

Cost and Schedule of Milestones

Project Name		Consistent Answers						
	Planned Start Date	Planned Completion Date	Total Milestone Cost (BCWS* or Planned Value)	Planned Percentage of Milestone Completed at 03/31/2002	Planned Value of Work Scheduled at 03/31/2002	Actual Percentage of Milestone Completed	Actual Costs of Work Performed	Earned Value (Budgeted Cost of Work Performed)
Development:								
CA Definition Stage	10/1/2002	6/30/2002	5,000.0	0%	0.0	50%	0.0	2,500.0
SIS Milestone	10/1/2002	10/1/2002	4,000.0	0%	0.0	10%	0.0	400.0
CA Release 1	3/1/2002	7/1/2002	0.0	25%	0.0	0%	0.0	0.0
CA Release 2	3/1/2002	11/30/2002	0.0	11%	0.0	0%	0.0	0.0
CA Release 3	4/1/2002	5/31/2003	0.0	0%	0.0	0%	0.0	0.0
CA Release 4	9/2/2002	11/30/2003	0.0	0%	0.0	0%	0.0	0.0
CA Release 5	4/15/2003	6/30/2004	0.0	0%	0.0	0%	0.0	0.0
Milestone 8				0%	0.0			0.0
Milestone 9				0%	0.0			0.0
Milestone 10				0%	0.0			0.0
Milestone 11				0%	0.0			0.0
Milestone 12				0%	0.0			0.0
Milestone 13				0%	0.0			0.0
Milestone 14				0%	0.0			0.0
Milestone 15				0%	0.0			0.0
Development Subtotal			9,000.0		0.0		0.0	2,900.0
Maintenance:								
FY 2001	10/1/2000	9/30/2001	0.0	100%	0.0	100%	0.0	0.0
FY 2002								
1st Quarter	10/1/2001	12/31/2001	0.0	100%	0.0	100%	0.0	0.0
2nd Quarter	1/1/2002	3/31/2002	0.0	100%	0.0	100%	0.0	0.0
3rd Quarter	4/1/2002	6/30/2002	0.0	0%	0.0	30%	0.0	0.0
4th Quarter	7/1/2002	9/30/2002	0.0	0%	0.0	0%	0.0	0.0
FY 2003								
1st Quarter	10/1/2002	12/31/2002	0.0	0%	0.0	0%	0.0	0.0
2nd Quarter	1/1/2003	3/31/2003	0.0	0%	0.0	0%	0.0	0.0
3rd Quarter	4/1/2003	6/30/2003	0.0	0%	0.0	0%	0.0	0.0
4th Quarter	7/1/2003	9/30/2003	0.0	0%	0.0	0%	0.0	0.0
FY 2004	10/1/2003	9/30/2004	0.0	0%	0.0	0%	0.0	0.0
Maintenance Subtotal			0.0		0.0		0.0	0.0
Project Total			9,000.0		0.0		0.0	2,900.0

All dollars in thousands

*Budgeted Cost of Work Scheduled

Planned Value of Work Scheduled as of Analysis Date

0

Analysis Date

3/31/2002

Cost Variance (BCWP-ACWP)
% Cost Variance (CV/BCWP)

2900
100%

Schedule Variance (BCWP-BCWS to date)
% Schedule Variance (SV/BCWS to date)

2900
0%

Comments:

The \$5M indicated as funding for CA will become part of the Share in Savings effort once the contract has been fully awarded. At that time, the cost to FSA for developing and implementing the system will be \$0. SIS milestone payments will occur in FY2003, 2004 and beyond, but are undefined pending final contract negotiations in June 2002. The Modernization Partner is currently in the midst of cost analysis FSA related to the Consistent Answers initiative. The recommendations from the PIRWG relating to costs cannot be addressed at this time, as they are still in review. It is projected that the analysis will be completed in the middle of June 2002, after which time we will be more able to address the requested recommendations. Furthermore, as this is a Share in Savings development, costs have not been disclosed by Modernization Partner for any previous capabilities paid via savings. Milestone end dates represent beginning of delivery.

Project Funding Plan

Project Name	Consistent Answers					
	FY2002	FY2003	FY2004	FY2005	FY2006	FY2007
Budget Level	5,000.0	0.0	0.0	3,360.0	3,620.0	3,620.0
Redirections	0.0					
Funding Change Request		0.0				
Subtotal	5,000.0	0.0	0.0	3,360.0	3,620.0	3,620.0
Funding from Other Sources	0.0	4,000.0	0.0	0.0	0.0	0.0
Total Initiative Funding	5,000.0	4,000.0	0.0	3,360.0	3,620.0	3,620.0

*dollars in thousands

Comments:

Consistent Answers for Customers is a Share in Savings initiative with projected savings to be achieved from the baseline contract costs of a number of existing FSA systems. FY05-07 are projected IT and non-IT costs to operate the CA4C solution

Cost Variances:

(1) For Budget Year 2003, if you are requesting a funding increase of greater than 10 percent of the total funding amount (a) received during fiscal year 2002 or (b) the fiscal year 2003 President's budget, please explain the reason for the requested budget increase.

(2) For Budget Year 2004, if you are requesting a finding increase of greater than 10 percent of the total funding amount of your revised request for Budget Year 2003, please explain the reason for the requested funding increase.

Project Funding Plan Assistance Tool:

The table below is provided as a reference tool to aid in the estimation of total initiative funding requirements (above) through FY 2004. The information provided reflects your input on the previous Cost and Schedule of Milestones worksheet. The numbers provided depict the actual fiscal year that expenses will be incurred, regardless of when the funds were obligated. This information should be used to determine your funding requirements. Data captured from the Cost and Schedule of Milestones worksheet is only available through FY 2004. However, having this information available through FY 2004 should also allow for more accurate funding plans for FY 2005 and beyond.

Development:	Planned Start Date	Planned Completion Date	Total Milestone Cost	Spending by Fiscal Year					Total
				2000	2001	2002	2003	2004	
CA Definition Stage	10/1/2002	6/30/2002	5,000.0	-	-	-	5,000	-	5,000
SIS Milestone	10/1/2002	10/1/2002	4,000.0	-	-	-	4,000	-	4,000
CA Release 1	3/1/2002	7/1/2002		-	-	-	-	-	-
CA Release 2	3/1/2002	11/30/2002		-	-	-	-	-	-
CA Release 3	4/1/2002	5/31/2003		-	-	-	-	-	-
CA Release 4	9/2/2002	11/30/2003		-	-	-	-	-	-
CA Release 5	4/15/2003	6/30/2004		-	-	-	-	-	-
Milestone 8				-	-	-	-	-	-
Milestone 9				-	-	-	-	-	-
Milestone 10				-	-	-	-	-	-
Milestone 11				-	-	-	-	-	-
Milestone 12				-	-	-	-	-	-
Milestone 13				-	-	-	-	-	-
Milestone 14				-	-	-	-	-	-
Milestone 15				-	-	-	-	-	-
Development Subtotal			9,000	-	-	-	9,000	-	9,000
Maintenance:									
FY 2001	10/1/2000	9/30/2001		-	-	-	-	-	-
FY 2002									
1st Quarter	10/1/2001	12/31/2001		-	-	-	-	-	-
2nd Quarter	1/1/2002	3/31/2002		-	-	-	-	-	-
3rd Quarter	4/1/2002	6/30/2002		-	-	-	-	-	-
4th Quarter	7/1/2002	9/30/2002		-	-	-	-	-	-
FY 2003									
1st Quarter	10/1/2002	12/31/2002		-	-	-	-	-	-
2nd Quarter	1/1/2003	3/31/2003		-	-	-	-	-	-
3rd Quarter	4/1/2003	6/30/2003		-	-	-	-	-	-
4th Quarter	7/1/2003	9/30/2003		-	-	-	-	-	-
FY 2004	10/1/2003	9/30/2004		-	-	-	-	-	-
Maintenance Subtotal			-	-	-	-	-	-	-
Project Total			9,000	-	-	-	9,000	-	9,000

IRB Summary

Project Name	Consistent Answers
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Cost of FTEs:

	FY2001	FY2002	FY2003	FY2004	FY2005	FY2006	FY2007	Total
Number of Department FTEs	5.00	5.00	5.00	5.00	0.00	0.00	0.00	
Fully Burdened FTE Rate (in thousands of dollars)	88.5	93.0	101.5	106.0	111.0	116.0	121.0	
Department FTE Costs	442.5	465.0	507.5	530.0	0.0	0.0	0.0	1,945.0

Maintenance and Development Expenses:

	FY2001	FY2002	FY2003	FY2004	FY2005	FY2006	FY2007	Total
Maintenance Expenses:								
Minimum to Sustain	0.0	0.0	0.0	0.0	3,360.0	3,620.0	3,620.0	10,600.0
Technology Refresh	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Subtotal Maintenance/Operational	0.0	0.0	0.0	0.0	3,360.0	3,620.0	3,620.0	10,600.0
Development Expenses:								
Planning	0.0	5,000.0	0.0	0.0	0.0	0.0	0.0	5,000.0
SIS Milestone Payment	0.0	0.0	4,000.0	0.0	0.0	0.0	0.0	4,000.0
SIS Share Payment	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Useful Segment 3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Useful Segment 4	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Useful Segment 5	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Subtotal Development	0.0	5,000.0	4,000.0	0.0	0.0	0.0	0.0	9,000.0
Subtotal Expenses	0.0	5,000.0	4,000.0	0.0	3,360.0	3,620.0	3,620.0	19,600.0
Department FTEs	442.5	465.0	507.5	530.0	0.0	0.0	0.0	1,945.0
Total Expenses	442.5	5,465.0	4,507.5	530.0	3,360.0	3,620.0	3,620.0	21,545.0

Breakout of FTEs:

Please consider the number of FTEs allocated to this initiative by fiscal year (identified on the Life Cycle Cost sheet and Row 17 above) and estimate by percentage the level of effort associated with maintenance and development activities. Development level of effort estimates should be further subdivided planning and useful segment support.

	FY2001	FY2002	FY2003	FY2004	FY2005	FY2006	FY2007
Percentage Maintenance	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Percentage Development							
Planning	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%
Useful Segments	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%	50.00%
Total Percentage (Total should equal 100%)	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%

Total Maintenance and Development Expenses:

	FY2001	FY2002	FY2003	FY2004	FY2005	FY2006	FY2007	Total
Total Maintenance	0.0	0.0	0.0	0.0	3,360.0	3,620.0	3,620.0	10,600.0
Development:								
Planning	221.3	5,232.5	253.8	265.0	0.0	0.0	0.0	5,972.5
Useful Segments	221.3	232.5	4,253.8	265.0	0.0	0.0	0.0	4,972.5
Total Development	442.5	5,465.0	4,507.5	530.0	0.0	0.0	0.0	10,945.0

**dollars in thousands*

Comments:

Lifecycle Cost Estimate

Project Name	Consistent Answers
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Lifecycle Costs:

	2001	2002	2003	2004	2005	2006	2007	Total*
Savings								0.0
Expenses :								
Hardware	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Software	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Contractor Services	0.0	5,000.0	4,000.0	0.0	3,360.0	3,620.0	3,620.0	19,600.0
Training	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Security	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Subtotal Expenses	0.0	5,000.0	4,000.0	0.0	3,360.0	3,620.0	3,620.0	19,600.0
Department FTE Costs	442.5	465.0	507.5	530.0	0.0	0.0	0.0	1,502.5
Total Expenses	442.5	5,465.0	4,507.5	530.0	3,360.0	3,620.0	3,620.0	21,102.5
Net Savings (Savings - Expenses)	-442.5	-5,465.0	-4,507.5	-530.0	-3,360.0	-3,620.0	-3,620.0	-21,102.5
Discount Factor		1.000	0.9569	0.9157	0.8763	0.8386	0.8025	
Net Present Value		-5,465.0	-4,313.4	-485.3	-2,944.4	-3,035.6	-2,904.9	-19,148.6

dollars in thousands

* Totals do not include FY 2001 costs

Non-IT Contract Cost Estimates:

If the initiative is but one part of a contract that supports an information process, such as a data collection or business process, then please provide in thousands of dollars the ADDITIONAL contract costs for fiscal years 2001 through 2007. In these cases, the total contract costs will exceed the IT costs.

	2001	2002	2003	2004	2005	2006	2007	Total
Other Costs (Any OTHER costs associated with this contract that are NOT IT costs.)	0.0	0.0	0.0	0.0	13,440.0	14,480.0	14,480.0	42,400.0

Comments:

Consistent Answers is estimated to save FSA between \$200-400 million. Actual per year savings are not defined at this time. Actual baseline savings will be determined in June 2002 at the time the share in savings effort is negotiated. Milestone and share payments will be defined in June 2002.

Validation

Project Name	Consistent Answers
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	FY2001	FY2002	FY2003	FY2004	FY2005	FY2006	FY 2007	Total
Total Expenses Not Including FTEs								
IRB Summary	0.0	5,000.0	4,000.0	0.0	3,360.0	3,620.0	3,620.0	19,600.0
Lifecycle Cost	0.0	5,000.0	4,000.0	0.0	3,360.0	3,620.0	3,620.0	19,600.0
Project Funding Plan		5,000.0	4,000.0	0.0	3,360.0	3,620.0	3,620.0	
Total Department FTEs								
IRB Summary	442.5	465.0	507.5	530.0	0.0	0.0	0.0	1,945.0
Lifecycle Cost	442.5	465.0	507.5	530.0	0.0	0.0	0.0	1,945.0
Total Expenses including FTEs								
IRB Summary	442.5	5,465.0	4,507.5	530.0	3,360.0	3,620.0	3,620.0	21,545.0
Lifecycle Cost	442.5	5,465.0	4,507.5	530.0	3,360.0	3,620.0	3,620.0	21,545.0

**dollars in thousands*

Comments:

Consistent Answers effort is a Share in Savings initiative. Payments will be made to the contractor from savings achieved in the baseline contract costs of a number of FSA systems. FY05-07 costs are estimated operations costs.

Exhibit 53 Information:

	FY2002	FY2003	FY2004
IT Goal			A7
IT Expenses (Net of FTE Costs)	5,000.0	4,000.0	0.0
Number of IT FTE	5.0	5.0	5.0
Steady State %	0.00%	0.00%	0.00%
Development %	100.00%	100.00%	100.00%
IT Security %			0.00%
Financial Management %			0.00%
Maintenance/Operational	0.0	0.0	0.0
Development	5,465.0	4,507.5	530.0