1/14/00 • Security Architecture meetings with SFA IT security lead (Andy Boots) will be scheduled and initial Internet Security Architecture deliverable completed by 1/17/00 • Follow up meetings are required to determine scope, compliance and objectives/desired outcome of how the Software Engineering Handbook will be utilized. Macro processes, roles and responsibilities need to be defined in order to properly implement capability maturity model • Additional meetings with Rational Rose Technical representatives will be required to finalize findings & recommendations. Working with Jim Green to work out logistics • Initial comments are positive – no revisions were requested. Additional meetings scheduled for next week (1/17/00) with CIO & remaining IT Management team members • Work In-Progress. • Initial comments are positive – no revisions were requested. Additional meetings scheduled for next week (1/17/00) with CIO & remaining IT Management team members • Revisions will be reviewed and finalized next week • Work In-Progress. • The reviews & comments process continues. No additional comments received as of 1/7/00 • Deliverable acceptance sign-off is expected on week of 1/10/2000 • Work In-Progress • IPT work/meetings are continuing

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Planned Activities	Results
<ul style="list-style-type: none"> • Develop a preliminary conceptual application architecture and begin review with key areas to obtain feedback and incorporate direction: <ul style="list-style-type: none"> - Students Channel ITR (David Marr) - Met with Technical Architecture team (Tony Meigides) - ACS to discuss workplan for completing CDS shutdown (included Ken Dineen and Karl Augenstein) - Meeting with FMS team to review issues from their project relating to application architecture - Meet with CFO and channel representatives to discuss CDS/FARS functions • Meet with Tech Arch team to coordinate activities and architectures with SFA applications plan • Meeting with FMS team on legacy systems to map the system requirements relative to overall SFA applications plan • Review CDS estimates with ACS, Begin process of reviewing with Channel and CFO internal personnel 	<ul style="list-style-type: none"> • Preliminary apps architecture developed and review meetings took place. <ul style="list-style-type: none"> - High-level definition of architecture matches plans for Common Origination IPT - Tony provided examples of greater level of detail that would help to more concretely define the architecture - ACS committed to producing the estimates by Jan 12. Internal shopping of estimates begins then. By Jan 19 we will be able to review with GM and present to IPT by Jan 27. - Received briefing on CDS FARS functions. Unclear how the two IPTs will divide the functions they are covering • Held scheduled weekly meeting to coordinate activities. Attended additional session to discuss CRP with team (Chris Ward also attended). • Provided feedback on the planned pilot. Also provided a detailed explanation of the mapping of transactions to FARS accounts. • Estimates were not provided by ACS. Alerted Karl Augentsein, Ken Dineen, and David Gordon to risk of not progressing the CDS project based on the estimates still not being completed.
<i>Partner Management (Mike Swain)</i>	
<ul style="list-style-type: none"> • Finalize development of the Acquisition Strategy Update deliverable • Continue planning for relocation to Portals • Continue negotiation efforts with subcontractors • Start Development of the Interim Legacy Contract Transition Plan • Continue to develop the Contract Transition Preliminary Business Analyses • Continue effort to have each Modernization Partner staff member execute a Notice of Criminal Liability under the Privacy Act statement and an OF-306 Declaration for Federal Employment form. • Develop the Interim Legacy Contract Transition Plan 	<ul style="list-style-type: none"> • Development Continues. 12/28/99 request to delay delivery until SFA Capability Release Plan updates have been incorporated • Planning continues. No firm space allocation or date yet. • Efforts continue. 10 signed, 4 in final stages, 4 in progress • Development Continues. Business Area Interviews: 15 Completed, 1 Scheduled, 1 to be scheduled. • 104 of 108 complete. 4 subs no response but have been working on other SFA contracts. • Interim Legacy Contract Transition Plan v1.1 complete
<i>Transformation (Linh Nguyen)</i>	
See attached Transformation Report	
<i>FMS (Cindy Aldridge)</i>	
See attached FMS Report	

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Plans (Month ending 2/29/00)

Planned Activities
<p><i>PMO (Elisabeth Schmidt)</i></p> <ul style="list-style-type: none"> • Finalize the IRB process and assist in its implementation, as well as continue to facilitate business case development • Continue to work with Director of Analysis to develop performance management • Draft Project Management Reviews for FMS and Common Origination • Finalize Modernization Partner Room design and receive approval • Conduct Client Quality Management Assessment (CQMA) Review • Continue to support SFA requests
<p><i>Financial Aid Reengineering (Karl Augenstein)</i></p> <ul style="list-style-type: none"> • Schedule Student Survey dates • Obtain Vendor Cost information • Distribute Vendor Analysis document for review • Complete Business plan (First Draft) for review <ul style="list-style-type: none"> - Review KPI document with team - Review Target technical architecture diagram with team - Review Target process flow diagrams with team - Review Target financial analysis with team • Review CDS target environment (Financial / Technical Documents) • Begin Capability Simulation Model development (design HL model for Business Plan) • Distribute review copy of Current Environment Assessment and receive comments from IPT members • Create format for Reengineering Options Analysis presentation • Begin review and analysis of selected options • Begin analysis and quantification of non-selected options
<p><i>Enterprise Engineering & Integration (Dave Gordon)</i></p> <ul style="list-style-type: none"> • Continue workplan/task order and funding strategies for delivery phase (all architectures) • Finalize & deliver the “Internet Security Architecture Recommendations” deliverable #4.1.3 • Finalize & deliver the “Common Operating Environment” deliverable #4.1.3 • Continue work effort on defining application/technical architecture standards – developers design handbook (deliverable #4.1.5) • Finalize Portal Architecture approach document – schedule meetings to communicate to business stakeholders • Review “Capability Release Plan” and provide architectural/technical feedback • Continue scope of revision to the Modernization Blueprint revision to reflect “Recommended Technical Architectures” deliverable #4.1.2 • Facilitate vendor meeting with webMethods & SFA CIO • Prepare for SFA Modernization update presentation scheduled for 2/18/00 • Continue follow up meetings with the FMS project team – discuss architectural dependencies • Develop CTI Architecture Approach & Scope Document • Schedule Vendor meetings for EAI solution – Vitria, IBM/Neon, CrossWorld • Schedule Data Warehouse (End-User/Front-End) vendor meeting (re-visit) – MicroStrategy • Review SFAs Security Architecture Strategy & Vision – Wayne Wright & Andy Boots • Participate in ITSEG meeting – “Proposed Technical Architecture and Investment Management” and “Recommend Application Architecture Standards version 1”
<p><i>Partner Management (Mike Swain)</i></p> <ul style="list-style-type: none"> • Complete Contract Transition Preliminary Business Analyses • Complete development of the Interim Legacy Contract Transition Plan • Continue effort to have each Modernization Partner staff member execute a Notice of Criminal Liability under the Privacy Act

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Planned Activities
statement and an OF-306 Declaration for Federal Employment form.
<ul style="list-style-type: none">• Relocate Engineering and other staff to Portals• Continue negotiation efforts with subcontractors
<i>Transformation (Linh Nguyen)</i>
See attached Transformation Report
<i>FMS (Cindy Aldridge)</i>
See attached FMS Report

SFA MODERNIZATION PARTNER PROJECT

Deliverables (All)

DELIVERABLES SCHEDULE (as of 2/10/00)

	Deliverable	Status	Contract Delivery Date	New Delivery Date	Actual Delivery Date	Required SFA Response Date
3.1.1a	Project Plan	Accepted	10/8/99	11/2/99	11/2/99	11/16/99
3.1.3a	Concept of Operations Validation	Accepted	10/26/99	12/3/99	12/3/99	12/17/99
2.1.2	Program Plan/ Quality Plan/ Communication Plan	Accepted	11/1/99	11/1/99	11/1/99	11/15/99
2.1.3a	Modernization Partner Program Management (Status Report)	Accepted	11/1/99	11/1/99	11/2/99	11/15/99
2.3.4a	Monthly Contract Status Report	Accepted	11/1/99	11/1/99	11/2/99	11/15/99
3.1.1b	Ongoing Project Management and Analysis (Monthly Report)	Accepted	11/1/99	12/3/99	12/3/99	12/17/99
2.1.1	Recommended Value Creating Opportunities/Industry Benchmarks	Accepted	11/15/99	11/15/99	11/15/99	11/29/99
2.1.3b	Capability Release Plan	Accepted	11/29/99	12/20/99	12/20/99	1/7/00
2.1.3c	Modernization Partner Program Management (Status Report)	Accepted	11/29/99	12/10/99	12/10/99	N/A
2.2.2	Configuration Management Approach	Delivered	11/29/99	11/29/99	2/4/00	2/18/00
2.3.4b	Contract Management Plan	Accepted	11/29/99	11/29/99	11/29/99	12/13/99
2.3.4c	Monthly Contract Status Report	Accepted	11/29/99	12/10/99	12/10/99	N/A
2.3.2	Partnership Management Plan	Accepted	11/30/99	11/30/99	11/29/99	12/15/99
3.1.1c	Ongoing Project Management and Analysis (Monthly Report)	Accepted	11/30/99	1/4/00	1/4/00	1/7/00
4.1.1	Proposed Technical Architecture and Invest. Mgmt. Improvements	Delivered	12/22/99	1/14/00	1/14/00	1/28/00
2.1.3d	Modernization Partner Program Management (Status Report)	Accepted	12/29/99	1/10/00	1/10/00	1/24/00
2.2.3	Critical Methods/Standard Recommendations	Delivered	12/29/99	12/29/99	2/4/00	2/18/00
2.2.4	Systems Integration and Test Approach	Delivered	12/29/99	12/29/99	2/4/00	2/18/00
2.3.4d	Monthly Contract Status Report	Accepted	12/29/99	1/10/00	1/10/00	N/A
3.1.1d	Ongoing Project Management and Analysis (Monthly Report)	Delivered	12/30/99	2/3/00	2/3/00	2/3/00
2.3.1	Acquisition Strategy		12/31/99	3/15/00		3/28/00
6.1.1	Common Loan Origination Conference Support	Accepted	1/5/00	1/5/00	2/1/00	2/18/00
4.1.2	Recommended Application Architecture Std. Version 1	Delivered	1/7/00	1/7/00	1/7/00	1/20/00
2.3.3	Legacy Contract Transition Plan	Started	1/10/00	3/31/00		1/24/00
5.1.1	Aid Awareness Detailed Process Map		1/14/00		1/13/00	1/27/00
4.1.3	Recommended COE&Security Standards		1/17/00	2/17/00		3/2/00
2.1.3e	Modernization Partner Program Management (Status Report)		1/31/00	2/10/00		N/A
2.2.5	Deployment Approach	Delivered	1/31/00	1/31/00	2/2/00	2/16/00
2.4.1	Current Environment Assessment	Delivered	1/31/00	2/7/00	2/7/00	2/21/00
2.3.4e	Monthly Contract Status Report		1/31/00	2/10/00		N/A

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3.1.1e	Ongoing Project Management and Analysis (Monthly Report)		1/31/00	3/3/00		3/17/00
4.1.4	Architecture Release Plan	Delivered	2/1/00		2/1/00	2/15/00
3.1.3b	Financial Management System Design		2/3/00	2/28/00		3/13/00
2.4.2	Reengineering Options and Analysis		2/15/00	2/15/00		2/29/00
2.5.1	Current Environment Assessment		2/15/00	2/15/00		2/29/00
4.1.5	Application & Technical Architecture Stds.		2/16/00			3/1/00
2.1.3f	Modernization Partner Program Management (Status Report)		2/28/00	3/10/00		N/A
2.2.6	Post-Deployment Maintenance Approach	Started	2/28/00	2/28/00		3/13/00
2.4.3	Business Case		2/28/00	2/28/00		3/13/00
2.5.2	Reengineering Options and Analysis		2/28/00	2/28/00		3/13/00
2.3.4f	Monthly Contract Status Report		2/28/00	3/10/00		N/A
3.1.1f	Ongoing Project Management and Analysis (Monthly Report)		2/28/00	4/3/00		4/17/00
3.1.3c	Financial Analysis & Business Case		3/6/00	3/31/00		4/14/00
3.1.2	License Pricing Analysis		3/9/00	4/7/00		4/21/00
3.1.1g	Project Completion (Final Report)		3/14/00	4/14/00		4/28/00
2.5.3	Business Case		3/15/00	3/15/00		3/29/00
2.1.3g	Modernization Partner Program Management (Status Report)		3/30/00	4/10/00		N/A
2.3.4g	Monthly Contract Status Report		3/30/00	4/10/00		N/A
4.1.7	Recommended Application Architecture Stds. Version 2		4/7/00			4/21/00
4.1.6	Modernization Blueprint		TBD			3/1/00
4.1.8	Incentive Fee					

KEY		
Task Order 1 – Effective Date 16 Sept 1999	Task Order 2 - Effective Date 1 Oct 1999	Task Order 3 - Effective Date 1 Oct 1999
1.1 = Task Order 1 - Program Mgmt Office	2.1 = Task Order 2 - Program Mgmt Office	3.1 = Task Order 3 - Financial Mgmt
	2.2 = Task Order 2 - Enterprise Engineering & Integration	
	2.4 = Task Order 2 - Financial Aid Origination	
	2.3 = Task Order 2 - Partner Mgmt	

NOTES:

2. Financial Aid Origination Re-engineering (TO2) – Scope being re-examined.

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Schedule of Key Meetings (month ending 1/31/00)

Key Meeting	Date
10a IT-IRB	1/4/00
11a Internal Communicators	1/4/00
1p CIO - Petchon/Gordon	1/4/00
8:30-9a Weekly COO-Steve	1/5/00
1:00p Weekly Organ.-Kane	1/5/00
1:30-3 Weekly Mod COTR	1/5/00
Mgmt Council	1/6/00
Best Practices-DLSR	1/6/00
3:30p Weekly Organ.-Kane	1/10/00
10a IT-IRB	1/11/00
11a Internal Communicators	1/11/00
8:30-9a Weekly COO-Steve	1/12/00
1:00p Weekly Organ.-Kane	1/12/00
1:30-3 Weekly Mod COTR	1/12/00
Mgmt Council	1/13/00
10a IT-IRB	1/18/00
11a Internal Communicators	1/18/00
8:30-9a Weekly COO-Steve	1/19/00
1:00p Weekly Organ.-Kane	1/19/00
1:30-3 Weekly Mod COTR	1/19/00
Mgmt Council	1/20/00
3:30p Weekly Organ.-Kane	1/24/00
10a IT-IRB	1/25/00
11a Internal Communicators	1/25/00
8:30-9a Weekly COO-Steve	1/26/00
1:00p Weekly Organ.-Kane	1/26/00
1:30-3 Weekly Mod COTR	1/26/00
Mgmt Council	1/27/00
3:30p Weekly Organ.-Kane	1/31/00

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Overall Project Schedule
(See Microsoft Project Gantt Charts)

**SFA MODERNIZATION
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Personnel Status

NAME	LOTUS/NOTES-E-mail	ORG'N	OFFICE #
Direct Loan Servicing Reengineering			
Anderson, Barbara	Barbara.Anderson@exsc01.exch.eds.com	EDS	502-326-2010
Augenstein, Karl	Karl.Augenstein@ac.com	AC	617-454-4436
Beck, Paul	Paul.Beck@acs-gsg.com	AFSA	
Brady, David	dave.brady@acs-gsg.com	ACS	301-721-3374
Conwell, Roland T.	Roland T. Conwell	AC	703-947-7383
Dublin, Beth	Elizabeth.A.Dublin@ac.com	AC	703-947-1516
Esslinger, Kelly L.	Kelly L. Esslinger	AC	703-947-1563
McGovern, Bill	bill.mcgovern@eds.com	EDS	
Mowry, Darren	Darren.N.Mowry@ac.com	AC	202-331-8881
Phillips, James	James.E.Phillips@ac.com	AC	214-853-3533
Raistrick, Caroline	caroline.raistrick@acs-gsg.com	ACS	301-212-8029
Spivey, Sheryl	sspivey@kpmg.com	KPMG	404-979-2065
Studt, Charles	cstudt@kpmg.com	KPMG	610-902-3069
ECO			
Anguiano, Linda	Linda.Anguiano@ac.com	AC	202-260-1804
Johns, Michelle	mjohns@cscsinc.com	CSCS	202-260-1804
Morris, Rex	Rex.E.Morris@ac.com	AC	202-261-7209
Paine, Lucas	Lucas.J.Paine@ac.com	AC	202-261-6945
Putzulu, Shantil	Shantil.L.Putzulu@ac.com	AC	202-261-6946
Swain, Mike	Charles.M.Swain@ac.com	AC	202-261-7002
Washington, Kiyaa	Kiyaa.L.Washington@ac.com	AC	202-261-7210
Enterprise Engineering and Integration			
Burton, Doug	Douglas.G.Burton@ac.com	AC	202-261-6956
Cantrell, James	jcantrell@hpti.com	HPTi	
Elkins, Debra	Debra.L.Elkins@ac.com	AC	202-261-7130
Epee-Bounya, Samual	Samual.Epee-Bouyna@ac.com	AC	202-331-8881, x3625
Fesz, Steve		CSC	
Hannan, Michael	mhannan@kpmg.com	KPMG	703-747-6456
Jenkins, Jim	James.A.Jenkins@ac.com	AC	703-947-2026
Kindig, Mark	mark.e.kindig@ac.com	AC	703-947-3126
Kluge, Keith	Keith.S.Kluge@ac.com	AC	202-261-6968
Lee, Michael	J.Michael.Lee@ac.com	AC	678-657-8409
Meigides, Tony	Anthony.Meigides@ac.com	AC	
O, Eddie	Edward.Y.O@ac.com	AC	202-261-6959
Pai, Shyam	Shyam.B.Pai@ac.com	AC	202-261-6900
Pavlick, Tim	Tpavlick@kpmg.com	KPMG	703-747-6282
Sierra, Luis	Luis.Sierra@ac.com	AC	678-657-7072
Sobiloff, Blake	bsobiloff@kpmg.com	KPMG	202-262-4417
Financial Management Services			
Aldridge, Cynthia	Cynthia.A.Aldridge@ac.com	AC	312-693-5080
Beck, Tom		Oracle	

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Deveraux, Jim		Oracle	
Dowling, Scott M.	Scott.M.Dowling@ac.com	AC	703-947-1508
Irani, Nahid	Nahid.Irani@ac.com	AC	703/947-1884
Jordon, Ann		Oracle	
Lohr, Pat		Oracle	
McCann, Brian		Oracle	
Rezash, David	David.L.Rezash@ac.com	AC	312-693-4861
Toffey, Ann		Oracle	
LO			
Bartold, Melissa	Mbartold@kpmg.com	KPMG	703.747.3000
Ledman, Chris	Chris_ledman@ncs.com	NCS	703.284.5610
Marr, David	Dmarr@kpmg.com	KPMG	202-533-3136
PMO			
Azuma, Yoko	Yoko.Azuma@ac.com	AC	703-947-1066
Collins, Jeanine	jeanie_collins@yahoo.com	ICS	
Die, Linda	Linda.Die@ac.com	AC	202-331-8881, x3167
Gordon, Dave	David.L.Gordon@ac.com	AC	703-947-1700
Higgins, John	John.D.Higgins@ac.com	AC	202-331-8881, x3167 or 3608
Pienkowski, Elena	Elena.M.Pienkowski@ac.com	AC	202-331-8881, x3167
Ries, Todd	Todd.G.Ries@ac.com	AC	202-331-8881, x3162
Sachs, Ira	isach@hpti.com	HPTi	703-282-1216
Sadigh, Behrooz		CPCC	202-467-8593
Strickland, Drew	Drew.Strickland@ac.com	AC	678-657-5043
Trahan, Kerry	Kerry.J.Trahan@ac.com	AC	202.327.8214
Ward, Chris	Christopher.L.Ward@ac.com	AC	202-331-8881, x3163
Woodhouse, Andrew	Andrew.Woodhouse@ac.com	AC	202-331-8881, x3610
Zack, Scott	szack@hpti.com	HPTi	
Partner Management			
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