

Report 3: Recommendations for IRB and Development Requests

Recommendation: Cancel

Where available, reviewer comments have been provided for specific requests.

Line Num	Channel	Category	Project	Description	X-Ref	Risk	Requested	Comments	Initiative
1	CIO	IT Mgt	Investment Management Implementation	Acquire software for performing investment management	IRB102	Low	\$200,000.00	This is a process issue, not a software issue.	
2	CIO	IT Mgt	Training	Provide training for all reengineered systems to OSFA employees, and end users, as appropriate.	IRB112	Low	\$500,000.00	Perform in just in time manner as new chunks of functionality are rolled out	
3	CIO	NSLDS:	Use NSLDS data for FISAP		SFA145	Medium	Unknown *	Duplicate of item on IRB list.	
4	CIO	WEB/PIN	*Provide PINs to schools to increase web access		SFA35	High	Unknown *	Duplicate of other project.	
5	COO		Modify TIVWAN	TIVWAN needs to be able to accept the common record format AAFS pilot schools will be using for transactions.	IRB125	Low	\$550,000.00	No changes to TIV WAN are required.	
6	OCIO	Enterprise Supt	3. System Sizing Analysis		SFA187	High	Unknown *	Duplicate of IRB project.	
7	OCIO	Enterprise Supt	IV&V Services		SFA195	High	Unknown *	Duplicate of IRB project.	
8	OCIO	Enterprise Supt	4. Tools Standardization		SFA189	High	Unknown *	Duplicate of IRB project.	
9	OCIO	Enterprise Supt	4. Security Services Infrastructure		SFA188	High	Unknown *	Duplicate of IRB project.	
10	OCIO	Enterprise Supt	3. Enterprise Requirements Database		SFA186	High	Unknown *	Duplicate of IRB project.	
11	OCIO	Enterprise Supt	2. VDC Telecommunications		SFA184	High	Unknown *	Duplicate of other project.	

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12	Schools		Obtain continuous feedback on system changes	Have system users tell us what system changes they want Review new system change(s) and Give feedback on the outputs of each system change.	IRB66	Low	\$100,000.00	This is a lifecycle and management issue, not a project. If it is meant to address deficiency in current process, it needs to be more clearly documented.	
13	Schools		Fiscal 2000 Procure RFMS DBA	The services of an Oracle Database Administrator (DBA) are required for Fiscal Year 2000. The Department does not have DBAs, therefore, it is necessary to find personnel with Oracle DBA experience.	IRB48	Low	\$180,000.00	This seems to be a staffing issue, not a project. Doesn't the Oracle contract cover a DBA?	
14	Schools	PEPS:	Revised PEPS School File		SFA201	Medium	Unknown *	This is the core file in PEPS. How much revision is necessary. Should it be deferred for a complete redesign to the Modernization Blueprint concepts after single school identifier issue is resolved?	
15	Schools	PEPS:	PEPS school file		SFA123	Medium	Unknown *	Duplicate of other project on list.	
16	Students		FAFSA Express Telecomm Redesign	FAFSA Express currently uses GEIS dial-up VAN to submit FAFSAs from students.	IRB37	Low	\$200,000.00	Recommend eliminating product in favor of more widely used access channel.	

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17	Students	Aid Application	IRS Test Match Study	The Higher Education Amendments of 1998 authorize the Secretary of Education to confirm certain Title IV applicant income information with IRS data. In 2000-2001, ED and the IG will conduct a test match study with the IRS to examine the consistency of FA	IRB19	Low	\$150,000.00	Duplicate of other project on IRB list. Do pilot instead of study.	
							<i>Total known funding for</i>	\$1,880,100.00	

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18	CFO		Financial Management Systems	Create a "best in business" financial management and accounting system.	IRB90	High	\$8,000,000.00	Will have affect on other systems.	
19	CIO		Improve Notional Default Rate System	Student Loan Repayment Information for Schools should be available by 12/1999 on NSLDS' Web. This information will provide to schools current repayment and default rate information on loans originated at their school.	IRB63	Medium	\$30,000.00	NSLDS TO 49	
20	CIO		Broaden PEPS/NSLDS Data Exchange (School File)	Perform work identified in PEPS Phase 1 task order. This includes capturing all data provided by PEPS in its weekly feed (including DUNS and foreign address information) and working with PEPS to formulate a new feed to provide data needed by our customer	IRB56	High	\$300,000.00	Project only includes "broaden PEPS"	

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21	CIO		NSLDS Online Ad hoc Update Function	GA's need the ability to update events that are held in history in NSLDS but are data that are not included in the current data submittal process. Direct Loan Servicer needs to update default data that is data the Debt Collection System does not maintain	IRB89	High	\$200,000.00	NSLDS TO 46	
22	CIO		NSLDS Improve/Revise Loan Status Codes	Add new loan status codes to permit more accurate determinations of loan status.	IRB85	Medium	\$800,000.00	NSLDS TO 46 underway. Probably will lead to additional costs on other contracts to be compliant.	
23	CIO		Support NSLDS Customers/Conference Support	All ED systems must communicate with customers to maintain a high level of satisfaction.	IRB67	High	\$150,000.00	NSLDS TO - 26	
24	CIO		Distribute BUD Electronically	To provide schools with their cohort default rate loan level detail (Back-Up Data) in an electronic data file via an electronic transfer of data (possibly TIV WAN). This data file would enable schools to sort, research and work on loans that are	IRB42	Medium	\$100,000.00	NSLDS TO 48 underway	

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25	CIO		Adapt Demographic Feed from CPS to FAFSA Changes	This annual software change will allow NSLDS to add/delete data from the Demographic file due to changes made to the Free Application for Federal Student Aid (FAFSA).	IRB64	Medium	\$60,000.00	Part of the annual process changes.	
26	CIO		Implement use of NSLDS data for	There is significant burden on the schools to provide the annual FISAP report to the Department. There is much duplicate data between the FISAP and the Federal Perkins Loan program data the school provides to NSLDS. OMB has requested that the Department	IRB62	Medium	\$35,000.00	Development underway.	
27	CIO		Improve Aid Overpayment Function (NSLDS)	This software change will eliminate the possibility of student identifier conflicts.	IRB55	Medium	\$60,000.00	NSDLS Work package 171869	
28	CIO		Improve NSLDS Web Functions for External Customers	In FY 1999, NSLDS is in the process of transitioning all online CICS screens to the web. As users begin to use the screens, NSLDS anticipates feedback on ways to improve them.	IRB65	High	\$75,000.00	NSLDS TO 45 and 48.	

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29	CIO	IT Mgt	NSLDS Reconciliation/enrollment changes/TIVWAN	NSLDS currently does not use the electronic participation file that TIVWAN transmits to NSLDS nightly to update NSLDS/TIVWAN enrollment info. TIVWAN manually copies enrollment documents & mails copies to NSLDS customer service for processing.	IRB115	Medium	\$255,000.00	Development underway. Mostly done. Ties back to single identifier.	
30	CIO	IT Mgt	Data Center Consolidation (VDC) CDS	Initiative to consolidate Stovepipe Systems into a single data center.	IRB92	Medium	\$1,000,000.00	Transition in Progress	
31	CIO	NSLDS:	Pell Changes for 00/01 (maintenance)		SFA136	High	Unknown *	Annual process is driving project . Legislative mandates must be incorporated.	
32	CIO	NSLDS:	Pre/Postscreening Changes for 00/01 (maintenance)		SFA135	Medium	Unknown *	Annual process is driving project. Development Underway as Work Package #176113. Requirements Definition in work. Legislative mandates must be incorporated.	
33	CIO	NSLDS:	Web development (FAP site)		SFA126	Medium	Unknown *	TO-48. Phase I released to Production 10/25/99. Additional builds and enhancements begun on 10/21/99	
34	CIO	NSLDS:	Web development (Student site)		SFA127	Medium	Unknown *	TO-45. Released to Production January 1999. Enhancements to look and feel of screens begun 10/21/99	

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35	CIO	NSLDS:	Web development (ED & internal maintenance screens)		SFA128	Medium	Unknown *	TO- 48. Development Underway.	
36	CIO	NSLDS:	DataPrep		SFA130	Medium	Unknown *	TO-46. Development Underway. Reasonable Expectation of Benefits.	
37	CIO	NSLDS:	PEPS Changes (maintenance)		SFA137	Medium	Unknown *	TO-29. Development Underway. This is not a maint item	
38	CIO	NSLDS:	Notional Rates (new development)		SFA131	Medium	Unknown *	TO-49. Development Underway - programming in work. Consistent with Blueprint. Reasonable Expectation of Benefits. Key to School Self Assessment for Voluntary Flexible Agreements to reduce ED Audit expense. Related to Item 147.	
39	CIO	NSLDS:	Financial Form Reasonability Data		SFA132	Medium	Unknown *	TO-51. Development underway. Reasonable Expectation of Benefits. Project is to automate the verification of GA Form 1130 Quarterly Billings for Reasonability.	
40	CIO	NSLDS:	Clearinghouse and DL Svcr. Test		SFA134	High	Unknown *	TO-34. Development Underway. This is a part of the SSCR enhancements	
41	CIO	NSLDS:	Loan Processing & Issuance Fee Calc. and Account Maintenance Fee Calc. Data (auth. HEA		SFA140	Medium	Unknown *	Legislative Mandate to do project	

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42	CIO	NSLDS:	SSCR Enhancements		SFA133	High	Unknown *	TO-34. Development Underway. Includes Clearinghouse processing monitoring, school compliance monitoring, and pilot of sending roster updates directly to lender, and modifications to Enrollment Data Structures	
43	CIO	NSLDS:	Redesign FAT Batch to match Web		SFA129	Medium	Unknown *	WP #176113. Development Underway.	
44	CIO	NSLDS:	Other Database Improvements for Data Integrity		SFA143	Medium	Unknown *	Wide consensus that project is needed. This task order is closed and the function is under the base contract. Now an ongoing contractually required function.	
45	CIO	NSLDS:	HEA Reauthorization Req. affecting NSLDS		SFA144	Medium	Unknown *	TO-46. Legislative Mandate to do project.	
46	CIO	NSLDS:	Exit Counseling with DL and FFEL		SFA149	Medium	Unknown *	Consistent with Blueprint. Reasonable Expectation of Benefits.	
47	CIO	NSLDS:	Draft 1998 Default Rate Calc. (maintenance)		SFA139	Medium	Unknown *	Annual process is driving project . Legislative mandates must be incorporated. This is done under the base contract	
48	CIO	NSLDS:	Profile Borrowers for Loan Servicers		SFA148	Medium	Unknown *	TO-34. Development Underway. This is a part of the SSCR enhancements	

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49	CIO	NSLDS:	Loan Status Codes		SFA141	Medium	Unknown *	TO-46. Development Underway. Requirements and Cost/Benefit analysis of alternatives complete. Partial funding of to implement changes	
50	CIO	NSLDS:	Online Overpayment Reporting (maintenance)		SFA138	Medium	Unknown *	TO-48. Development Underway. This is not a maint item. It is related to the WEB development in item 128.	
51	CIO	NSLDS:	Online Adhoc Update for DLSS, GAs and DCS		SFA146	Medium	Unknown *	TO-46. Development Underway. Repository build task order. Preliminary analysis to determine extent of project to determine whether it should stay in TO 46 or be a part of the WEB TO 48	
52	CIO	NSLDS:	Perf. Indicators for Vol. Flex. Agree. With GAs		SFA147	Medium	Unknown *	TO-50. Development Underway. Consistent with Blueprint. Reasonable Expectation of Benefits. Key to GA Self Assessment for Voluntary Flexible Agreements to reduce ED Audit expense. Related to Item 131.	

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53	CIO	NSLDS:	Reasonability Edits		SFA142	High	Unknown *	TO-46. Development Underway. Reasonable Expectation of Benefits. Project is to additional edits that are program and Y2K related into the mainframe programs to prevent erroneous data from being posted to the database.	
54	CIO	TIV WAN	Software Download Web site		SFA66	Medium	Unknown *		
55	CIO	TIV WAN	Student Aid Internet Gateway (SAIG)		SFA72	Medium	Unknown *		
56	CIO	TIV WAN	VPN Pilot		SFA68	High	Unknown *		
57	CIO	TIV WAN	TIV WAN Enrollment web site		SFA67	High	Unknown *		
58	CIO	TIV WAN	Migration of APP System to Enterprise		SFA71	Medium	Unknown *		
59	CIO	TIVWAN:	TIV WAN Enrollment Web Site		SFA77	High	Unknown *		
60	CIO	TIVWAN:	New TIV WAN MF System		SFA75	High	Unknown *		
61	CIO	TIVWAN:	Software Download Web Site		SFA76	Medium	Unknown *		
62	CIO	WEB/PIN	PIN Registration		SFA32	High	Unknown *		
63	COO		Modify CPS	It is necessary to modify CPS so it will accommodate the Access America for Students pilot requirements.	IRB119	Medium	\$150,000.00	Development underway. Nearly done.	

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64	COO		Modify LO	This initiative makes changes to the Direct Loan Origination system that allow AAFS pilot schools and their students to use the AAFS Student Account Manager as their only point of contact for Direct Loan origination and disbursement records instead of goi	IRB120	High	\$600,000.00	Development underway. Nearly done.	
65	COO		Modify RFMS	This initiative makes changes to the RFMS origination system that allow AAFS pilot schools and their students to use the AAFS Student Account Manager as their only point of contact for Pell origination and disbursement records instead of going through RFMS.	IRB124	Medium	\$500,000.00		
66	COO		Ombudsman Tracking System	Implement a system to monitor and track student complaints.	IRB127	Medium	\$800,000.00	CSC has task order	
67	Partners		Y2K Contingencies	If a Y2K failure occurs, a contingency plan is required to continue supporting processes.	IRB81	Medium	\$42,000.00		
68	School	DLOS:	Reconciliation redesign and improvement	A consulting study to recommend improvements to the reconciliation and Program Year Closeout process.	SFA230		\$200,000.00	TO#34	

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69	School	DLOS:	Reengineer the imaging system	Replace current LOS proprietary imaging system with an universally accessible imaging system.	SFA231		\$1,500,000.00	TO#36	
70	Schools		Enhance SSCR Audit Trail	The IG office, schools, GA's and Default Management have all identified a deficiency in the current ability to audit the SSCR process.	IRB51	Medium	\$436,000.00	TO 34 NSLDS	
71	Schools		Y2K Contingencies	If a Y2K failure occurs, a contingency plan is required to continue supporting processes.	IRB57	Medium	\$210,000.00		
72	Schools		RISK & Other IPOS Data Analysis Initiatives	In this project IPOS management seeks to perform an expert and objective strategic assessment and improvement of its data management/risk analysis tool. The purpose of the assessment is to evaluate how well the present model actually achieves its risk-as	IRB45	Medium	\$1,580,000.00		
73	Schools	DLOS:	Access America Phase II-A		SFA96	Medium	Unknown *	Pursue, Part of annual release TO #30 referenced in # 93	
74	Schools	DLOS:	Mega Record file creation for DLOS/DLSS reconciliation		SFA91	High	Unknown *	Program year 2&3 completed. Program Year 4 To be run upon Department direction	

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75	Schools	DLOS:	Web Development:	On-line Web access, CSRs and the LOC On-line Real-time credit decisions for PLUS loans Provide On-line access to GAPS for supervisory CSRs	SFA95	High	Unknown *	Pursue, Urgent need for project, Development underway (and mostly done)	
76	Schools	DLOS:	Unit test, Integration test, Acceptance test, Integration and End-to-End test for major release on February 28, 2000.		SFA228	Medium	Unknown *	Pursue, Development underway (and mostly done)	
77	Schools	DLOS:	LC: Unit test, Integration test, Acceptance test, Integration and End-to-End test for major release on February 28, 2000.		SFA94	High	Unknown *	Pursue, Part of annual release TO #30 referenced in # 93	
78	Schools	DLOS:	Y2K contingency testing		SFA89	Medium	Unknown *	Pursue, Phases 1,2, and 3 completed, Phase 4 extended through Dec	
79	Schools	DLOS:	Mid-year release to include enhancements and fixes such as possible Access America changes, or an automated school file feed from PEPS, and GAPS System Balancing.		SFA97	High	Unknown *	Pursue, Wide consensus that project is needed, reasonable expectation of benefits	
80	Schools	DLOS:	Archive 95/96, 96/97, & 97/98 LO		SFA92	Low	Unknown *	Pursue, Urgent need for project, Wide consensus that it is needed for 95/98	

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81	Schools	DLOS:	LO: Unit test, Integration test, Acceptance test, Integration and End-to-End test for major release on February 28, 2000.		SFA93	High	Unknown *	Pursue. Annual release TO # 30 Development underway (mostly done), Wide consensus that it is needed,	
82	Schools	PEPS:	Default Module changes (required by regulation changes)		SFA119	Medium	Unknown *		
83	Schools	PEPS:	School Application to Participate Web Page, reviewer area & database		SFA120	Medium	Unknown *		
84	Schools	PEPS:	Numbering Locations over 99 plus owner tree		SFA121	Medium	Unknown *		
85	Schools	PEPS:	Revision of eligibility/certification modules		SFA122	Medium	Unknown *		
86	Schools	PEPS:	PEPS security module		SFA124	Medium	Unknown *		
87	Schools	PEPS:	Maintain all Modules currently in PEPS Production		SFA196	Medium	Unknown *		
88	Schools	PEPS:	Foreign school functionality		SFA125	Medium	Unknown *		
89	Schools	RFMS:	Next Academic Year release to include system modifications and enhancements resulting from commitments to the community; modernization related changes; or fixes required during the new system's break-in period.		SFA74	Medium	Unknown *		

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90	Students		Form-based FAFSA on the Web CPS	This would provide a streamlined Web application that mirrors the paper entry form format of the FAFSA, as indicated as a preference by a segment of our applicants.	IRB7	High	\$75,000.00		
91	Students	Aid Application	PIN Registration	This PIN registration system allows for students, former borrowers, and parents to obtain an electronic signature if they have never done business with us or if we do not have current information about them.	IRB14	Medium	\$125,000.00	This project is to allow non-filers to get PIN numbers.	
92	Students	Aid Application	PIN/SSA Match	In order to provide electronic signatures to applicants, the Department has plans to implement a PIN registration system. Once an applicant applies for an electronic signature, the Department wants to authenticate them by performing a match with SSA.	IRB15	Medium	\$200,000.00		

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93	Students	Aid Application	Interactive Drug Question/Web app CPS	The 2000-2001 FAFSA now requires (legislatively mandated) applicants to answer questions about drug conviction eligibility. To determine eligibility, students must go through a complicated decision-making	IRB8	High	\$50,000.00		
94	Students	Aid Origination and Disbursement	Y2K Contingencies	If a Y2K failure occurs, a contingency plan is required to continue supporting processes.	IRB38	Medium	\$938,000.00	LO/LC	
95	Students	Aid Origination and Disbursement	Loan Consolidation Cert	The current certification process exists in two forms: (a) paper for non-DoED lenders and guarantors, and (b) electronic for DoED/OSFA Direct Loan Program. Will put every lender on the same level playing field for loan pay-off activity. (STU019)	IRB27	Medium	\$775,000.00	TO - 33	
96	Students	Aid Origination and Disbursement	FAFSA Corrections on the Web	This initiative will allow students to make corrections to their processed FAFSAs. In addition, it will provide a means for allowing students and parents of dependent students to electronically sign	IRB11	High	\$650,000.00	Appears to be cost justified	

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97	Students	Aid Origination and Disbursement	Loan Consolidation ACH	The Federal Government has been mandated to make all cash payments to lenders through ACHG transactions. (STU019)	IRB28	Medium	\$250,000.00	Implementation in Feb '00.	
98	Students	Campus Based	Modified Campus-Based Funding Formula		SFA174	Medium	Unknown *		
99	Students	CPS Main Frame	External Matches		SFA8	Medium	Unknown *		
100	Students	CPS Main Frame	Electronic Preparation & Transmission (Combine)		SFA7	Medium	Unknown *		
101	Students	CPS Main Frame	Y2K Contingency System		SFA2	Medium	Unknown *		
102	Students	CPS Main Frame	Data Entry (DE) Edit - Applications		SFA3	Medium	Unknown *		
103	Students	CPS Main Frame	Compute - Applications		SFA4	Medium	Unknown *		
104	Students	CPS Main Frame	Access America for Students/Student Account Manager Phase II		SFA229	High	Unknown *		
105	Students	CPS Main Frame	Compute Verification Selection		SFA6	Medium	Unknown *		
106	Students	CPS Main Frame	Student Aid Report (SAR) Print		SFA11	High	Unknown *		
107	Students	CPS Main Frame	Highway 1 Student Account		SFA12	High	Unknown *		
108	Students	CPS Main Frame	*Implement Date of Death match as tape look-up		SFA10	Medium	Unknown *		

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109	Students	CPS Main Frame	Access America for Students/Student Account Manager		SFA13	High	Unknown *		
110	Students	CPS Main Frame	Data Entry (DE) Edit - History Corrections		SFA5	Medium	Unknown *		
111	Students	CPS/EDEExpress	EDEExpress, Version 6.1 (Direct Loan Module)		SFA57	High	Unknown *		
112	Students	CPS/EDEExpress	Return of Title IV Funds Software (Refunds/Repayments)		SFA60	Medium	Unknown *		
113	Students	CPS/EDEExpress	EDEExpress, Version 6.2 (Pell Module)		SFA58	High	Unknown *		
114	Students	CPS/EDEExpress	Quality Assurance Software, Version X		SFA59	Low	Unknown *		
115	Students	CPS/EDEExpress	EDEExpress, Version 6.0(Global, Application & Packaging Modules)		SFA56	High	Unknown *		
116	Students	Derivative System Products	Hold File (Verification & Drug Abuse)		SFA15	Medium	Unknown *		
117	Students	Derivative System Products	Inquiry		SFA14	Medium	Unknown *		
118	Students	Derivative System Products	Sample Data Base		SFA19	Low	Unknown *		
119	Students	Derivative System Products	EDE Maintenance		SFA16	Medium	Unknown *		
120	Students	Derivative System Products	YTD		SFA20	Medium	Unknown *		

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121	Students	Derivative System Products	Process Control		SFA21	Medium	Unknown *		
122	Students	Derivative System Products	School Code File		SFA23	Medium	Unknown *		
123	Students	Derivative System Products	MIS		SFA24	Low	Unknown *		
124	Students	Derivative System Products	Phone Log File		SFA17	Low	Unknown *		
125	Students	Derivative System Products	Internal Programs		SFA27	Medium	Unknown *		
126	Students	Derivative System Products	Testing Programs		SFA28	Medium	Unknown *		
127	Students	Derivative System Products	Voice Processing Systems (VPS)		SFA29	Medium	Unknown *		
128	Students	Derivative System Products	Billing System - Internal		SFA26	Medium	Unknown *		
129	Students	Derivative System Products	Imaging		SFA22	Medium	Unknown *		
130	Students	Derivative System Products	FDR		SFA25	Medium	Unknown *		
131	Students	Derivative System Products	Need Analysis Servicers		SFA18	Low	Unknown *		
132	Students	DL Consolidation	Implement enhanced on-line application for the Internet	Online application	SFA100	High	Unknown *	Waiting OMB Approval	

Report 3: Recommendations for IRB and Development Requests

Recommendation: Continue - Project in Progress

Where available, reviewer comments have been provided for specific requests.

<i>Line Num</i>	<i>Channel</i>	<i>Category</i>	<i>Project</i>	<i>Description</i>	<i>X-Ref</i>	<i>Risk</i>	<i>Requested</i>	<i>Comments</i>	<i>Initiative</i>
133	Students	DL Consolidation	Implement ACH pilot w/loan holders (electronic loan payment on loan(s) being bought into a consolidation loan		SFA104	Low	Unknown *	Pursue, ACH is TO #28. Phase 2 pilot is implemented with Annual release TO #31 referenced in 102. Phase 3 (full roll-out) is underway for	
134	Students	DL Consolidation	Implement PIN process for consolidation borrowers, on-line status access, and on-line updates to selected data.	Web application enhancements to allow borrowers to generate PINS, gt status of application processing results, and to update demographic information.	SFA103	High	Unknown *	Pursue, Wide consensus that project is needed, reasonable expectation of benefits, consistent with	
135	Students	DL Consolidation	Implement EVC pilot w/ loan holders (electronic verification and certification of loan payoff amounts)		SFA105	High	Unknown *	Pursue, Wide consensus that project is needed, reasonable expectation of benefits	
136	Students	DL Consolidation	Major annual release integrated with DL CDS & DL Servicing.		SFA102	High	Unknown *	Pursue, TO #31 Wide consensus that project is needed, reasonable expectation of benefits	
137	Students	DL Consolidation	Implement mid-year release of LC including ICR business process changes with DL Servicing, ACH full implementation, and other minor process enhancements.		SFA106	Low	Unknown *	Pursue, TO #32(ICR) and TO#28(ACH) Wide consensus that project is needed, reasonable expectation	
138	Students	DL Consolidation	Implement Internet "HOME Page"	Provide home page for LC web application to support three channels of users: borrowers, schools,	SFA101	High	Unknown *	Pursue, Urgent need for project, Development underway (and mostly done) Pursue, Urgent need for project, Development underway (and mostly done)	

Report 3: Recommendations for IRB and Development Requests

Recommendation: Continue - Project in Progress

Where available, reviewer comments have been provided for specific requests.

Line Num	Channel	Category	Project	Description	X-Ref	Risk	Requested	Comments	Initiative
139	Students	DL/CDS & DL/SS:	Interface with Clearinghouse (under pilot now)		SFA170	Medium	Unknown *		
140	Students	DL/CDS & DL/SS:	Improve reporting to NSLDS		SFA150	Medium	Unknown *		
141	Students	DL/CDS & DL/SS:	Band 1 IBM move (CDS & FARS - not printing)		SFA154	Medium	Unknown *		
142	Students	DL/CDS & DL/SS:	Servicing Release FY 99-2 which includes: Postal Barcodes and window envelopes -- implement Change in 180-270 day default -- implement		SFA156	Medium	Unknown *		
143	Students	DL/CDS & DL/SS:	Servicing Release (99-R3) (Yr 00/01		SFA159	Medium	Unknown *		
144	Students	DL/CDS & DL/SS:	FTS2001 phone system conversion --- tentative		SFA162	Medium	Unknown *		
145	Students	DL/CDS & DL/SS:	ICR Waiver reengineering w/ DL Consolidation		SFA165	High	Unknown *		
146	Students	DL/CDS & DL/SS:	Restart Express Refinancing -		SFA166	Medium	Unknown *		
147	Students	DL/CDS & DL/SS:	Improve VRU functionality		SFA167	Medium	Unknown *		
148	Students	DL/CDS & DL/SS:	EDA interest reduction (software 10/99, Impl 11/99)		SFA158	Medium	Unknown *		
149	Students	EExpress Products	Quality Assurance Software, Version 4		SFA82	Medium	Unknown *		
150	Students	EExpress Products	EExpress, Version 6.2 (Pell Module)		SFA81	Medium	Unknown *		

Report 3: Recommendations for IRB and Development Requests

Recommendation: Continue - Project in Progress

Where available, reviewer comments have been provided for specific requests.

Line Num	Channel	Category	Project	Description	X-Ref	Risk	Requested	Comments	Initiative
151	Students	EExpress Products	CPS History Corrections		SFA86	High	Unknown *		
152	Students	EExpress Products	Return of TITLE IV Funds Software (Refunds/Repayments)		SFA83	Medium	Unknown *		
153	Students	EExpress Products	EExpress, Version 6 (Global, Application & Packaging)		SFA79	Medium	Unknown *		
154	Students	EExpress Products	2000/2001 CPS Mainframe System		SFA84	Medium	Unknown *		
155	Students	EExpress Products	FAFSA/Renewal On The Web 2000/2001		SFA85	Medium	Unknown *		
156	Students	EExpress Products	EExpress, Version 6.1 (Direct Loan Module)		SFA80	Medium	Unknown *		
157	Students	FFEL:	TO-12 Imaging System Hardware, Database and Software Upgrade		SFA207	Medium	Unknown *	Activity underway or almost complete.	
158	Students	FFEL:	T0-15 Module 3 NSLDS Data Reporting Expansion		SFA206	Medium	Unknown *	Activity underway or almost complete.	
159	Students	FFEL:	FTS2001 Migration		SFA114	Medium	Unknown *	Mandatory.	
160	Students	FFEL:	T0-15 Module 2 FFEL Debt Assignment Modification		SFA205	Medium	Unknown *	Activity underway or almost complete.	
161	Students	FFEL:	T0-15 Module 1 DLSS Debt Assignment Modification		SFA204	Medium	Unknown *	Activity underway or almost complete.	
162	Students	FFEL:	TO-34 Module 6 General Ledger Suspense Reporting to Treasury		SFA211	Medium	Unknown *	Activity underway or almost complete.	
163	Students	FFEL:	FTS-2001 Migration		SFA192	Medium	Unknown *	Mandatory.	

Report 3: Recommendations for IRB and Development Requests

Recommendation: Continue - Project in Progress

Where available, reviewer comments have been provided for specific requests.

Line Num	Channel	Category	Project	Description	X-Ref	Risk	Requested	Comments	Initiative
164	Students	FFEL:	DLSS Debt Assignment Modifications/NSLDS Data Reporting Expansion		SFA107	Medium	Unknown *	Required to begin process for consolidation to common platform.	
165	Students	FFEL:	General Ledger Suspense Reporting to Treasury.		SFA109	Medium	Unknown *	Ongoing activities.	
166	Students	FFEL:	DOJ SF1081 Transaction Processing		SFA110	Medium	Unknown *	Ongoing activities.	
167	Students	FFEL:	Credit Bureau Enhancements - Metro 2 Format		SFA111	Medium	Unknown *	Ongoing activities.	
168	Students	FFEL:	Electronic Debit Payment Option		SFA113	Medium	Unknown *		
169	Students	FFEL:	New subledger and WEB reporting process for Guaranty Agencies (Sept '99)		SFA115	Medium	Unknown *	Ongoing activities.	
170	Students	FFEL:	Y2K Contingency Development/Operations		SFA112	Medium	Unknown *	Mandatory.	
171	Students	FFEL:	TO-XX Treasury		SFA225	Medium	Unknown *	Required for annual processing.	
172	Students	FFEL:	TO-26 Module 6 SSA and HUD Data Exchange/Tape Processing		SFA208	Medium	Unknown *	Activity underway or almost complete.	
173	Students	FFEL:	TO-26 Module7 Collections Cost Enhancement		SFA209	Medium	Unknown *	Activity underway or almost complete.	
174	Students	FFEL:	TO-XX Varialbe Interest Rate Updates		SFA226	Medium	Unknown *	Required.	
175	Students	FFEL:	TO-XX Income Contingent Perkins Loans		SFA222	Medium	Unknown *	Improved debt collections.	

Report 3: Recommendations for IRB and Development Requests

Recommendation: Continue - Project in Progress

Where available, reviewer comments have been provided for specific requests.

Line Num	Channel	Category	Project	Description	X-Ref	Risk	Requested	Comments	Initiative
176	Students	FFEL:	TO-67 Income Contingent Repayment Enhancements		SFA221	Medium	Unknown *	Activity underway or almost complete.	
177	Students	FFEL:	TO-65 DCS Regional Systems Enhancements		SFA220	Medium	Unknown *	Activity underway or almost complete.	
178	Students	FFEL:	TO-64 Electronic Debit Payment Option		SFA219	Medium	Unknown *	Activity underway or almost complete.	
179	Students	FFEL:	TO-63 Interest Payments Falcon & Batch		SFA218	Medium	Unknown *	Activity underway or almost complete.	
180	Students	FFEL:	TO-62 Y2K Contingency Development/Operations		SFA216	Medium	Unknown *	Activity underway or almost complete.	
181	Students	FFEL:	TO-60 Credit Bureau Enhancements - Metro 2 Format		SFA215	Medium	Unknown *	Activity underway or almost complete.	
182	Students	FFEL:	TO-58 New subledger and WEB reporting process for Guaranty Agencies (Sept '99)/Oracle Finacials		SFA214	Medium	Unknown *	Activity underway or almost complete.	
183	Students	FFEL:	TO-40 Variable Interest Rates		SFA213	Medium	Unknown *	Activity underway or almost complete.	
184	Students	FFEL:	TO-34 Module 3 Subledge Enhancements		SFA210	Medium	Unknown *	Activity underway or almost complete.	
185	Students	FFEL:	TO-34 Module 8 DOJ SF1081 Transaction Processing		SFA212	Medium	Unknown *	Activity underway or almost complete.	
186	Students	FFEL:	TO-63 Interest Payments Falcon & Batch		SFA217	Medium	Unknown *	Activity underway or almost complete.	

Report 3: Recommendations for IRB and Development Requests

Recommendation: Continue - Project in Progress

Where available, reviewer comments have been provided for specific requests.

Line Num	Channel	Category	Project	Description	X-Ref	Risk	Requested	Comments	Initiative
187	Students	Loan Repayment	Establish Variable Interest Rates-Ph II	To introduce variable interest rates to certain GSL and Federal Direct Student Loan debts.	IRB29	Medium	\$200,000.00	Legislative/Regulatory requirement	
188	Students	Loan Repayment	Eliminate XE errors in LO/LC	Initial Direct Consolidation Loan booking to Direct Loan Servicing and/or supplemental loan bookings to Direct Loan Servicing are routinely rejected by superfluous edits, and embedded hidden edits.	IRB24	Medium	\$200,000.00	Booking of correct/accurate data is non-discretionary	
189	Students	Loan Repayment	Modify Administrative Wage Garnishment at 15%	The current AWG process on the DCMS administer garnishments is now 10%. FMS Treasury has the authority to garnish at 15% if we follow FMS guidelines.	IRB36	Medium	\$250,000.00		
190	Students	Loan Repayment	FFEL Direct Debit	Borrowers do not have the option to make electronic payments directly from their bank accounts for the purpose of paying on their defaulted student loans.	IRB25	Medium	\$150,000.00		
191	Students	MDE	Alternate Data Entry System (ADE)		SFA63	Low	Unknown *		
192	Students	MDE	MDE System		SFA62	Low	Unknown *		
193	Students	WEB	FAFSA on the Web		SFA37	Medium	Unknown *		

Report 3: Recommendations for IRB and Development Requests

Recommendation: Continue - Project in Progress

Where available, reviewer comments have been provided for specific requests.

<i>Line Num</i>	<i>Channel</i>	<i>Category</i>	<i>Project</i>	<i>Description</i>	<i>X-Ref</i>	<i>Risk</i>	<i>Requested</i>	<i>Comments</i>	<i>Initiative</i>
194	Students	WEB	Renewal Application Request & File Processing Subsystem		SFA38	Medium	Unknown *		
195	Students	WEB	Full Corrections on the Web		SFA40	Medium	Unknown *		
196	Students	WEB	Application Status Checking on the Web		SFA41	Medium	Unknown *		
197	Students	WEB	Interactive Drug Conviction Eligibility Worksheet		SFA42	Medium	Unknown *		
198	Students	WEB	*Increase FOTW marketing/Addl. Focus groups		SFA53	Medium	Unknown *		
199	Students	WEB	Migration to HP Platform/to VDC		SFA44	Medium	Unknown *		
200	Students	WEB	Highway 1 development		SFA47	Medium	Unknown *		
201	Students	WEB	FAFSA Express		SFA36	Medium	Unknown *		
202	Students	WEB	Move Federal School Code search and FE download to non-ED server		SFA43	Medium	Unknown *		
							<i>Total known funding for</i>	\$20,948,400.00	

Report 3: Recommendations for IRB and Development Requests

Recommendation: Continue - Project not yet Started

Where available, reviewer comments have been provided for specific requests.

Line Num	Channel	Category	Project	Description	X-Ref	Risk	Requested	Comments	Initiative
203	CIO		Implement Pell Changes (NSLDS)	Changes to RFMS.	IRB41	Medium	\$40,000.00		Direct Loan Servicing Reengineering
204	CIO	IT Mgt	Data Center Consolidation (VDC) DLS	Initiative to consolidate Stovepipe Systems into a single data center.	IRB91	Medium	\$1,000,000.00	Savings has not been quantified	Consolidated Data Center (VDC)
205	CIO	IT Mgt	METHOD 1	ADAPTING THE METHOD 1 METHODOLOGY TO THE OSFA ENVIRONMENT AND TRAIN OSFA STAFF IN IT'S USE.	IRB114	Medium	\$160,000.00	May only be necessary for a select few IT staff if IV&V contracted	IT Management - IT Management Plan
206	CIO	IT Mgt	VDC Hardware Acquisition	Obtain required hardware for modernization, including storage area for middleware, additional CPU's, etc.	IRB99	Low	\$3,000,000.00		Consolidated Data Center (VDC)
207	CIO	IT Mgt	IV&V	Perform independent validation and verification for newly developed systems	IRB113	Low	\$3,500,000.00	Look hard at the cost / benefit on this, consider decreasing scope to high risk items only. This is a process or lifecycle issue more than a project.	IT Management - IT Management Plan
208	COO		Electronic Yellow Pages for OSFA	Create an electronic directory of "who does what" in OSFA to enable calls to be referred correctly.	IRB128	Low	\$50,000.00		IT Management - Enterprise Architecture Design for CTI
209	COO		Flexiplace Equipment Needs	Upgrade Begin to create the technology and management infrastructures to enable employees to work at home or at other sites when appropriate.	IRB131	Low	\$500,000.00		Web Portals for Customers

Report 3: Recommendations for IRB and Development Requests

Recommendation: Continue - Project not yet Started

Where available, reviewer comments have been provided for specific requests.

Line Num	Channel	Category	Project	Description	X-Ref	Risk	Requested	Comments	Initiative
210	COO		Travel System for OSFA	Upgrade OSFA's electronic travel processing system.	IRB130	Low	\$300,000.00		Web Portals for Customers
211	OCIO	Enterprise Supt	Modernization Partner Services		SFA197	Medium	Unknown *		Existing Modernization Projects & Other SFA Initiatives - Enhanced Procurement Process
212	Schools		Independent Quality Assurance Unit for RFMS		IRB49	Low	\$336,000.00		IT Management - IT Management Plan
213	Schools	PEPS:	Revised Security		SFA202	Medium	Unknown *		Enhanced Monitoring of External Entities
214	Schools	PEPS:	Revised Elig. Cert. Module		SFA199	Medium	Unknown *	This is the heart and soul of PEPS. How much revision is necessary. Should it be deferred for a complete redesign to the Modernization Blueprint concepts after single school identifier issue is resolved	Enhanced Monitoring of External Entities
215	Schools	PEPS:	Revised Foreign School Functionality		SFA200	Medium	Unknown *		Enhanced Monitoring of External Entities
216	Schools	PEPS:	Develop Admin Action and Appeals Module		SFA191	Medium	Unknown *	Unclear Need or Benefits.	Enhanced Monitoring of External Entities
217	Students		WIN 2000 testing for EDEExpress CPS	This initiative is necessary to ensure that EDEExpress continues to function properly after the release of Microsoft (MS) Windows 2000.	IRB50	Low	\$60,000.00		Enhanced Electronic FAFSA

Report 3: Recommendations for IRB and Development Requests

Recommendation: Continue - Project not yet Started

Where available, reviewer comments have been provided for specific requests.

Line Num	Channel	Category	Project	Description	X-Ref	Risk	Requested	Comments	Initiative
218	Students	Aid Application	Partner with tax software preparers	Partner with tax preparers and tax software developers to create products that put Form 1040 tax data into Free Application for Federal Student Aid (FAFSA) on the web.	IRB23	Low	\$90,000.00	Need justification of cost savings and/or quantified improvements in customer service	Enhanced Aid Origination & Funds Disbursement
219	Students	Aid Application	Test FAFSA with students and parents	Test all annual changes to the FAFSA with numerous focus groups and various testing, (i.e. beta) consisting of secondary and Postsecondary students and their parents.	IRB22	Medium	\$240,000.00		Enhanced Outreach Services for Under Served Market Segments
220	Students	Aid Application	PLUS Redesign (FAFSA)	Analysis of matching parental data for plus eligibility.	IRB12	Low	\$200,000.00		Enhanced Electronic FAFSA
221	Students	Aid Application	IRS Match Pilot	The Higher Education Amendments of 1998 authorize ED to confirm certain Title IV applicant income information with IRS data. In 2000-2001, ED will do a pilot with schools to determine impact of an IRS match on financial aid administration at the school l	IRB18	Medium	\$350,000.00	Should clarify savings. Estimate appears to be based on dollar value of loans denied rather than default losses on loans made which should have been denied.	Enhanced Electronic FAFSA

Report 3: Recommendations for IRB and Development Requests

Recommendation: Continue - Project not yet Started

Where available, reviewer comments have been provided for specific requests.

Line Num	Channel	Category	Project	Description	X-Ref	Risk	Requested	Comments	Initiative
222	Students	Aid Application	CAVIRS Data Match CPS	Provide ability to determine if applicants have previously defaulted on any government loans to prevent defaulters from obtaining Title IV aid.	IRB17	Low	\$200,000.00	Need benefits justification, estimate of federal dollars saved through avoidance of future defaults	Common Third-Party Interfacing
223	Students	Aid Application	Replace SAR with letter	Scrap the Student Aid Reports (SAR) in its current format. Instead, send student applicants a plain language letter that clearly explains what's next, detail the information they provided, and explains how to correct any FAFSA errors.	IRB21	High	\$90,000.00	Need data demonstrating need for this project	Enhanced Aid Origination & Funds Disbursement

Report 3: Recommendations for IRB and Development Requests

Recommendation: Continue - Project not yet Started

Where available, reviewer comments have been provided for specific requests.

Line Num	Channel	Category	Project	Description	X-Ref	Risk	Requested	Comments	Initiative
224	Students	Aid Awareness	Collect Fin Aid Packaging Info (pilot)	Collect financial aid packaging info from multiple schools that a student may wish to attend to allow comparison of packages by the student.	IRB5	Medium	\$500,000.00	<p>This proposal requires active cooperation by schools, but is likely to be actively opposed.</p> <p>Several community members listed opposition to this idea on the Community Feedback website.</p> <p>The proposal puts ED in the position of appearing to play schools off against each other on one dimension (aid package) while ignoring other dimensions such as education quality, job placement rates, etc. Also, providing school comparisons is not part of the core mission. Finally, this information is provided by and will continue to be provided by the individual schools, and prospective students can make the comparisons using the awards package provided by the school.</p>	Enhanced Aid Awareness
225	Students	CPS/EEx press	FISAP Software, Version 3.0		SFA61	Medium	Unknown *	<p>There is a project on the IRB list to use NSLDS data for FISAP. Need to ensure these are not mutually exclusive.</p>	Enhanced Electronic FAFSA
226	Students	DL/CDS & DL/SS:	Convert Credit Bureau reporting to Metro 2 format		SFA172	Medium	Unknown *	<p>Is this same as Credit Bureau reporting in FFEL DCS. Consolidate or re-use common code between both systems?</p>	Common Third-Party Interfacing

Report 3: Recommendations for IRB and Development Requests

Recommendation: Continue - Project not yet Started

Where available, reviewer comments have been provided for specific requests.

Line Num	Channel	Category	Project	Description	X-Ref	Risk	Requested	Comments	Initiative
227	Students	DL/CDS & DL/SS:	Access America (mult svcrs) - On Hold per AAFS		SFA168	Medium	Unknown *		Web Portals for Customers
228	Students	DL/CDS & DL/SS:	Death/disability form change -- implement		SFA164	Medium	Unknown *		
229	Students	DL/CDS & DL/SS:	DL Servicing letters -- reduce # of letters		SFA163	Medium	Unknown *		Direct Loan Servicing Reengineering
230	Students	DL/CDS & DL/SS:	Band 1 DEC Alpha move (Servicing)		SFA155	Medium	Unknown *		Direct Loan Servicing Reengineering
231	Students	DL/CDS & DL/SS:	Mega-Record reconciliation with LO		SFA151	Medium	Unknown *		Enhanced Aid Origination & Funds Disbursement
232	Students	DL/CDS & DL/SS:	Replace FARS w/ Oracle Financial		SFA169	Medium	Unknown *		Financial Management System (FMS)
233	Students	DL/CDS & DL/SS:	CDS Release (99-R3) (Yr 00/01 changes)		SFA160	Medium	Unknown *		Direct Loan Servicing Reengineering
234	Students	FFEL:	TO-XX Single School Identifier		SFA224	Medium	Unknown *	Need more detail.	Single Identifier for Each Entity (Includes PIN usage)
235	Students	FFEL:	SSA and HUD Data Exchange/Tape Processing		SFA108	Medium	Unknown *	Need more detail. Should facilitate debt collections.	Enhanced Electronic FAFSA
236	Students	Loan Repayment	DL Servicing Interest rate discount DLS	Borrowers in repayment becoming delinquent	IRB31	Low	\$1,000,000.00		Direct Loan Servicing Reengineering
237	Students	Loan Repayment	DL Servicing Interest rate discount CDS	Borrowers in repayment becoming delinquent	IRB30	Low	\$200,000.00	Legislative/Regulatory requirement	Direct Loan Servicing Reengineering
							Total known funding for	\$11,817,574.00	

Report 3: Recommendations for IRB and Development Requests

Recommendation: Create Consolidated SFA Plan

Where available, reviewer comments have been provided for specific requests.

<i>Line Num</i>	<i>Channel</i>	<i>Category</i>	<i>Project</i>	<i>Description</i>	<i>X-Ref</i>	<i>Risk</i>	<i>Requested</i>	<i>Comments</i>	<i>Initiative</i>
238	CIO		NSLDS Common FFEL Format for Partners		IRB84	High	\$1,200,000.00		Web Portals for Customers
239	CIO		Single Identifier Analysis	Analyze the risks, benefits, and methodologies for implementing a single school identifier including the analysis of DUNS, OPE ID, Grantee Award Number across all legacy systems.	IRB59	High	\$500,000.00	Standard identifier is "lynchpin" of modernization. Student's institution, school, agency, etc. must be resolved. Resolution critical to modernizing, no progress will be made without this. This has been discussed and studied for years with no result/resolution. These are very political / customer services related. Many Ids will integrate with the new financial system. Consider separate overarching project to address all identifiers.	Single Identifier for Each Entity (Includes PIN usage)
240	CIO		System Sizing Analysis	Perform capacity planning and performance analysis to determine the required hardware and storage for modernization.	IRB101	High	\$500,000.00	This should be a function of IT management, not a separate effort	IT Management - Enterprise Architecture Design for Internet
241	CIO	Enterprise Supt	1. Procure IV&V Services		SFA178	High	Unknown *		Existing Modernization Projects & Other SFA Initiatives - Enhanced Procurement Process
242	CIO	Enterprise Supt	2. Web Standardization		SFA185	High	Unknown *		IT Management - Enterprise Architecture Design for Internet
243	CIO	Enterprise Supt	Student/Partner Web Page		SFA203	High	Unknown *		Web Portals for Customers

Report 3: Recommendations for IRB and Development Requests

Recommendation: Create Consolidated SFA Plan

Where available, reviewer comments have been provided for specific requests.

<i>Line Num</i>	<i>Channel</i>	<i>Category</i>	<i>Project</i>	<i>Description</i>	<i>X-Ref</i>	<i>Risk</i>	<i>Requested</i>	<i>Comments</i>	<i>Initiative</i>
244	CIO	Enterprise Supt	1. Data Center Intranet/Host Computer Access Layer		SFA176	High	Unknown *		IT Management - Enterprise Architecture Design for Integration
245	CIO	Enterprise Supt	Implement Modernization Infrastructure		SFA193	High	Unknown *		Existing Modernization Projects & Other SFA Initiatives - Enhanced Procurement Process
246	CIO	Enterprise Supt	Implement Standards and Tools		SFA194	High	Unknown *	Assuming this refers to current VDC SOP project.	IT Management - IT Management Plan
247	CIO	Enterprise Supt	Decision Support System		SFA190	High	Unknown *		IT Management - Enterprise Architecture Design for DSS
248	CIO	Enterprise Supt	High-Level Enterprise Information System (EIS) Prototype	Develop prototype system for reporting executive level information on business performance.		Low	Unknown *		Performance Measurements Analysis & Design
249	CIO	Enterprise Supt	2. TIVWAN Web Interface for On-line Query		SFA183	High	Unknown *		IT Management - Enterprise Architecture Design for Internet
250	CIO	Enterprise Supt	2. Enterprise Encyclopedia/Data Model Management		SFA182	High	Unknown *		IT Management - Enterprise Data Standardization
251	CIO	Enterprise Supt	1. Investment Management Implementation		SFA181	High	Unknown *		IT Management - IT Management Plan
252	CIO	Enterprise Supt	1. Task Modernization		SFA180	High	Unknown *		Existing Modernization Projects & Other SFA Initiatives - Enhanced Procurement Process
253	CIO	Enterprise Supt	1. Student/Partner Web Page Development		SFA179	High	Unknown *		Web Portals for Customers

Report 3: Recommendations for IRB and Development Requests

Recommendation: Create Consolidated SFA Plan

Where available, reviewer comments have been provided for specific requests.

Line Num	Channel	Category	Project	Description	X-Ref	Risk	Requested	Comments	Initiative
254	CIO	Enterprise Supt	1. Establish Decision Support System		SFA177	High	Unknown *		IT Management - Enterprise Architecture Design for DSS
255	CIO	Enterprise Supt	Performance Measurements Analysis and Design	Develop process for identifying and measuring performance metrics for individual products / programs.		Low	Unknown *		Performance Measurements Analysis & Design
256	CIO	IT Mgt	Tools Standardization	Select standardized tool set for modernization including CASE tool, web development tools, DBMS, requirements tracability, QA, CM, and development lifecycle.	IRB108	High	\$100,000.00	Sterling tools standard? Others (other than tracability - see redundant item above) should be held off until standards determined.	IT Management - IT Management Plan
257	CIO	IT Mgt	Create Enterprise models	Develop standardized logical data model and process models.	IRB105	High	\$1,250,000.00		IT Management - Enterprise Architecture Design for Integration
258	CIO	IT Mgt	Enterprise Requirements Database	Provide a requirements tool for providing tracability, configuration management and visibility for the requirements for each process area.	IRB107	High	\$200,000.00	Important at the early stage of modernization for process and configuration control	IT Management - IT Management Plan
259	CIO	IT Mgt	CIO Intranet	Create an Intranet for CIO to have on-line access to acquisition procedures, SDLC documentation, enterprise encyclopedia, & other info needed for application development & CIO mgt.	IRB118	Low	\$470,000.00		IT Management - Enterprise Architecture Design for Internet

Report 3: Recommendations for IRB and Development Requests

Recommendation: Create Consolidated SFA Plan

Where available, reviewer comments have been provided for specific requests.

<i>Line Num</i>	<i>Channel</i>	<i>Category</i>	<i>Project</i>	<i>Description</i>	<i>X-Ref</i>	<i>Risk</i>	<i>Requested</i>	<i>Comments</i>	<i>Initiative</i>
260	CIO	IT Mgt	Student/Partner Web Page Development. Includes On-line Help Wizard and Personalized Student Web Page.	Combines all web funding for development & processes in one area. Funding will provide OSFA web master with resources to do web initiatives throughout OSFA. Create an electronic "personal assistant" that would help students understand how to complete electronic processes, direct them to appropriate resources, and resolve issues and questions. Create a "smart" web page for students that reacts to the particular circumstances for each student. For example, if a student has multiple student loans with multiple lenders, the site would suggest consolidation to the	IRB95	High	\$2,000,000.00	Organizational issue, not technical, what is \$2m cost for - development? This risks over-bureaucratizing web initiatives. Channel managers should have freedom to manage their channels.	Web Portals for Customers
261	CIO	IT Mgt	TIVWAN Web Interface (online query)	TIV WAN customers access data transmission history/statistics, distribution information via TIV WAN online query.	IRB116	High	\$400,000.00	Conversion of TIVWAN to web needs to address mailbox function	IT Management - Enterprise Architecture Design for Internet

Report 3: Recommendations for IRB and Development Requests

Recommendation: Create Consolidated SFA Plan

Where available, reviewer comments have been provided for specific requests.

Line Num	Channel	Category	Project	Description	X-Ref	Risk	Requested	Comments	Initiative
262	CIO	IT Mgt	Enterprise Requirements	Provide a requirements tool for providing tracability, configuration management and visibility for the requirements for each process area.	IRB107	High	\$200,000.00	Important at the early stage of modernization for process and configuration control	IT Management - IT Management Plan
263	CIO	IT Mgt	VDC Telecommunications	Consolidate SFA telecommunication requirements into one VDC.	IRB100	High	\$1,500,000.00		Consolidated Data Center (VDC)
264	CIO	IT Mgt	Data Center Intranet/Host Computer Access Layer	Procure, license, & install middleware & related support for initial integration of OFSA databases.	IRB98	High	\$3,000,000.00		IT Management - Enterprise Architecture Design for Integration
265	CIO	IT Mgt	Consolidate Support Services	Perform analysis and implement consolidated services such as fulfillment, imaging, lockbox, etc.	IRB103	High	\$2,000,000.00		Consolidated Third-Party Support
266	CIO	IT Mgt	Enterprise Encyclopedia Management	Provide configuration management for all enterprise models including the data model, process model, and code.	IRB104	High	\$880,000.00		IT Management - Enterprise Architecture Design for Integration
267	CIO	IT Mgt	Web Standardization	Develop a standard look and feel for multiple web development projects. Create a standard web technical and security infrastructure.	IRB106	High	\$200,000.00	Should be done at the enterprise level as a service to each program area.	IT Management - Enterprise Architecture Design for Internet
268	CIO	IT Mgt	TIVWAN Implementation/Internet	Convert partner interfaces from a private network to the Internet.	IRB94	High	\$500,000.00	Partners in this context means legacy contractors using leased lines.	IT Management - Enterprise Architecture Design for Internet

Report 3: Recommendations for IRB and Development Requests

Recommendation: Create Consolidated SFA Plan

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Line Num	Channel	Category	Project	Description	X-Ref	Risk	Requested	Comments	Initiative
269	CIO	IT Mgt	Security Services Infrastructure	Create a system security infrastructure, including standardization.	IRB111	High	\$500,000.00	Good idea - should be pursued after technical standards are selected	IT Management - Enterprise Architecture Design for Internet
270	CIO	IT Mgt	Decision Support System	Use data warehousing to provide management reporting, trend analysis, and other assessment functions.	IRB109	High	\$750,000.00	Modernized technical architecture undetermined at this time	IT Management - Enterprise Architecture Design for DSS
271	CIO	IT Mgt	Help Desk Support Standardization	Consolidate and use standardized tools for help desk support, complaint tracking, and related activities.	IRB110	High	\$500,000.00	Potentially good idea within overall context to be determined	IT Management - IT Management Plan
272	CIO	IT Mgt	Increase FAFSA on the Web Capacity	Increase capacity to FAFSA on the Web site to allow more students to apply for Federal student aid over the web.	IRB117	High	\$1,500,000.00	Funding seems too high. May need to investigate commercial alternatives.	Web Portals for Customers
273	CIO	WEB/PIN	ACES		SFA33	High	Unknown *		IT Management - Enterprise Architecture Design for Internet
274	CIO	WEB/PIN	*Provide PINs to schools to increase web access		SFA175	Medium	Unknown *	Digital Certificates and GSA ACES program being investigated as a global solution. Needs to encompass all systems and users.	IT Management - Enterprise Architecture Design for Internet
275	COO		Develop AAFS Student Account Manager	To give students and schools a single point of contact for Pell Grants and Direct Loans; to enable common business practices and standards; to provide improved customer service.	IRB123	High	\$1,700,000.00		Web Portals for Customers

Report 3: Recommendations for IRB and Development Requests

Recommendation: Create Consolidated SFA Plan

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Line Num	Channel	Category	Project	Description	X-Ref	Risk	Requested	Comments	Initiative
276	COO		Develop AAFS Gateway Website	To provide a single point of contact and improved service for students in the delivery of student financial aid and other government services.	IRB126	High	\$700,000.00	Appears to provide same benefit as existing NSLDS system.	Web Portals for Customers
277	COO		Modify DLSS	This initiative makes changes to the Direct Loan Servicing System that allows PLUS borrowers from the 50 Access America for Students pilot schools to have their PLUS loan serviced through the Student Account Manager instead of the Direct Loan	IRB121	High	\$150,000.00		Direct Loan Servicing Reengineering
278	COO		Intranet for OSFA Employees	Create an intranet that allows better dissemination of information and more and improved online processing of employee-related actions (such as time and attendance, training, etc.)	IRB129	Low	\$250,000.00		IT Management - Enterprise Architecture Design for Internet
279	COO		Modify CDS	This initiative makes changes to the CDS that allows it to account for loans serviced through the Student Account Manager.	IRB122	High	\$4,750,000.00		Web Portals for Customers
280	Partners		Financial Institution Identifier Standardization	Develop a standard identifier for financial institutions.	IRB83	High	\$500,000.00		Single Identifier for Each Entity (Includes PIN usage)

Report 3: Recommendations for IRB and Development Requests

Recommendation: Create Consolidated SFA Plan

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Line Num	Channel	Category	Project	Description	X-Ref	Risk	Requested	Comments	Initiative
281	Partners		In cooperation w/guarantors, develop electronic pymt/rpting systems (PAR046)		IRB87	High	\$475,000.00		Enhanced Loan Repayment - Debt Collections
282	Partners		Provide DUNS to guarantors electronically	Give guarantors Dun and Bradstreet (DUNS) numbers electronically, so they can update their participant	IRB86	High	\$100,000.00		Single Identifier for Each Entity (Includes PIN usage)
283	Partners		Loan Number Standardization	Develop a standard identifier for loan numbers.	IRB82	High	\$1,000,000.00	Requires consensus with lenders and GAs.	Single Identifier for Each Entity (Includes PIN usage)
284	Partners		Redesign Lender Rprt sys. for a relational database	Current system operating in hierarchical database. User access is limited to rigid parameters. The users need more flexible access to the data. Users require the system to take advantage of technology that provides a more robust method of data collect	IRB80	High	\$1,500,000.00		Financial Management System (FMS)
285	Partners		799 on the Web	Interactive, web-based form will need to be produced. (PAR047) Let lenders have the option of monthly instead of quarterly reporting. (PAR048).	IRB88	Low	\$500,000.00	Underway at FFEL.	Enhanced Electronic FAFSA

Report 3: Recommendations for IRB and Development Requests

Recommendation: Create Consolidated SFA Plan

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286	Schools		LO generated Letters to Schools	LO generated letters to students are needed to prompt action by the borrower to sign their Note or request the school to forward to the LOC all booking transactions. For students whose loans have not been booked by LO due to any of the three items requ	IRB60	High	\$25,000.00		Enhanced Aid Origination & Funds Disbursement
287	Schools		Modify DLSAS cash detail record layout (LO)	The DLSAS record layout may cause some confusion when the schools review the GAPS adjustment versus the GAPS cancellations.	IRB61	High	\$25,000.00		Direct Loan Servicing Reengineering
288	Schools		TIVWAN/Internet interface	Modify LO/RFMS/NSLDS for TIVWAN/Internet interface	IRB58	High	\$300,000.00	CPS should be added to this initiative	IT Management - Enterprise Architecture Design for Internet
289	Schools		PEPS	The Eligibility/Certification module is the backbone of the PEPS system. This module was first developed in 1993 and is in great need of redesigning to accommodate changes in policy, reporting, business processes (case team approach) and legislative.	IRB44	Medium	\$400,000.00		Enhanced Monitoring of External Entities

Report 3: Recommendations for IRB and Development Requests

Recommendation: Create Consolidated SFA Plan

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Line Num	Channel	Category	Project	Description	X-Ref	Risk	Requested	Comments	Initiative
290	Schools	PEPS:	PEPS to WEB		SFA198	High	Unknown *	Unclear Need or Benefits. Wait for Re-design indicated by the other PEPS items and in Chapter 5 of the Modernization Blueprint?	Enhanced Monitoring of External Entities
291	Students	Aid Application	ACES Development for CPS	By implementing a pilot w/the GSA ACES program, ED will be allowing constituents nationwide to begin using a gov't-standard digital signature for accessing personal records & digitally	IRB16	High	\$1,000,000.00	Should analyze savings arising from use of digital signatures in multi-year promissory note and FAFSA context.	IT Management - Enterprise Architecture Design for Internet
292	Students	Aid Application	Spanish FAFSA on the Web CPS	States/territories with large Spanish-speaking populations only have the English FAFSA to provide to their Spanish-speaking students. Since we are attempting to increase the number of electronic applications, this would provide an electronic application in Spanish.	IRB9	High	\$1,000,000.00	Need justification of cost savings and/or quantified improvements in customer service Should include Spanish language output.	Enhanced Electronic FAFSA

Report 3: Recommendations for IRB and Development Requests

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Line Num	Channel	Category	Project	Description	X-Ref	Risk	Requested	Comments	Initiative
293	Students	Aid Awareness	Online Financial Planning Tool	Provide financial counseling tools that would allow students and families to estimate costs of attending school, financial aid required, financial aid eligibility, repayment obligations, and future earnings.	IRB6	High	\$400,000.00	See feedback on community website. Private industry has provided web sit applications which already provide this service. However, if schools are willing to provide cost of attendance data for their institutions it may be possible to provide more useful information. As long as comparisons between individual award packages are avoided, schools might be willing to support this initiative. Recommend assessing institution support before proceeding. Also should estimate number of at-risk students who will be able to make decisions who otherwise would not have been able to.	Web Portals for Customers
294	Students	CPS Main Frame	*Expand INS match, include secondary confirm.		SFA9	High	Unknown *		Common Third-Party Interfacing
295	Students	Customer Satisfaction Mgt	Consolidated Customer Call Center	Establish one toll-free number for student customer service. Make account info on loan balances, payment histories, and other general account info available 24 hours per day, 7 days per week.	IRB39	High	\$1,500,000.00	Multiple options and issues exist around this concept and implementation. Suggest full development of business case and analysis of all options to find one that fits SFA needs.	Enhanced Customer Relationship Management - Consolidated Call Center

Report 3: Recommendations for IRB and Development Requests

Recommendation: Create Consolidated SFA Plan

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Line Num	Channel	Category	Project	Description	X-Ref	Risk	Requested	Comments	Initiative
296	Students	Customer Satisfaction Mgt	Single Student Account	Establish a mechanism to allow students to have a single web interface to see details about their Title IV aid, including FFELP loans, Direct Loans, Perkins Loans, and	IRB40	High	\$1,500,000.00	Consolidate NSLDS, Access America, Highway/1 and other web account initiatives.	Web Portals for Customers
297	Students	DL/CDS	Eliminate CDS	Eliminate CDS. Replace necessary functionality in other systems. Eliminates delays in transaction processing, additional editing layer, and duplicated storage costs for data.		High	Unknown *		Enhanced Aid Origination & Funds Disbursement
298	Students	DL/CDS & DL/SS:	Electronic Bill Presentation and Payment extension		SFA171	High	Unknown *	Needs to encompass all aid, not just DL to achieve Blueprint vision.	Enhanced Loan Repayment - Debt Collections
299	Students	DL/CDS & DL/SS:	Internet website enhancement (Exit counselling -- A PBO Performance		SFA153	High	Unknown *	DL portion is completed.	Web Portals for Customers
300	Students	DL/CDS & DL/SS:	Web-based deferment and forbearance requests		SFA173	Medium	Unknown *	Needs to encompass all loans, not just DL to achieve Blueprint vision.	Enhanced Loan Repayment - Debt Collections
301	Students	DL/CDS & DL/SS:	Filenet imaging system enhancements --- December 1999		SFA152	Medium	Unknown *	consolidate all ED document imaging and mailing at one site.	Enhanced Aid Origination & Funds Disbursement
302	Students	FFEL:	TO-XX WEB page for borrowers		SFA227	Medium	Unknown *	Would assume this will be part of a larger	Web Portals for Customers
303	Students	FFEL:	TO-XX Reengineer Lender System		SFA223	Medium	Unknown *	Would assume this will be part of a larger	Enhanced Monitoring of External Entities

Report 3: Recommendations for IRB and Development Requests

Recommendation: Create Consolidated SFA Plan

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304	Students	Loan Repayment	Analyze and Initiate Online Exit Counseling	Schools and students need access to both current and historical loan data to understand debt burden and to understand the implications of taking out Federal student loans. Currently, there is no automated mechanism to access all this data.	IRB32	High	\$400,000.00	Should include total debt for borrower including grant overpays, Direct Loans, and FFEL obligations.	Enhanced Loan Repayment - Debt Collections
305	Students	Loan Repayment	Analysis of Servicing/Collections Future Support	Analysis to determine the best approach for implementing new systems for Servicing and Debt Collection	IRB34	High	\$500,000.00	Should include defaulted FFEL and Perkins loans and grant overpayments from FFEL DCS. A single ED payment system could manage all loan and grant payments to	Direct Loan Servicing Reengineering
306	Students	WEB	*FAA Access to CPS via the Web		SFA49	High	Unknown *		Web Portals for Customers
307	Students	WEB	*Tax information prepopulation		SFA46	High	Unknown *		Enhanced Electronic FAFSA
308	Students	WEB	*Increase student access to CPS via the Web		SFA51	High	Unknown *		Web Portals for Customers
309	Students	WEB	*Add RAD request process to the Web		SFA50	High	Unknown *	This is tied to FAFSA.	Web Portals for Customers
310	Students	WEB	Same projects as "Web Portals for Customers" Initiative	This initiative is to build a prototype for the various web portal projects, but focused on the Student customer segment only.		Low			Web Portals Prototype

Report 3: Recommendations for IRB and Development Requests

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311	Students	WEB		*Collect student email/Provide automated notifications	SFA52	High	Unknown *		Web Portals for Customers
							<i>Total known funding for</i>	\$36,827,500.00	

Report 3: Recommendations for IRB and Development Requests

Recommendation: Done

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Line Num	Channel	Category	Project	Description	X-Ref	Risk	Requested	Comments	Initiative
312	CIO		Improve SSCR Data Flow to Servicers	Due to the intermediate steps between NSLDS and servicers, the servicers currently receive outdated and redundant SSCR data that leads to improper servicing.	IRB47	High	\$254,000.00	TO 34 underway at NSLDS.	Web Portals for Customers
313	CIO	Program Support	Clearinghouse Reporting for DLS/NSLDS	Provide the clearinghouse with DL borrower data. Resolves certain SSCR reporting issues.	IRB54	N/A	\$50,000.00		
314	CIO	TIV WAN	SFA Tech		SFA64	N/A	Unknown *		
315	CIO	TIV WAN	SAM Phases II & III		SFA69	N/A	Unknown *		
316	CIO	TIV WAN	ED Connect Y2K		SFA70	N/A	Unknown *		
317	CIO	TIV WAN	New TIV WAN MF System		SFA65	N/A	Unknown *		
318	CIO	WEB/PIN	PIN Site development		SFA30	N/A	Unknown *		
319	CIO	WEB/PIN	Add client systems to PIN database		SFA34	N/A	Unknown *		
320	CIO	WEB/PIN	Modification of PIN length		SFA31	N/A	Unknown *		
321	Schools	DLOS:	Correct destination message classes, SSN reports		SFA88	N/A	Unknown *		
322	Schools	DLOS:	Implement 732 closeout reconciliation reports, 98/99 & 99/00		SFA87	N/A	Unknown *		
323	Schools	DLOS:	Migration of hardware to VDC, Meriden, CT		SFA90	N/A	Unknown *		

Report 3: Recommendations for IRB and Development Requests

Recommendation: Done

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Line Num	Channel	Category	Project	Description	X-Ref	Risk	Requested	Comments	Initiative
324	Schools	PEPS:	DL module integration into PEPS		SFA118	High	Unknown *		
325	Schools	Program Support	Clearinghouse Costs	Provide the clearinghouse with DL borrower data. Resolves certain SSCR reporting issues.	IRB53	N/A	\$900,000.00		
326	Schools	RFMS:	Major new release for 1999-2000 being deployed right now.		SFA73	N/A	Unknown *		
327	Students	Aid Application	Mentor Program	Expansion of the pilot program to allow data entered through school admission systems to be transferred to FAFSA on the web.	IRB10	N/A	\$100,000.00	Need justification of cost savings and/or quantified improvements in customer service Not clear what the benefits would be, or the amount of work the schools would have to do.	
328	Students	Aid Application	Simplify FAFSA Renewal	Simply FAFSA renewal: OSFA will fill out the forms, so students can simply sign and return them if there are no	IRB20	High	\$250,000.00	Scope of project unclear.	Web Portals for Customers
329	Students	Aid Origination and Disbursement	LC Web Application enhancements	Upgrading LC on-line application to be conform to the current paper version. Transitioning from fat client to thin client architecture.	IRB26	High	\$400,000.00		Enhanced Aid Origination & Funds Disbursement
330	Students	CPS/EDEExpress	EDEExpress, Version 5.4 (all modules)		SFA55	N/A	Unknown *		
331	Students	DL/CDS & DL/SS:	Y2K contingency development		SFA161	N/A	Unknown *		

Report 3: Recommendations for IRB and Development Requests

Recommendation: Done

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Line Num	Channel	Category	Project	Description	X-Ref	Risk	Requested	Comments	Initiative
332	Students	DL/CDS & DL/SS:	CDS Release (99-R2)		SFA157	N/A	Unknown *		
333	Students	EDEExpress Products	EDEExpress, Version 5.4 (all modules)		SFA78	N/A	Unknown *		
334	Students	Loan Repayment	Direct Loan Prepayment options	Give Direct Loan borrowers a choice of how to apply prepayments to direct loan accounts.	IRB35	N/A	\$350,000.00	Borrowers already have this capability	
335	Students	WEB	Access America for Students/SAM development		SFA48	N/A	Unknown *		
336	Students	WEB	Quick Corrections on the Web		SFA39	N/A	Unknown *		
337	Students	WEB	Add prepopulation clients		SFA45	N/A	Unknown *		
							Total known funding for	\$2,304,000.00	