

STUDENT FINANCIAL ASSISTANCE

MODERNIZATION PARTNER

Appendix VI. MONTHLY MODERNIZATION PROGRAM SCORECARDS

STATUS AS OF JUNE 30, 2001

MODERNIZATION PARTNER PROGRAM SUMMARY

CFO							Financial Partners				Schools Channel			Students Channel	Organizational Transformation					
TO 25 - Electronic Document Management (EDM)	TO 35 - FMS Applications Operations	TO 45 - Financial Management System (FMS)	TO 61 - CFO Transformation	TO 46 Technical Architecture Support (ITA Release 2)	TO 47 - CMM Assessment	TO 53 - Ombudsman Operations	TO 65- Electronic Master Promissory Note Project Support	TO 50 - Financial Partners Data Mart	TO 73- FFEL Lender Payment Process Redesign	TO 74 - Voluntary Flexible Agreement	TO 43- Schools Portal Operations	TO 77 WO 02 - Common Origination and Disbursement	TO 70 - eCampus Based	TO 42- FAFSA on the Web Redesign	TO 29 - SFA University Mod Support	TO 31 - SFA University Front-to-Back	TO 36 - LMS	TO 60 - Students Organizational Support	TO 62 - HR Modernization	TO 67 - Employee Development Center
3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23
Green	Green	Yellow	Green	Green	Green	Yellow	Green	Green	Green	Green	Green	Red	Green	Yellow	Green	Green	Green	Green	Green	Green
Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green
Yellow	Green	Green	Yellow	Green	Green	Green	Green	Green	Green	Green	Green	Yellow	Green	Yellow	Green	Green	Green	Green	Green	Yellow
Green	Green	Yellow	Green	Green	Green	Green	Green	Green	Green	Green	Green	Red	Green	Yellow	Green	Green	Green	Green	Green	Green
Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green
Green	Green	Yellow	Green	Green	Green	Yellow	Green	Green	Green	Green	Yellow	Green	Green	Green	Green	Green	Green	Green	Green	Green
Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green
Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green
Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green
Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green
Green	Green	Yellow	Green	Green	Yellow	Green	Green	Red	Green	Green	Green	Yellow	Green	Green	Green	Green	Green	Green	Green	Yellow

Comments are not included for measures assessed as "Green" unless additional information needs to be communicated. Please see the Bi-Weekly Scorecard Assessment Criteria on the last page of this report for an explanation of the "Green" assessment criteria for each measure.

**Program Level Key Messages:**

**TO 50- Financial Partners Data Mart**

An application maintenance contract is not in place to support the ongoing maintenance of the FP Data Mart. Either the application maintenance contract or an ATP needs to be implemented immediately to avoid a decrease in service to the users of the FP Data Mart. Additionally, the FP Channel Data Mart workgroup, which consists of representatives from Partner Services and Financial Management, are responsible for informing external Financial Partners of the availability of the Data Mart and determining a strategy for providing access.

**TO 77 WO 02- Common Origination and Disbursement**

Modernization Partner is in the process of developing a Shared-In-Savings (SIS) proposal for COD. The team is working on Phase III - Requirements Definition and Implementation Planning. The Requirements Definition phase was originally scheduled to be completed by 4/15/01, but has been extended until 7/31/01. The schedule change is causing considerable risk to the development schedule.

## TO 25 - Electronic Document Management (EDM)

Planned Go Live Date: TBD

ITR: Bill Walsleben

SFA Contact: Cheryl Queen

Modernization Partner Contact: Bill Walsleben

May 31 Assessment	June 30 Assessment	Measure	Comments
Green	Green	Overall	The team has completed the requirements gathering portion of work.
Green	Green	Scope	
Yellow	Yellow	Task Order	The Task Order is being updated to reflect the change in scope from an EDM system to an ERM system. The revised Business Case was reviewed at the 5/17/01 DSG meeting and will be presented at a July IRB meeting.
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	OpenText has been recommended as the ERM product.
Green	Green	Government Dependencies	

# TO 35 - FMS Applications Operations

Go Live Date: FMS went live 10/01/00  
 ITR: Phill Thomas  
 SFA Contact: Paul Stonner  
 Modernization Partner Contact: Tom Schweikert

May 31 Assessment	June 30 Assessment	Measure	Comments
Green	Green	Overall	The Operations team is progressing with tasks identified in the workplan.
Green	Green	Scope	
Green	Green	Task Order	
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	Operating Oracle Financials COTS.
Green	Green	Government Dependencies	

# TO 45 - Financial Management System (FMS) Phase 3

Go Live Date: 8/1/01

ITR: Bill Walsleben

SFA Contact: Paul Stonner

Modernization Partner Contact: Francesca Keating

May 31 Assessment	June 30 Assessment	Measure	Comments
Yellow	Yellow	Overall	All of the implementation teams are on schedule with the exception of the Interim Payment Process team, which is revising its plan to recover lost time.
Yellow	Green	Scope	The Department of Education has confirmed their commitment to the interim GAPS approach.
Green	Green	Task Order	
Yellow	Yellow	Schedule Performance Against Work Performed	Milestones are behind schedule for the Interim Payment Process. The team is currently revising the schedule to recover lost time.
Green	Green	Architecture	
Yellow	Yellow	Risk	Potential risks to the scope of the project have been identified and assessed. The team has developed and implemented mitigation strategies.
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Yellow	Green	Commercial Off the Shelf Software (COTS)	
Red	Yellow	Government Dependencies	The Department of Education has confirmed their commitment to the interim GAPS approach. The ability of the SFA CFO organization to transition and operate the system is risk to the overall implementation.

# TO 61 - CFO Transformation (Operations)

Planned Go Live Date: TBD

ITR: Phill Thomas

SFA Contact: Jim Lynch

Modernization Partner Contact: K.C. Abadian

May 31 Assessment	June 30 Assessment	Measure	Comments
Green	Green	Overall	An Authorization To Proceed (ATP) was awarded on 5/14/01.
Green	Green	Scope	
Yellow	Yellow	Task Order	The Task Order will be re-submitted to Modernization Partner Program Management by 7/2/01.
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Green	Green	Government Dependencies	

# TO 46 - Technical Architecture Support (ITA Release 2)

Planned Go Live Date: TBD

ITR: Phill Thomas

SFA Contact: Ganesh Reddy

Modernization Partner Contact: Alex Lefur

May 31 Assessment	June 30 Assessment	Measure	Comments
Green	Green	Overall	This Task Order is on schedule and no significant issues have been identified.
Green	Green	Scope	
Green	Green	Task Order	
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Yellow	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Green	Green	Government Dependencies	

# TO 47 - CMM Assessment

Planned Go Live Date: 9/30/01

ITR: Phill Thomas

SFA Contact: Constance Davis

Modernization Partner Contact: Ron Langkamp

May 31 Assessment	June 30 Assessment	Measure	Comments
Green	Green	Overall	The team is proceeding with scheduled tasks.
Green	Green	Scope	
Yellow	Green	Task Order	The Task Order was awarded on 6/27/01.
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Green	Risk	
Yellow	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Green	Yellow	Government Dependencies	Modernization Partner is continuing to work with Constance Davis (Deputy CIO ECAD) to create a long term solution to improve SFA organizational support of the subgroup process development and deployment.

# TO 53 - Ombudsman Operations

Planned Go Live Date: 4/23/01

ITR: Phill Thomas

SFA Contact: Debra Wiley

Modernization Partner Contact: Bob Malloy

May 31 Assessment	June 30 Assessment	Measure	Comments
Green	Yellow	Overall	The Operations team is progressing with tasks identified in the Task Order.
Green	Green	Scope	
Green	Green	Task Order	
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Yellow	Yellow	Risk	The Assignment Manager with the OCTS 2.0 software has been fixed and the system administrator password issue is scheduled to be resolved the week of 7/2/01. Additionally, a connectivity issue at the VDC was also resolved.
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	Operating Siebel COTS.
Green	Green	Government Dependencies	

# TO 65 - Electronic Master Promissory Note (eMPN) Project Support

Planned Go Live Date: 07/02/01

ITR: Kelly Tate

SFA Contact: Neil Sattler/Charlie Coleman

Modernization Partner Contact: Yateesh Katyal

May 31 Assessment	June 30 Assessment	Measure	Comments
Green	Green	Overall	Modernization Partner is providing integration support for the eMPN/PIN Site initiative and facilitating the update for its security plan.
Green	Green	Scope	
Yellow	Green	Task Order	The Task Order has been awarded.
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Green	Green	Government Dependencies	Difficulty in obtaining data to support cost analysis, while acceptable for the deliverable, may result in insufficient results.

# TO 50- Financial Partners Data Mart

Planned Go Live Date: 5/29/01

ITR: Nancy Krecklow

SFA Contact: Anna Allen

Modernization Partner Contact: Nancy Krecklow

May 31 Assessment	June 30 Assessment	Measure	Comments
Green	Green	Overall	The team has completed the two weeks of production support provided for in the Task Order.
Green	Green	Scope	
Green	Green	Task Order	
Yellow	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	Informatica and MicroStrategy products were implemented for the Data Mart.
Yellow	Red	Government Dependencies	An application maintenance contract is not in place to support the ongoing maintenance of the FP Data Mart. Either the application maintenance contract or an ATP needs to be implemented immediately to avoid a decrease in service to the users of the FP Data Mart. Additionally, the FP Channel Data Mart workgroup, which consists of representatives from Partner Services and Financial Management, are responsible for informing external Financial Partners of the availability of the Data Mart and determining a strategy for providing access.

## TO 73- FFEL Lender Payment Process Redesign

Planned Go Live Date: April 2002

ITR: Nancy Krecklow

SFA Contact: Frank Ramos

Modernization Partner Contact: Reggie Ewing

May 31 Assessment	June 30 Assessment	Measure	Comments
NA	Green	Overall	The Requirements Gathering Phase is currently underway.
NA	Green	Scope	
NA	Green	Task Order	The Task Order was approved and awarded on 6/12/01.
NA	Green	Schedule Performance Against Work Performed	
NA	Green	Architecture	
NA	Green	Risk	
NA	Green	Quality	
NA	Green	Communication/Change Management	
NA	Green	Human Resources	
NA	Green	Commercial Off the Shelf Software (COTS)	Currently planning to use Oracle 9i.
NA	Green	Government Dependencies	

This is the first Monthly Scorecard for TO 73- FFEL Lender Payment Process Redesign.

## TO 74 - Voluntary Flexible Agreement

Planned Go Live Date: 10/01

ITR: Nancy Krecklow

SFA Contact: Cameron Ishaq

Modernization Partner Contact: Jim Menard

May 31 Assessment	June 30 Assessment	Measure	Comments
NA	Green	Overall	Requirements Gathering is complete and the Design has been formally submitted for review. The Development and Test Planning phases of work began the first week of July, 2001.
NA	Green	Scope	
NA	Green	Task Order	The Task Order was awarded on 6/29/01.
NA	Green	Schedule Performance Against Work Performed	The Project workplan has been completed and the project is on schedule. SFA has been briefed on workplan activities and major project milestones.
NA	Green	Architecture	
NA	Green	Risk	
NA	Green	Quality	
NA	Green	Communication/Change Management	
NA	Green	Human Resources	
NA	Green	Commercial Off the Shelf Software (COTS)	
NA	Green	Government Dependencies	

This is the first Monthly Scorecard for TO 74 - Voluntary Flexible Agreement.

# TO 43 - School Portal and IFAP Applications Management

Go Live Date: Application Went live 3/7/01

ITR: Phill Thomas

SFA Contact: Colleen Kennedy

Modernization Partner Contact: Tom Schweikert

May 31 Assessment	June 30 Assessment	Measure	Comments
Green	Green	Overall	The Operations team is progressing with tasks identified in the Task Order.
Green	Green	Scope	
Green	Green	Task Order	
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Yellow	Risk	The Task Order ends 7/13/01. Modernization Partner is working with Colleen Kennedy (SFA) to award Task Order 76, which replaces Task Order 43.
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Green	Green	Government Dependencies	

# TO 77 WO 02 - Common Origination and Disbursement

Planned Go Live Date: 2/2002

ITR: David Marr

SFA Contact: Kay Jacks/Mary Haldane

Modernization Partner Contact: Chris Merrill

May 31 Assessment	June 30 Assessment	Measure	Comments
Yellow	Red	Overall	Modernization Partner is in the process of developing a Shared-In-Savings (SIS) proposal for COD. The team is working on Phase III - Requirements Definition and Implementation Planning. The Requirements Definition phase was originally scheduled to be completed by 4/15/01, but has been extended until 7/31/01. The schedule change is causing considerable risk to the development schedule.
Green	Green	Scope	
Yellow	Yellow	Task Order	A Shared-In-Savings Task Order is expected to be completed by 7/31/01.
Yellow	Red	Schedule Performance Against Work Performed	The increase in scope of the Requirements Definition phase has impacted the implementation schedule.
Green	Green	Architecture	
Green	Green	Risk	All risks have been identified and mitigation strategies have been developed. Risks and mitigation strategies are reviewed with the Steering Committee on a weekly basis.
Green	Green	Quality	
Green	Green	Communication/Change Management	SFA and Modernization Partner leadership continue to monitor the effectiveness and timeliness of communication and training delivery. SFA and Modernization Partner roles and responsibilities for Communication and Training have been discussed and agreed upon.
Yellow	Green	Human Resources	A Test Manager has been hired as well as a Program Management Assistant. Deployment Manager remains open but is not critical at this time. Potential candidates are currently being evaluated for June 2001 placement.
Green	Green	Commercial Off the Shelf Software (COTS)	
Yellow	Yellow	Government Dependencies	The Recommended Solution Document (RSD) Review schedule requires considerable input from SFA business experts. The RSD review will continue through the end of July 2001.

# TO 70 - eCampus Based

Planned Go Live Date: 9/5/01

ITR: David Marr

SFA Contact: Milton Thomas

Modernization Partner Contact: Kerry Trahan

May 31 Assessment	June 30 Assessment	Measure	Comments
Green	Green	Overall	The project is currently on schedule with the requirements analysis and design work.
Green	Green	Scope	
Yellow	Green	Task Order	The Task Order was awarded.
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	The project has been providing materials and briefings to various school and internal SFA conferences. The communication schedule has been developed for the remainder of the year.
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Green	Green	Government Dependencies	

# TO 42- FAFSA on the Web Redesign v.6.0

Planned Go Live Date: 01/01/2002

ITR: Martin Renwick

SFA Contact: Jeanne Saunders

Modernization Partner Contact: Chris Paladino

May 31 Assessment	June 30 Assessment	Measure	Comments
Green	Yellow	Overall	Modernization Partner has completed development of the five core functions for FAFSA on the Web Redesign release 5.X and the Release 6.0 Transition Team is completing their activities to develop the integrated schedule and the level of effort requirements. All design issues have been resolved and an integrated Modernization Partner team (Accenture, NCS Pearson, Meritage, Macro International, etc.) has been established.
Green	Green	Scope	The scope for FAFSA on the Web release 6.0 is known and the documentation is being updated as part of the Release 6.0 activities.
Green	Yellow	Task Order	A modification to the Task Order is being developed for FAFSA on the Web Release 6.0 for review with SFA.
Yellow	Yellow	Schedule Performance Against Work Performed	The five iterations related to FAFSA on the Web release 5.X have been developed and are being prepared for submission. The integrated schedule and detailed project plan for release 6.0 activities is being developed for review with SFA.
Green	Green	Architecture	
Yellow	Green	Risk	Modernization Partner has noted key risks associated with Release 6.0 and has implemented mitigations.
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Green	Green	Government Dependencies	The integrated plan for FAFSA on the Web Release 6.0 will need to be reviewed and approved by SFA as part of the Task Order modification.

# TO 29 - SFA University Modernization Support

Planned Go Live Date: N/A

ITR: Linh Nguyen

SFA Contact: Anne Teresa

Modernization Partner Contact: Howard Weitzner

May 31 Assessment	June 30 Assessment	Measure	Comments
Green	Green	Overall	The project is proceeding on schedule. Modernization Partner is waiting on a Task Order modification to be signed to extend the Task Order period of performance and add deliverables.
Green	Green	Scope	
Green	Green	Task Order	The modification to the Task Order has been awarded.
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Green	Green	Government Dependencies	

# TO 31- SFA University Front 2 Back

Planned Go Live Date: 5/15/01

ITR: Linh Nguyen

SFA Contact: Anne Teresa

Modernization Partner Contact: Laura Miller

May 31 Assessment	June 30 Assessment	Measure	Comments
Green	Green	Overall	The project is proceeding on schedule. Modernization Partner is waiting on a Task Order modification to be signed to extend the Task Order period of performance and add deliverables.
Green	Green	Scope	
Yellow	Green	Task Order	The modification to the Task Order has been awarded.
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Green	Green	Government Dependencies	

# TO 36 - LMS

Planned Go Live Date: N/A

ITR: Linh Nguyen

SFA Contact: Anne Teresa

Modernization Partner Contact: Howard Weitzner

May 31 Assessment	June 30 Assessment	Measure	Comments
Green	Green	Overall	The Task Order has been awarded and work is progressing on schedule.
Green	Green	Scope	
Green	Green	Task Order	
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Green	Green	Government Dependencies	

# TO 60 - Students Organizational Support

Planned Go Live Date: N/A

ITR: Martin Renwick

SFA Contact: Mary K. Muncie

Modernization Partner Contact: Kristine Y. Eelkema

May 31 Assessment	June 30 Assessment	Measure	Comments
Green	Green	Overall	The Task Order has been signed and the project is achieving milestones on schedule.
Green	Green	Scope	
Green	Green	Task Order	
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Green	Green	Government Dependencies	

# TO 62 - HR Modernization

Planned Go Live Date: 9/1/01

ITR: Kelly Tate

SFA Contact: Calvin Thomas

Modernization Partner Contact: Scott Bone

May 31 Assessment	June 30 Assessment	Measure	Comments
Green	Green	Overall	Completed all As-Is process flows for all SFA HR functions and are prepared to submit deliverables 62.1.2- Concept of Operations and 62.1.3- Expansion As Is Process Flows on 6/21/01. Revising the PDP process to incorporate recent compromise proposed to the Union. Finalizing Jamcracker and Perform.com software contracts.
Green	Green	Scope	
Yellow	Green	Task Order	The Task Order was awarded on 6/29/01.
Green	Green	Schedule Performance Against Work Performed	
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Yellow	Green	Government Dependencies	

## TO 67 - Career Zone

Planned Go Live Date: N/A

ITR: Linh Nguyen

SFA Contact: Calvin Thomas

Modernization Partner Contact: Amy Rothman

May 31 Assessment	June 30 Assessment	Measure	Comments
Green	Green	Overall	The project is proceeding on schedule.
Green	Green	Scope	
Yellow	Yellow	Task Order	A modification to the Task Order has been submitted to SFA for the development of the Long Range Human Capital Plan.
Yellow	Green	Schedule Performance Against Work Performed	All work in this Task Order is proceeding as planned, however due to current Government Dependencies, the official opening of the Career Zone will likely be delayed until early fall 2001.
Green	Green	Architecture	
Green	Green	Risk	
Green	Green	Quality	
Green	Green	Communication/Change Management	
Green	Green	Human Resources	
Green	Green	Commercial Off the Shelf Software (COTS)	
Yellow	Yellow	Government Dependencies	The Union has expressed concerns regarding the policies and procedures for employee transition. Full implementation of the Career Zone cannot take place until the Union's concerns are resolved. At this time the Career Zone team is continuing planning and communications, but cannot begin implementation. SFA Human Resources and Union leadership are working to resolve transition concerns. SFA Human Resources and the Union are scheduled to meet at the end of June 2001 to discuss the transition issues and the Career Zone. A formal agreement on the Career Zone is expected by the beginning of July 2001.

**Scorecard Assessment Criteria**

Scorecard Measure/Assessment	Green	Yellow	Red
<b>Overall</b>	<ul style="list-style-type: none"> <li>The Overall Assessment is at the discretion of the individuals completing the scorecard</li> <li>No quantitative guidelines (e.g. 2 Yellows = Overall Yellow) have been issued due to the different nature of each project</li> </ul>	<ul style="list-style-type: none"> <li>The Overall Assessment is at the discretion of the individuals completing the scorecard</li> <li>No quantitative guidelines (e.g. 2 Yellows = Overall Yellow) have been issued due to the different nature of each project</li> </ul>	<ul style="list-style-type: none"> <li>The Overall Assessment is at the discretion of the individuals completing the scorecard</li> <li>No quantitative guidelines (e.g. 2 Yellows = Overall Yellow) have been issued due to the different nature of each project</li> </ul>
<b>Scope</b>	<ul style="list-style-type: none"> <li>The scope has been defined, requirements are documented and authorized by the SFA and Modernization Partner</li> <li>Formal change control process has been implemented and is maintaining control</li> </ul>	<ul style="list-style-type: none"> <li>The scope has been defined and requirements have been documented and authorized by the SFA and Modernization Partner</li> <li>Material scope issues have not been resolved and/or formal change control process has not been implemented</li> </ul>	<ul style="list-style-type: none"> <li>The scope of the Task Order has not been defined and/or requirements are not documented and authorized by the SFA and Modernization Partner</li> <li>Unforeseen scope growth will impact the schedule baseline</li> <li>Change control process has not been implemented or is not maintaining control</li> </ul>
<b>Task Order</b>	<ul style="list-style-type: none"> <li>Task Order has been accepted</li> </ul>	<ul style="list-style-type: none"> <li>Task Order has not been awarded but ATP has been issued</li> </ul>	<ul style="list-style-type: none"> <li>No Task Order has been awarded</li> <li>No ATP has been issued</li> </ul>
<b>Schedule Performance Against Work Performed</b>	<ul style="list-style-type: none"> <li>Project is achieving milestones on schedule or ahead of schedule</li> </ul>	<ul style="list-style-type: none"> <li>Project may not be meeting milestones, but a catch-up plan has been developed that is accurately reflected in the workplan</li> </ul>	<ul style="list-style-type: none"> <li>Project is not meeting milestones and no catch-up plan has been developed or reflected in the workplan</li> </ul>
<b>Architecture</b>	<ul style="list-style-type: none"> <li>The Project is in full compliance with Modernization Blueprint baseline or target architecture standards or</li> <li>An approved change request for all deviations from the approved architecture exists</li> </ul>	<ul style="list-style-type: none"> <li>The Project is deviating from Modernization Blueprint baseline or target architecture standards or</li> <li>A change request has been submitted but the request has not been approved</li> </ul>	<ul style="list-style-type: none"> <li>The Project is deviating from Modernization Blueprint baseline or target architecture standards or</li> <li>A change request has not been submitted and obtained</li> </ul>
<b>Risk</b>	<ul style="list-style-type: none"> <li>Potential future risks have been identified and assessed; no impact is expected to the other Measures</li> <li>Project risks (if any) to successfully execute the Task Order have been identified, documented and prioritized</li> <li>Risk mitigation strategies are in place</li> </ul>	<ul style="list-style-type: none"> <li>Potential future risks to other Measures have been identified and assessed; impacts are minimal</li> <li>Project risks to successfully execute the Task Order have been documented, but either:                             <ul style="list-style-type: none"> <li>Some risks have not been adequately defined or</li> <li>Mitigation strategies have not been developed for all risks</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>Potential future risks to other Measures have been identified and assessed; impacts are significant</li> <li>Project risks to successfully execute the Task Order have not been documented</li> <li>Mitigation strategies have not been developed</li> </ul>
<b>Quality</b>	<ul style="list-style-type: none"> <li>The Project has developed a documented quality plan and is successfully implementing the plan</li> <li>The Project is complying with the requirements of the Modernization Partner program plan, appropriate to the work required by the Task Order</li> </ul>	<ul style="list-style-type: none"> <li>The Project has developed a documented quality plan, but significant problems are preventing successful implementation of the plan, or</li> <li>The project has complied with the quality requirements of the Modernization Partner program plan, appropriate to the work required by the Task Order, however, one or more significant program plan review issues have not been successfully resolved</li> </ul>	<ul style="list-style-type: none"> <li>The Project has not developed a documented quality plan or</li> <li>The project is not complying with the quality requirements of the Modernization Partner program plan appropriate to the work required by the Task Order</li> </ul>
<b>Communication/Change Management</b>	<ul style="list-style-type: none"> <li>Communication and change management strategies are in place and are being implemented</li> </ul>	<ul style="list-style-type: none"> <li>Minor communications issues exist</li> <li>Change management approach and strategy is not complete</li> <li>Information needs of some stakeholders are not being met in a timely manner</li> </ul>	<ul style="list-style-type: none"> <li>Communications issues and change management aspects have not been documented or defined</li> <li>Information needs of stakeholders are not being met</li> </ul>
<b>Human Resources</b>	<ul style="list-style-type: none"> <li>Human resource needs have been documented, approved, and the appropriate resources are available</li> <li>Project team has the individual and group skills needed for the particular phase</li> <li>All staffing requests have been filled or have been unfilled for a short time with no impact to schedule</li> </ul>	<ul style="list-style-type: none"> <li>Human resource needs have been documented</li> <li>Some responsibilities are blurred, minor resource gaps exist and/or team lacks some skills to perform successfully, or</li> <li>Unfilled staffing requests have been open for a period of time and have the potential to impact schedule</li> </ul>	<ul style="list-style-type: none"> <li>Human resource needs have not been documented</li> <li>Serious resource deficiencies exist, significant individual and team skills are lacking, or</li> <li>Staffing requests have remained open for an extended period of time and project schedule has been impacted</li> </ul>
<b>Commercial Off the Shelf Software (COTS)</b>	<ul style="list-style-type: none"> <li>Significant reuse of hardware, software, data, and/or process is being utilized</li> <li>A Reuse review was conducted during conceptual or detailed design and all reuse issues have been resolved</li> </ul>	<ul style="list-style-type: none"> <li>Reuse of Architecture, Design, Hardware, Software, Data and/or Process was considered, used, and candidates were identified, however, none were selected, or</li> <li>A Reuse review was conducted during conceptual or detailed design and issues remain unresolved</li> </ul>	<ul style="list-style-type: none"> <li>Reuse of Architecture, Design, Hardware, Software, Data and/or Process was not considered and candidates were neither evaluated nor used, or</li> <li>A Reuse review was not conducted during conceptual or detailed design</li> </ul>
<b>Government Dependencies</b>	<ul style="list-style-type: none"> <li>No Government Dependencies exist or</li> <li>Government Dependencies have been identified, a mitigation plan has been developed and accepted by SFA and Modernization Partner</li> </ul>	<ul style="list-style-type: none"> <li>Government Dependencies have been identified, a mitigation plan has been developed but has not been accepted by SFA and Modernization Partner</li> </ul>	<ul style="list-style-type: none"> <li>The project has not been evaluated to determine whether there are any Government Dependencies or</li> <li>Government Dependencies have been identified, but a mitigation plan has not been developed</li> </ul>