

STUDENT FINANCIAL ASSISTANCE

MODERNIZATION PARTNER

Appendix VI. MONTHLY MODERNIZATION PROGRAM SCORECARDS

STATUS AS OF AUGUST 31, 2001

MODERNIZATION PARTNER PROGRAM SUMMARY

	CFO				CIO								FP		Schools Channel	Organizational Transformation						
	TO 25 - Electronic Document Management (EDM)	TO 35 - FMS Applications Operations	TO 45 - Financial Management System (FMS)	TO 61 - CFO Transformation	TO 46 - Technical Architecture Support (TA Release 2)	TO 47 - CMM Assessment	TO 48 - Portal Strategy Phase II	TO 53 - Ombudsman Operations	TO 54 - EAI Implementation	TO 56 - Technical Architecture Operations	TO 59 - Security Policy Administration & Execution	TO 75 - Data Mart Operations	TO 76 - IFAP - Schools Portal	TO 73 - FFEL Lender Payment Process Redesign	TO 74 - Voluntary Flexible Agreement	TO 70 - eCampus Based	TO 29 - SFA University Mod Support	TO 31 - SFA University Front-to-Back	TO 68 - Students Organizational Support	TO 62 - HR Modernization	TO 67 - Employee Development Center	TO 78 - Program Analysis Division Delivery Model
Page	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	19	20	21	22	23	24	25
Overall	Green	Green	Yellow	Green	Green	Green	Green	Yellow	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green
Scope	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Yellow	Green	Green	Green	Green	Green	Green
Task Order	Yellow	Green	Yellow	Green	Green	Green	Green	Yellow	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green
Schedule Performance Against Work Performed	Green	Green	Green	Green	Yellow	Green	Green	Green	Yellow	Green	Green	Green	Green	Green	Green	Yellow	Green	Green	Green	Green	Green	Green
Architecture	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green
Risk	Green	Green	Yellow	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green
Quality	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green
Communication / Change Management	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green
Human Resources	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green
Commercial Off the Shelf Software (COTS)	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green
Government Dependencies	Green	Green	Yellow	Green	Green	Green	Green	Green	Yellow	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Yellow	Green

Comments are not included for measures assessed as "Green" unless additional information needs to be communicated. Please see the Bi-Weekly Scorecard Assessment Criteria on the last page of this report for an explanation of the "Green" assessment criteria for each measure.

# TO 25 - Electronic Document Management (EDM)

Planned Go Live Date: TBD

ITR: Bill Walsleben

SFA Contact: Cheryl Queen

Modernization Partner Contact: Bill Walsleben

July 31 Assessment	August 31 Assessment	Measure	Comments
Green	Green	Overall	The team established a high-level approach that reflects out near term EDM tasks with a migration to an enterprise-wide ERM solution.
Green	Green	Scope	
Yellow	Yellow	Task Order	Met with the COTR and Project Lead to establish an approach for completing the remaining tasks. Result was a revised Statement of Objective (SOO) that was received on 8/16/01. Organizing response for on-time delivery.
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	OpenText has been recommended as the ERM product.
Green	Green	Government Dependencies	

# TO 35 - FMS Applications Operations

Go Live Date: N/A

ITR: Phill Thomas

SFA Contact: Paul Stonner

Modernization Partner Contact: Tom Schweikert

July 31 Assessment	August 31 Assessment	Measure	Comments
Green	Green	Overall	The Operations team is progressing with tasks identified in the workplan.
Green	Green	Scope	
Green	Green	Task Order	
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	Operating Oracle Financials COTS.
Green	Green	Government Dependencies	

# TO 45 - Financial Management System (FMS)

Go Live Date: 10/1/01

ITR: Bill Walsleben

SFA Contact: Paul Stonner

Modernization Partner Contact: Todd Elliott

July 31 Assessment	August 31 Assessment	Measure	Comments
Yellow	Yellow	Overall	FMS continues to progress towards Release 3.4. Development and test activities for the October 2001 release are on schedule.
Green	Green	Scope	
Green	Yellow	Task Order	A modification to the Task Order is in process to formally include the October 2001 Release, due to of the Department of Education's changes to GAPS and FMSS implementation schedules.
Yellow	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Yellow	Yellow	Risk	Modernization Partner has identified potential risks to the Task Order which include the ability of the CFO organization to transition to FMS and operate the system and the dependence on the successful implementation of the Department of Education's FMSS and GAPS releases in October. The team continues to work with SFA CFO to solicit input on configuring and setting-up the system for accounting operations.
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Yellow	Yellow	Government Dependencies	SFA is dependent on the Department of Education's October 2001 delivery of the FMSS and GAPS upgrade. Communication between the groups is improving in order to mitigate risks associated with late delivery of these systems.

# TO 61 - CFO Transformation (Operations)

Planned Go Live Date: N/A

ITR: Phill Thomas

SFA Contact: Jim Lynch

Modernization Partner Contact: K.C. Abadian

July 31 Assessment	August 31 Assessment	Measure	Comments
Green	Green	Overall	The Task Order was awarded by SFA on 7/19/01.
Green	Green	Scope	
Green	Green	Task Order	
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Green	Green	Government Dependencies	

# TO 46 - Technical Architecture Support (ITA Release 2)

Planned Go Live Date: TBD

ITR: Phill Thomas

SFA Contact: Ganesh Reddy

Modernization Partner Contact: Alex Lefur

July 31 Assessment	August 31 Assessment	Measure	Comments
Green	Green	Overall	The Task Order is on schedule and no significant issues have been identified.
Green	Green	Scope	
Green	Green	Task Order	
Yellow	Yellow	Schedule Performance Against Work Performed	All work is on schedule except for the delivery of servers to the EAI team. The ITA team has informed the EAI team that they will be receiving their testing servers two weeks later than originally expected. This late hardware delivery will have little if any business or technical impact.
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Green	Green	Government Dependencies	

# TO 47 - CMM Assessment

Planned Go Live Date: 9/30/01

ITR: Phill Thomas

SFA Contact: Constance Davis

Modernization Partner Contact: Ron Langkamp

July 31 Assessment	August 31 Assessment	Measure	Comments
Green	Green	Overall	Submitted deliverable TO 47.1.7 - Requirements Development and Management to SFA for approval on 8/10/01.
Green	Green	Scope	
Green	Green	Task Order	
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Yellow	Green	Government Dependencies	

## TO 48 - Enterprise Portal Strategy Phase II (Portal Components)

Planned Go Live Date: Not Applicable

ITR: Kelly Tate

SFA Contact: Steve Allison

Modernization Partner Contact: Yateesh Katyal/Bob Roscoe

July 31 Assessment	August 31 Assessment	Measure	Comments
Green	Green	Overall	All activities are on schedule. The SFA project Kick-Off took place on 8/07/01. Deliverable 48.2.1- Portal Software Architecture Design, was submitted to SFA on 8/8/01. Deliverable 48.2.2- SFA Portal Component Development and Integration is scheduled to be submitted on 9/12/01.
Green	Green	Scope	
Green	Green	Task Order	
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Green	Green	Government Dependencies	

# TO 53 - Ombudsman Operations

Planned Go Live Date: 4/23/01

ITR: Phill Thomas

SFA Contact: Debra Wiley

Modernization Partner Contact: Bob Malloy

July 31 Assessment	August 31 Assessment	Measure	Comments
Yellow	Yellow	Overall	Normal operations are progressing as planned. The modification to the Task Order for transition tasks is not yet in place.
Green	Green	Scope	
Red	Yellow	Task Order	A modification to the Task Order was submitted to SFA for transition support tasks on 8/15/01.
Green	Green	Schedule Performance Against Work Performed	Enhancements will be delivered to SFA on 8/24/01.
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	Operating Siebel COTS.
Green	Green	Government Dependencies	

## TO 54 - Tech Arch (EAI)

Planned Go Live Date: N/A

ITR: Pete Elms

SFA Contact: Ganesh Reddy

Modernization Partner Contact: Paul Peck

July 31 Assessment	August 31 Assessment	Measure	Comments
Green	Green	Overall	The project is on schedule in completing Release 1.0 of EAI Core. At this time there is no impact to the application systems utilizing the EAI bus.
Green	Green	Scope	
Green	Green	Task Order	
Yellow	Yellow	Schedule Performance Against Work Performed	The Modernization Partner team is on target to complete all tasks of Release 1.0, except for the MQSeries installation for the PEPS production system. The team has identified options to complete this task and must agree on how to proceed. Release 2.0 of EAI Core has begun.
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Yellow	Yellow	Government Dependencies	Modernization Partner needs Release 2 Legacy System developers to complete EAI core architecture tasks. A Statement of Work (SOW) for the Release 2.0 systems has been completed and needs to be issued to the legacy system contractors. Modernization Partner will require the assistance of SFA CIO in distributing the SOW.

# TO 56 - Tech Arch (Operations)

Planned Go Live Date: N/A

ITR: Phill Thomas

SFA Contact: David Moore

Modernization Partner Contact: Tom Schweikert

July 31 Assessment	August 31 Assessment	Measure	Comments
Green	Green	Overall	The Operations team is continuing with tasks identified in the Task Order.
Green	Green	Scope	
Green	Green	Task Order	
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	The Modernization Partner Operations Team is now meeting with SFA Intranet team on a weekly basis and documenting a Service Level Agreement (SLA).
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Green	Green	Government Dependencies	

# TO 59 - Security Policy Administration and Execution

Planned Go Live Date: N/A

ITR: Kelly Tate

SFA Contact: Andy Boots

Modernization Partner Contact: Yateesh Katyal/Michael Gibbons

July 31 Assessment	August 31 Assessment	Measure	Comments
Green	Green	Overall	The Security Policy Administration and Execution support activities are on schedule and the Single Sign-On (SSO) requirements phase is also on schedule. Deliverable 59.1.1- Single Sign On Requirements Definition and Approach Report is scheduled to be submitted on 8/31/01.
Green	Green	Scope	
Green	Green	Task Order	
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	The SSO initiative is being aligned with a long-term enterprise security architecture for modernized systems at SFA. Modernization Partner is engaging Accenture government security architecture expertise to enhance SFA guidance.
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Green	Green	Government Dependencies	

# TO 75 - Data Mart Operations

Planned Go Live Date: NA

ITR: Phill Thomas

SFA Contact: Jim Greene

Modernization Partner Contact: Bob Malloy

July 31 Assessment	August 31 Assessment	Measure	Comments
Green	Green	Overall	Data Marts have high availability and enhancements to existing reports are in progress.
Green	Green	Scope	
Green	Green	Task Order	
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Green	Green	Government Dependencies	

# TO 76 - IFAP and Schools Support

Planned Go Live Date: TBD

ITR: Phill Thomas

SFA Contact: Coleen Kenedy

Modernization Partner Contact: Bob Malloy/Tom Schweikert

July 31 Assessment	August 31 Assessment	Measure	Comments
Green	Green	Overall	The IFAP and Schools Portals are operating as planned.
Green	Green	Scope	
Green	Green	Task Order	
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Green	Green	Government Dependencies	

# TO 73- FFEL Lender Payment Process Redesign

Planned Go Live Date: April 2002

ITR: Nancy Krecklow

SFA Contact: Frank Ramos

Modernization Partner Contact: Reggie Ewing

July 31 Assessment	August 31 Assessment	Measure	Comments
Green	Green	Overall	The team is proceeding on schedule.
Green	Green	Scope	
Green	Green	Task Order	
Green	Green	Schedule Performance Against Work Performed	Deliverable 73.1.1- Lender Payment Process Design document has been submitted on schedule. All comments are due by 7/17/01.
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	The project will be utilizing the Oracle development suite already in place within FMS.
Green	Green	Government Dependencies	

# TO 74 - Voluntary Flexible Agreement

Planned Go Live Date: 10/01/01

ITR: Nancy Krecklow

SFA Contact: Cameron Ishaq

Modernization Partner Contact: Jim Menard

July 31 Assessment	August 31 Assessment	Measure	Comments
Green	Green	Overall	Requirements Gathering and Design are complete. Received SFA acceptance of deliverable 74.1.1-VFA Design Document. The Development and Testing phases of work are on schedule.
Green	Green	Scope	
Green	Green	Task Order	
Green	Green	Schedule Performance Against Work Performed	Deliverable 74.1.2- Development and Testing Signoff is on schedule.
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Green	Green	Government Dependencies	The VFA go-live date may be shifted from 10/1/01 to 10/8/01 based on a request from SFA CFO Accounting to have additional time to close out FY01 books before new software is loaded in FY02. SFA Policy will need to render a decision and Financial Partners Channel leadership will need to communicate any date change to the GA community.

# TO 70 - eCampus Based

Planned Go Live Date: 9/5/01

ITR: David Marr

SFA Contact: Milton Thomas

Modernization Partner Contact: Kerry Trahan

July 31 Assessment	August 31 Assessment	Measure	Comments
Green	Green	Overall	All work is proceeding on schedule.
Yellow	Yellow	Scope	Identification of web operations support team must occur prior to the 9/5/01 delivery date.
Green	Green	Task Order	
Yellow	Yellow	Schedule Performance Against Work Performed	Testing of modification requests have not yet been completed.
Green	Green	Architecture	The team has verified that our Login procedures are compliant with the Privacy Act.
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Green	Green	Government Dependencies	

# TO 29 - SFA University Modernization Support

Planned Go Live Date: N/A

ITR: Linh Nguyen

SFA Contact: Anne Teresa

Modernization Partner Contact: Howard Weitzner

July 31 Assessment	August 31 Assessment	Measure	Comments
Green	Green	Overall	The project is proceeding on schedule.
Green	Green	Scope	
Green	Green	Task Order	
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Green	Green	Government Dependencies	

# TO 31- SFA University Front 2 Back

Planned Go Live Date: 5/15/01

ITR: Linh Nguyen

SFA Contact: Anne Teresa

Modernization Partner Contact: Laura Miller

July 31 Assessment	August 31 Assessment	Measure	Comments
Green	Green	Overall	The Front 2 Back course was launched on 5/15/01 and the Front 2 Back course materials have been completed. The final course session was held 8/1/01.
Green	Green	Scope	
Yellow	Green	Task Order	A no-cost Task Order modification was approved by SFA on 8/2/01.
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Green	Green	Government Dependencies	

# TO 60 - Students Organizational Support

Planned Go Live Date: N/A

ITR: Martin Renwick

SFA Contact: Mary K. Muncie

Modernization Partner Contact: Kristine Y. Eelkema

July 31 Assessment	August 31 Assessment	Measure	Comments
Green	Green	Overall	The project is achieving milestones on schedule.
Green	Green	Scope	
Green	Green	Task Order	
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Green	Green	Government Dependencies	

# TO 62 - HR Modernization

Planned Go Live Date: 9/24/01

ITR: Kelly Tate

SFA Contact: Calvin Thomas

Modernization Partner Contact: Scott Bone

July 31 Assessment	August 31 Assessment	Measure	Comments
Green	Green	Overall	Deliverables 62.1.5- Performance Management "To-Be" Process Flows and 62.1.6- Testing Model were submitted on 8/9/01. Software configuration activities for Jamcracker and Perform.com are almost complete. Ready to starting Testing Phase.
Green	Green	Scope	
Green	Green	Task Order	
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Green	Green	Government Dependencies	Calvin Thomas (SFA Human Resources Director) has approved configuration and pilot deployment of the HR Automation Platform for late September 2001. He is schedule to meet with the Union in August and September 2001 to receive final approval for the modified Performance Development Process (PDP). After Union approval, a phased roll-out of the PDP will take place over the next 2-3 months.

## TO 67 - Career Zone

Planned Go Live Date: N/A

ITR: Linh Nguyen

SFA Contact: Calvin Thomas

Modernization Partner Contact: Amy Rothman

July 31 Assessment	August 31 Assessment	Measure	Comments
Green	Green	Overall	Career Zone planning and infrastructure development is proceeding as scheduled.
Green	Green	Scope	
Yellow	Green	Task Order	
Green	Green	Schedule Performance Against Work Performed	All work in this Task Order is proceeding as planned. However, the official opening of the Career Zone will likely be delayed until early fall 2001.
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Yellow	Yellow	Government Dependencies	There are several government dependencies that are delaying the official opening of the Career Zone. The career counseling services are not available to SFA employees due to the moratorium on contracts and the delay in approving the HR organization. Also, the Union has expressed concerns regarding the policies and procedures for employee transition and a full implementation of the Career Zone cannot take place until the Union's concerns are resolved. The Career Zone team is continuing with the planning and development of the Career Zone. However, the Career Zone will not officially open until Union approval is received. Finally, SFA University is responsible for procuring the formal Career Zone courses. The Career Zone cannot implement its professional services until courses have been procured by SFA University.

# TO 78 - Program Analysis Division Delivery Model

Planned Go Live Date: N/A

ITR: Linh Nguyen

SFA Contact: Dottie Kingsley

Modernization Partner Contact: Linh Nguyen

August 3 Assessment	August 31 Assessment	Measure	Comments
NA	Green	Overall	The project is achieving milestones on schedule.
NA	Green	Scope	
NA	Green	Task Order	
NA	Green	Schedule Performance Against Work Performed	
NA	Green	Architecture	
NA	Green	Risk	
NA	Green	Quality	
NA	Green	Communication/Change Management	
NA	Green	Human Resources	
NA	Green	Commercial Off the Shelf Software (COTS)	
NA	Green	Government Dependencies	

This is the first Monthly Scorecard for Task Order 78 - Program Analysis Division Delivery Model.

**Scorecard Assessment Criteria**

Scorecard Measure/Assessment	Green	Yellow	Red
<b>Overall</b>	<ul style="list-style-type: none"> <li>The Overall Assessment is at the discretion of the individuals completing the scorecard</li> <li>No quantitative guidelines (e.g. 2 Yellows = Overall Yellow) have been issued due to the different nature of each project</li> </ul>	<ul style="list-style-type: none"> <li>The Overall Assessment is at the discretion of the individuals completing the scorecard</li> <li>No quantitative guidelines (e.g. 2 Yellows = Overall Yellow) have been issued due to the different nature of each project</li> </ul>	<ul style="list-style-type: none"> <li>The Overall Assessment is at the discretion of the individuals completing the scorecard</li> <li>No quantitative guidelines (e.g. 2 Yellows = Overall Yellow) have been issued due to the different nature of each project</li> </ul>
<b>Scope</b>	<ul style="list-style-type: none"> <li>The scope has been defined, requirements are documented and authorized by the SFA and Modernization Partner</li> <li>Formal change control process has been implemented and is maintaining control</li> </ul>	<ul style="list-style-type: none"> <li>The scope has been defined and requirements have been documented and authorized by the SFA and Modernization Partner</li> <li>Material scope issues have not been resolved and/or formal change control process has not been implemented</li> </ul>	<ul style="list-style-type: none"> <li>The scope of the Task Order has not been defined and/or requirements are not documented and authorized by the SFA and Modernization Partner</li> <li>Unforeseen scope growth will impact the schedule baseline</li> <li>Change control process has not been implemented or is not maintaining control</li> </ul>
<b>Task Order</b>	<ul style="list-style-type: none"> <li>Task Order has been accepted</li> </ul>	<ul style="list-style-type: none"> <li>Task Order has not been awarded but ATP has been issued</li> </ul>	<ul style="list-style-type: none"> <li>No Task Order has been awarded</li> <li>No ATP has been issued</li> </ul>
<b>Schedule Performance Against Work Performed</b>	<ul style="list-style-type: none"> <li>Project is achieving milestones on schedule or ahead of schedule</li> </ul>	<ul style="list-style-type: none"> <li>Project may not be meeting milestones, but a catch-up plan has been developed that is accurately reflected in the workplan</li> </ul>	<ul style="list-style-type: none"> <li>Project is not meeting milestones and no catch-up plan has been developed or reflected in the workplan</li> </ul>
<b>Architecture</b>	<ul style="list-style-type: none"> <li>The Project is in full compliance with Modernization Blueprint baseline or target architecture standards or</li> <li>An approved change request for all deviations from the approved architecture exists</li> </ul>	<ul style="list-style-type: none"> <li>The Project is deviating from Modernization Blueprint baseline or target architecture standards or</li> <li>A change request has been submitted but the request has not been approved</li> </ul>	<ul style="list-style-type: none"> <li>The Project is deviating from Modernization Blueprint baseline or target architecture standards or</li> <li>A change request has not been submitted and obtained</li> </ul>
<b>Risk</b>	<ul style="list-style-type: none"> <li>Potential future risks have been identified and assessed; no impact is expected to the other Measures</li> <li>Project risks (if any) to successfully execute the Task Order have been identified, documented and prioritized</li> <li>Risk mitigation strategies are in place</li> </ul>	<ul style="list-style-type: none"> <li>Potential future risks to other Measures have been identified and assessed; impacts are minimal</li> <li>Project risks to successfully execute the Task Order have been documented, but either:                             <ul style="list-style-type: none"> <li>Some risks have not been adequately defined or</li> <li>Mitigation strategies have not been developed for all risks</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>Potential future risks to other Measures have been identified and assessed; impacts are significant</li> <li>Project risks to successfully execute the Task Order have not been documented</li> <li>Mitigation strategies have not been developed</li> </ul>
<b>Quality</b>	<ul style="list-style-type: none"> <li>The Project has developed a documented quality plan and is successfully implementing the plan</li> <li>The Project is complying with the requirements of the Modernization Partner program plan, appropriate to the work required by the Task Order</li> </ul>	<ul style="list-style-type: none"> <li>The Project has developed a documented quality plan, but significant problems are preventing successful implementation of the plan, or</li> <li>The project has complied with the quality requirements of the Modernization Partner program plan, appropriate to the work required by the Task Order, however, one or more significant program plan review issues have not been successfully resolved</li> </ul>	<ul style="list-style-type: none"> <li>The Project has not developed a documented quality plan or</li> <li>The project is not complying with the quality requirements of the Modernization Partner program plan appropriate to the work required by the Task Order</li> </ul>
<b>Communication/Change Management</b>	<ul style="list-style-type: none"> <li>Communication and change management strategies are in place and are being implemented</li> </ul>	<ul style="list-style-type: none"> <li>Minor communications issues exist</li> <li>Change management approach and strategy is not complete</li> <li>Information needs of some stakeholders are not being met in a timely manner</li> </ul>	<ul style="list-style-type: none"> <li>Communications issues and change management aspects have not been documented or defined</li> <li>Information needs of stakeholders are not being met</li> </ul>
<b>Human Resources</b>	<ul style="list-style-type: none"> <li>Human resource needs have been documented, approved, and the appropriate resources are available</li> <li>Project team has the individual and group skills needed for the particular phase</li> <li>All staffing requests have been filled or have been unfilled for a short time with no impact to schedule</li> </ul>	<ul style="list-style-type: none"> <li>Human resource needs have been documented</li> <li>Some responsibilities are blurred, minor resource gaps exist and/or team lacks some skills to perform successfully, or</li> <li>Unfilled staffing requests have been open for a period of time and have the potential to impact schedule</li> </ul>	<ul style="list-style-type: none"> <li>Human resource needs have not been documented</li> <li>Serious resource deficiencies exist, significant individual and team skills are lacking, or</li> <li>Staffing requests have remained open for an extended period of time and project schedule has been impacted</li> </ul>
<b>Commercial Off the Shelf Software (COTS)</b>	<ul style="list-style-type: none"> <li>Significant reuse of hardware, software, data, and/or process is being utilized</li> <li>A Reuse review was conducted during conceptual or detailed design and all reuse issues have been resolved</li> </ul>	<ul style="list-style-type: none"> <li>Reuse of Architecture, Design, Hardware, Software, Data and/or Process was considered, used, and candidates were identified, however, none were selected, or</li> <li>A Reuse review was conducted during conceptual or detailed design and issues remain unresolved</li> </ul>	<ul style="list-style-type: none"> <li>Reuse of Architecture, Design, Hardware, Software, Data and/or Process was not considered and candidates were neither evaluated nor used, or</li> <li>A Reuse review was not conducted during conceptual or detailed design</li> </ul>
<b>Government Dependencies</b>	<ul style="list-style-type: none"> <li>No Government Dependencies exist or</li> <li>Government Dependencies have been identified, a mitigation plan has been developed and accepted by SFA and Modernization Partner</li> </ul>	<ul style="list-style-type: none"> <li>Government Dependencies have been identified, a mitigation plan has been developed but has not been accepted by SFA and Modernization Partner</li> </ul>	<ul style="list-style-type: none"> <li>The project has not been evaluated to determine whether there are any Government Dependencies or</li> <li>Government Dependencies have been identified, but a mitigation plan has not been developed</li> </ul>