

STUDENT FINANCIAL ASSISTANCE

MODERNIZATION PARTNER

MONTHLY PROGRAM SCORECARDS

STATUS AS OF SEPTEMBER 22, 2000

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Scorecard Assessment Criteria

Scorecard Measure/Assessment	Green	Yellow	Red
Overall	<ul style="list-style-type: none"> The Overall Assessment is at the discretion of the individuals completing the scorecard No quantitative guidelines (e.g. 2 Yellows = Overall Yellow) have been issued due to the different nature of each project 	<ul style="list-style-type: none"> The Overall Assessment is at the discretion of the individuals completing the scorecard No quantitative guidelines (e.g. 2 Yellows = Overall Yellow) have been issued due to the different nature of each project 	<ul style="list-style-type: none"> The Overall Assessment is at the discretion of the individuals completing the scorecard No quantitative guidelines (e.g. 2 Yellows = Overall Yellow) have been issued due to the different nature of each project
Scope	<ul style="list-style-type: none"> The scope has been defined, requirements are documented and authorized by the SFA and Modernization Partner Formal change control process has been implemented and is maintaining control 	<ul style="list-style-type: none"> The scope has been defined and requirements have been documented and authorized by the SFA and Modernization Partner Material scope issues have not been resolved and/or formal change control process has not been implemented 	<ul style="list-style-type: none"> The scope of the Task Order has not been defined and/or requirements are not documented and authorized by the SFA and Modernization Partner Unforeseen scope growth will impact the schedule baseline Change control process has not been implemented or is not maintaining control
Task Order	<ul style="list-style-type: none"> Task Order deliverable has been accepted on time per the contract 	<ul style="list-style-type: none"> Task Order has not been awarded but ATP has been issued 	<ul style="list-style-type: none"> No Task Order has been awarded No ATP has been issued
Schedule Performance Against Work Performed	<ul style="list-style-type: none"> Project is achieving milestones on schedule or ahead of schedule 	<ul style="list-style-type: none"> Project may not be meeting milestones, but a catch-up plan has been developed that is accurately reflected in the workplan 	<ul style="list-style-type: none"> Project is not meeting milestones and no catch-up plan has been developed or reflected in the workplan
Architecture	<ul style="list-style-type: none"> The Project is in full compliance with Modernization Blueprint baseline or target architecture standards or An approved change request for all deviations from the approved architecture exists 	<ul style="list-style-type: none"> The Project is deviating from Modernization Blueprint baseline or target architecture standards or A change request has been submitted but the request has not been approved 	<ul style="list-style-type: none"> The Project is deviating from Modernization Blueprint baseline or target architecture standards or A change request has not been submitted and obtained
Risk	<ul style="list-style-type: none"> Potential future risks have been identified and assessed; no impact is expected to the other Measures Project risks (if any) to successfully execute the Task Order have been identified, documented and prioritized Risk mitigation strategies are in place 	<ul style="list-style-type: none"> Potential future risks to other Measures have been identified and assessed; impacts are minimal Project risks to successfully execute the Task Order have been documented, but either: <ul style="list-style-type: none"> Some risks have not been adequately defined or Mitigation strategies have not been developed for all risks 	<ul style="list-style-type: none"> Potential future risks to other Measures have been identified and assessed; impacts are significant Project risks to successfully execute the Task Order have not been documented Mitigation strategies have not been developed
Quality	<ul style="list-style-type: none"> The Project has developed a documented quality plan and is successfully implementing the plan The Project is complying with the requirements of the Modernization Partner program plan, appropriate to the work required by the Task Order 	<ul style="list-style-type: none"> The Project has developed a documented quality plan, but significant problems are preventing successful implementation of the plan, or The project has complied with the quality requirements of the Modernization Partner program plan, appropriate to the work required by the Task Order, however, one or more significant program plan review issues have not been successfully resolved 	<ul style="list-style-type: none"> The Project has not developed a documented quality plan or The project is not complying with the quality requirements of the Modernization Partner program plan appropriate to the work required by the Task Order
Communication/Change Management	<ul style="list-style-type: none"> Communication and change management strategies are in place and are being implemented 	<ul style="list-style-type: none"> Minor communications issues exist Change management approach and strategy is not complete Information needs of some stakeholders are not being met in a timely manner 	<ul style="list-style-type: none"> Communications issues and change management aspects have not been documented or defined Information needs of stakeholders are not being met
Human Resources	<ul style="list-style-type: none"> Human resource needs have been documented, approved, and the appropriate resources are available Project team has the individual and group skills needed for the particular phase All staffing requests have been filled or have been unfilled for a short time with no impact to schedule 	<ul style="list-style-type: none"> Human resource needs have been documented Some responsibilities are blurred, minor resource gaps exist and/or team lacks some skills to perform successfully, or Unfilled staffing requests have been open for a period of time and have the potential to impact schedule 	<ul style="list-style-type: none"> Human resource needs have not been documented Serious resource deficiencies exist, significant individual and team skills are lacking, or Staffing requests have remained open for an extended period of time and project schedule has been impacted
Commercial Off the Shelf Software (COTS)	<ul style="list-style-type: none"> Significant reuse of hardware, software, data, and/or process is being utilized A Reuse review was conducted during conceptual or detailed design and all reuse issues have been resolved 	<ul style="list-style-type: none"> Reuse of Architecture, Design, Hardware, Software, Data and/or Process was considered, used, and candidates were identified, however, none were selected, or A Reuse review was conducted during conceptual or detailed design and issues remain unresolved 	<ul style="list-style-type: none"> Reuse of Architecture, Design, Hardware, Software, Data and/or Process was not considered and candidates were neither evaluated nor used, or A Reuse review was not conducted during conceptual or detailed design

MODERNIZATION PARTNER PROGRAM SUMMARY

	CFO			CIO					FINANCIAL PARTNERS CHANNEL	SCHOOLS CHANNEL	STUDENTS CHANNEL				CROSS-CHANNEL	
	TO 14- Financial Management Systems (FMS)	TO 9- Intranet Release 2.0/ Content Management	TO 11- Ombudsman	TO 12- School Portal and IFAP Conversion	TO 16- Enterprise Tech Architecture	TO 18, 21, & 22- Security, Data Warehousing, and Integrated Technical Architecture	TO 22- SDLC/IT Process Guide	TO 34 & 35- Applications Management Transition to Operations	TO 10 & 23- Financial Partners Transformation (FPT)	TO 19- Common Origination and Disbursement	TO 15- CRM Call Center	TO 28- CDS Simplification	TO 33- FAFSA on the Web Redesign	TO 37- Financial Analysis Support and Buildup	TO 29- SEA University	TO 30- HR Modernization Support
Overall	Green	Yellow	Yellow	Yellow	Yellow	Yellow	Green	Green	Green	Green	Green	Green	Green	Green	Yellow	Yellow
Scope	Green	Green	Yellow	Green	Yellow	Green	Green	Yellow	Green	Green	Green	Green	Green	Green	Yellow	Green
Task Order	Green	Green	Yellow	Green	Yellow	Red	Yellow	Red	Green	Green	Green	Green	Green	Green	Green	Green
Schedule Performance Against Work Performed	Green	Red	Yellow	Red	Yellow	Red	Green	Green	Green	Yellow	Green	Green	Green	Green	Green	Yellow
Architecture	Yellow	Green	Green	Yellow	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green
Risk	Green	Yellow	Yellow	Yellow	Yellow	Yellow	Green	Yellow	Green	Green	Green	Green	Green	Green	Yellow	Yellow
Quality	Yellow	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green
Communication / Change Management	Green	Yellow	Green	Green	Green	Yellow	Green	Yellow	Green	Green	Green	Green	Green	Green	Green	Yellow
Human Resources	Green	Green	Green	Green	Green	Yellow	Green	Green	Green	Green	Green	Green	Green	Green	Yellow	Green
Commercial Off the Shelf Software (COTS)	Green	Yellow	Green	Yellow	Green	Green	Green	Green	Green	Green	Green	Green	Green	Green	Yellow	Green

CFO

TO 14- Financial Management System (FMS)

August 25 Assessment	September 20 Assessment	Measure	Comments
Green	Green	Overall	The project is proceeding successfully and is on schedule to meet its 10/1 implementation.
Green	Green	Scope	The solution has remained within scope for Phase II, and is monitored through the Project Plans. Scope for Phase III is in discussion.
Green	Green	Task Order	The team has received an ATP for the mod to TO 14. Phase III, the next task order, is still in discussion.
Green	Green	Schedule Performance Against Work Performed	The deliverables are on schedule for a 10/1 implementation go-live.
Yellow	Yellow	Architecture	The project is in full compliance with Modernization Blueprint baseline. There is a concern, however, about adapting our architecture to conform with EDOCF0 needs.
Green	Green	Risk	No new risks identified at this time. Mitigation strategies have been identified for all known risks.
Green	Yellow	Quality	IV&V is currently being transitioned to the CIO. Although the project is on schedule to meet its 10/01/00 implementation, IV&V's involvement in Phase 2 was minimal and late. Additionally, IV&V should become involved in Phase 3 before the start of the project.
Green	Green	Communication/Change Management	Communication and change management strategies have been incorporated as part of the FMS project. The FMS project efforts are coordinated with a separate Modernization Partner Initiative (Organization Transformation) to integrate Communication and Change Management across all efforts.
Yellow	Green	Human Resources	The SFA team is focusing on testing, training, communication and change management (internal and external to the team), which has helped address the skills improvement need. Likewise, the team has incorporated representatives from all channels into the Phase III requirements analysis.
Green	Green	Commercial Off the Shelf Software (COTS)	Oracle Federal Financials product has been purchased. The base functionality will stay the same (and be used), whereas the customizations will only be for new user front-ends.

CIO

TO 9- Intranet Release 2.0 / Content Management

August 25 Assessment	September 20 Assessment	Measure	Comments
Yellow	Yellow	Overall	The content management team is continuing development and ensuring consistent implementation of functionality among applications. The development environments are being installed at the VDC.
Green	Green	Scope	The Scope has been defined and there are no changes to report.
Green	Green	Task Order	The task order has been awarded.
Yellow	Red	Schedule Performance Against Work Performed	Schedule is impacted due to higher prioritization of School Portal and IFAP applications.
Green	Green	Architecture	The architecture is in compliance with target architecture standards across IFAP, School Portal and Intranet R 2.0.
Yellow	Yellow	Risk	Risk to the delivery schedule has been identified and is being assessed.
Green	Green	Quality	Quality is being controlled through Production Readiness Reviews planned during September.
Yellow	Yellow	Communication/Change Management	The IPT process is ensuring communication. A change management process is being developed.
Green	Green	Human Resources	Human Resource needs have been documented, approved and appropriate resources are available.
Green	Yellow	Commercial Off the Shelf Software (COTS)	The project team is leveraging COTS products which are being integrated at the VDC.

CIO

TO 11- Ombudsman

August 25 Assessment	September 20 Assessment	Measure	Comments
Yellow	Yellow	Overall	Working with client to finalize schedule of activities (user testing, train the trainers, user training) that need to take place before we move into production. Testing progress was temporarily delayed the week of (9/10 - 9/15) due to bugs related to connectivity with the testing environment at the VDC. These problems have since been resolved.
Yellow	Yellow	Scope	The team is working to define Release 1 versus Release 2 for the OCTS application. Awaiting discussions with the client to confirm Release 1 vs Release 2. Will have these discussions within the next two weeks.
Yellow	Yellow	Task Order	A statement of objectives needs to be defined to cover Release 2 development work and Operations support work. We will be working with the client in the next two weeks to clearly define the Statement of Objectives for Release 2.
Yellow	Yellow	Schedule Performance Against Work Performed	As mentioned above, a revised schedule will be developed with the client to identify all the activities that need to take place before we move into production.
Green	Green	Architecture	The team is in compliance with architecture standards. The project is using Siebel and Oracle architecture.
Green	Yellow	Risk	Major risk is being able to finalize schedule of all activities that are required to take place before OCTS 2.0 release 1 moves into production. Need to work around the availability of a small group of key users within the Ombudsman office, since key activities require their participation.
Green	Green	Quality	The project is in compliance with the Modernization Partner program plan.
Green	Green	Communication/Change Management	The user acceptance and training sessions will highlight the application's ability to satisfy original user requirements.
Green	Green	Human Resources	The team has obtained the appropriate Siebel resources to complete the work and Amy Woodson has started on the project as the full time project manager.
Green	Green	Commercial Off the Shelf Software (COTS)	The project is leveraging the Siebel COTS application.

CIO

TO 12- School Portal & IFAP Conversion

August 25 Assessment	September 20 Assessment	Measure	Comments
Yellow	Yellow	Overall	The application teams are progressing with building out the development and test environments.
Green	Green	Scope	Scope is defined and understood by Mod Ptr and OCIO. No changes to scope have been reported.
Green	Green	Task Order	The task order has been awarded.
Yellow	Red	Schedule Performance Against Work Performed	Component testing has been delayed; Integration testing, system testing and stress testing may be potentially delayed. Planned end dates: Component test (10/03), Integration test (10/10), User acceptance test (10/17), Stress test (10/17), Beta test (10/24).
Yellow	Yellow	Architecture	The architecture is in compliance with target architecture standards. Development environments are being installed.
Yellow	Yellow	Risk	Risk to schedule has been identified. The risk is being tracked.
Green	Green	Quality	Quality is being controlled through production readiness reviews during the month of September and the SIR process throughout testing.
Green	Green	Communication/Change Management	Training and communication staff are in place for SFA School Channel users; change management processes have been developed.
Yellow	Green	Human Resources	Human resource needs have been documented, approved and the appropriate resources are available.
Green	Yellow	Commercial Off the Shelf Software (COTS)	The School Portal and IFAP teams are both making use of COTS products for their solutions. The COTS products are being integrated at the VDC within the development environment.

CIO

TO 16- Enterprise Tech Architecture

August 25 Assessment	September 20 Assessment	Measure	Comments
Yellow	Yellow	Overall	Overall the team is progressing. They are finalizing the installation of the development architecture.
Yellow	Yellow	Scope	The technical architecture team is effectively managing the scope of its technical infrastructure build. However, an increasing number of support-related requests are taking time away from scheduled tasks such as technical QA, migration planning review and product functionality validation.
Green	Yellow	Task Order	Revision 3 has been submitted and ATP has been issued.
Yellow	Yellow	Schedule Performance Against Work Performed	Hardware delays have impacted schedule. A revised schedule is being developed to identify timeframes and dependencies with application efforts. Progress is being made for the build & test of the development and production environments.
Green	Green	Architecture	The majority of the development architecture products have been installed, configured, tested and stabilized at the VDC. Software installation/configuration has begun in the production environment
Red	Yellow	Risk	Hardware procurement/delivery issues appear to be resolved, but support issues are detracting from ability to meet adjusted milestones. Adjusted timeframes are being developed.
Green	Green	Quality	Quality reviews of technical architecture and projects are in place.
Green	Green	Communication/Change Management	In the process of developing Technical Architecture Road-Show in collaboration with IT Management to communicate functional services provided by the products. In addition, monthly scheduled Technical Architecture Open-Forum meetings have been sponsored by IT Management to communicate what the architecture provides and how it enables the business.
Yellow	Green	Human Resources	Staff positions have been filled to support Technical Architecture including dedicated DBA and System Administrator support at the VDC.
Green	Green	Commercial Off the Shelf Software (COTS)	All technical functions and services are being supported by COTS products.

CIO

TO 18, 21, & 22- Security, Data Warehousing and Integrated Technical Architecture

August 25 Assessment	September 20 Assessment	Measure	Comments
Yellow	Yellow	Overall	The Security and Integrated Technical Architecture (ITA) team deliverables are on schedule. The Data Warehousing initiative is being revised to include increased communication.
Green	Green	Scope	The scope for Security, Integrated Technical Architecture (ITA) and Data Warehousing architecture projects has been defined.
Red	Red	Task Order	The Integrated Technical Architecture (ITA) task order (TO22) has not been awarded. The Data Warehousing task order (TO21) is being modified.
Yellow	Red	Schedule Performance Against Work Performed	The Security and ITA teams are on schedule with deliverables. The Data Warehousing schedule is delayed to include increased coordination with the business channels.
Green	Green	Architecture	The projects are implementing the standard architecture.
Yellow	Yellow	Risk	The project is delayed to incorporate additional coordination with the business channels.
Green	Green	Quality	The project is complying with the requirements of the program plan, appropriate to the work required by the Task Orders.
Green	Yellow	Communication/Change Management	The projects are working on defining communication requirements with the business channels.
Green	Yellow	Human Resources	The Data Warehousing project has two open staffing requests and the process is underway to fill these positions.
Green	Green	Commercial Off the Shelf Software (COTS)	The Data Warehouse team is using Microstrategy and Informatica products to deliver the solution. These COTS products will be integrated at the VDC.

CIO

TO 32- SDLC/IPT Process Guide

August 25 Assessment	September 20 Assessment	Measure	Comments
N/A*	Green	Overall	The project is in the commencement stage.
N/A*	Green	Scope	The scope of the project is defined.
N/A*	Yellow	Task Order	Authorization to proceed has been received; the task order is being reviewed by SFA.
N/A*	Green	Schedule Performance Against Work Performed	Activities and deliverables are on schedule.
N/A*	Green	Architecture	Not applicable; enterprise architecture standards will be incorporated into the SDLC as appropriate.
N/A*	Green	Risk	No risks have been identified.
N/A*	Green	Quality	An independent team (SEI) will be utilized to provide quality recommendations.
N/A*	Green	Communication/Change Management	An IPT process will be utilized to ensure communications.
N/A*	Green	Human Resources	The project is staffed with the appropriate resources.
N/A*	Green	Commercial Off the Shelf Software (COTS)	Not applicable.

* This is the first month in which a scorecard is produced for this project and, as a result, there are no previous assessments.

CIO

TO 34- Applications Management Transition to Operations

August 25 Assessment	September 20 Assessment	Measure	Comments
N/A*	Green	Overall	The Transition team is progressing with tasks identified in the transition plan.
N/A*	Yellow	Scope	Scope for Applications Management is defined. Scope issues are not fully resolved and formal change control process has not been implemented.
N/A*	Red	Task Order	No Task Order has been issued.
N/A*	Green	Schedule Performance Against Work Performed	Project is achieving milestones.
N/A*	Green	Architecture	The architecture is in compliance with target architecture standards.
N/A*	Yellow	Risk	Risks have been identified and assessed. Mitigation strategies are not in place for all risks.
N/A*	Green	Quality	Quality is being controlled through stakeholder and Production Readiness reviews planned during September.
N/A*	Yellow	Communication/Change Management	Minor communications issues exist.
N/A*	Green	Human Resources	Human Resource needs have been documented, approved and appropriate resources are available.
N/A*	Green	Commercial Off the Shelf Software (COTS)	Not Applicable

* This is the first month in which a scorecard is produced for this project and, as a result, there are no previous assessments.

FINANCIAL PARTNERS CHANNEL TO 10 & 23- Financial Partners Transformation (FPT)

August 25 Assessment	September 20 Assessment	Measure	Comments
Green	Green	Overall	The FPT project is near completion of the Analysis and Design phase. The Deliverable client review period ends September 14. The finalized deliverable will be submitted the week of September 18.
Green	Green	Scope	The scope of the Financial Partners Transformation program and Modernization Partner support have been defined and agreed to by all parties.
Green	Green	Task Order	New Task Order proposals are being discussed with the Acting GM. Statements of Objectives are being drafted and submitted to the Acting GM for approval prior to the development of the proposals.
Green	Green	Schedule Performance Against Work Performed	The 2 week review and comment period is complete for the six deliverables submitted to the client on 8/31/00.
Green	Green	Architecture	There will be an assessment of architectures.
Green	Green	Risk	Project risks to successfully execute the Task Order of work have been documented.
Green	Green	Quality	The project is complying with the requirements of the program plan, appropriate to the work required by the Task Order.
Green	Green	Communication/Change Management	Communication and change management strategies have been incorporated as part of the project's current and future work plan.
Green	Green	Human Resources	No outstanding Human Resource needs.
Green	Green	Commercial Off the Shelf Software (COTS)	Currently reviewing the Risk Modeling function to determine if a COTS package is needed.

SCHOOLS CHANNEL

TO 19- Common Origination and Disbursement

August 25 Assessment	September 20 Assessment	Measure	Comments
Green	Green	Overall	The overall assessment for implementing the COD Phase II project plan is good.
Green	Green	Scope	The TO scope has been defined and agreed to by Schools channel representatives and the Modernization Partner.
Yellow	Green	Task Order	The Task Order has been awarded.
Yellow	Yellow	Schedule Performance Against Work Performed	Several vendor visits had to be re-scheduled based on unavailability of key SFA attendees. Four visits are complete as of 8/31/00, but one remaining visit has not yet been scheduled. These reschedulings caused revisions to dates of two deliverables: Vendor Visit Status Report and Preferred Solution Selection. In addition, this will impact one key remaining deliverable: Implementation Plan and overall timeframe by a minimum of five weeks.
Green	Green	Architecture	The Project is in full compliance with the Modernization Blueprint baseline and/or target architecture standards. The project has not defined any architecture changes.
Green	Green	Risk	Project risks to successfully execute the Task Order of work have been documented, and mitigation strategies have been defined.
Green	Green	Quality	SFA has become more involved, leading to a successful IPT kick-off and follow-up meeting. Several new workgroups that include SFA personnel have been established.
Green	Green	Communication/Change Management	Communication strategies have been incorporated as part of the project's future work plan and resources have been identified to focus on change management issues.
Yellow	Green	Human Resources	Human resource needs have been documented and approved. The project team has two needs, one for technical analysis support and another for functional design support. These needs will become more urgent as we get close to preferred solution selection, but are not currently impacting critical path items.
Green	Green	Commercial Off the Shelf Software (COTS)	A review of COTS products has been incorporated into the project's work plan.

STUDENTS CHANNEL TO 15- CRM Call Center

August 25 Assessment	September 20 Assessment	Measure	Comments
Green	Green	Overall	The CRM / Call Center IPT is on schedule and has completed Current Environment, Best Practices and Gap Analysis Phases. Solutions Generation Session is to occur on 9/27/00. Quick Hits referral guide has been printed and is being tested by CSRs. IVRU modifications for Spanish options have been implemented, and active call transfer capabilities have been successfully implemented in major centers. No timing, delivery issues or major risks have been identified.
Green	Green	Scope	The Task Order has been awarded.
Green	Green	Task Order	There has been no scope change for the IPT
Green	Green	Schedule Performance Against Work Performed	The work on CRM is currently on schedule. Solutions Generation Session has been scheduled for 9/27/00 to accommodate participant schedules.
Green	Green	Architecture	The Project is in full compliance with Modernization Blueprint baseline or target architecture standards. This project involves assessment and definition of CRM / Call Center reengineering options and does not affect architecture. Architecture impacts will be addressed in the implementation of recommended solutions. Preliminary discussions have been initiated concerning implementation impacts and integration with other enterprise wide initiatives.
Green	Green	Risk	No risks are currently identified.
Green	Green	Quality	The Project has developed a quality plan and the project is complying with the requirements of the program plan, appropriate to the work required by the Task Order. Deliverable content has been reviewed by independent, outside CRM subject matter experts from GIGA.
Green	Green	Communication/Change Management	Communication strategies have been incorporated as part of the project's work plan. A plan for reporting findings has been incorporated into project plan and process maps. All project findings are communicated to stakeholders. A CRM communications "Road Show" has been developed, and the delivery schedule is currently being confirmed with stakeholders. Additional communications vehicles are being reviewed for distribution of IPT status updates to stakeholders, partners and others.
Green	Green	Human Resources	Staffing requirements have been satisfied for the IPT and subteams. All outstanding staffing requests have been filled. Interaction Associates is sub-contractor for facilitation and process mapping activities. Additional resources have been identified to assist in the development of content and financial analysis models for business cases.
Green	Green	Commercial Off the Shelf Software (COTS)	A review of COTS products has been incorporated into the project's work plan. Several CRM applications will be reviewed in the Best Practices phase of the project. COTS reviews and vendor demonstrations are scheduled to take place following the Solutions Generation Session.

STUDENTS CHANNEL TO 26- CDS Simplification

August 25 Assessment	September 20 Assessment	Measure	Comments
Green	Green	Overall	System Integration Testing for Loan Origination and Loan Servicing has completed and Inter System Testing has begun. Coding continues for Loan Consolidation and Data Warehouse.
Green	Green	Scope	The scope has been defined, requirements are documented and authorized by the SFA and Modernization Partner.
Green	Green	Task Order	The Task Order has been awarded.
Green	Green	Schedule Performance Against Work Performed	The work within this project is on schedule.
Green	Green	Architecture	The Project is in full compliance with Modernization Blueprint baseline or target architecture standards. The project has not defined any architecture changes.
Green	Green	Risk	Project risks to successfully execute the Task Order of work have been documented, and mitigation strategies have been defined.
Green	Green	Quality	The project has developed a quality plan and the project is complying with the requirements of the program plan appropriate to the work required by the Task Order.
Green	Green	Communication/Change Management	Communication strategies have been incorporated as part of the project's work plan. JAD sessions for requirements and detailed design are taking place among SFA, Andersen Consulting, ACS, and EDS.
Green	Green	Human Resources	Resources are fully staffed.
Green	Green	Commercial Off the Shelf Software (COTS)	A data warehouse COTS product is now being utilized.

STUDENTS CHANNEL TO 33- FAFSA on the Web Redesign

August 25 Assessment	September 20 Assessment	Measure	Comments
Green	Green	Overall	Project is progressing on schedule. The FAFSA on the Web Leadership team met with Greg Woods to brief him on the project.
Green	Green	Scope	The scope for release six has been defined, requirements are documented and authorized by the SFA and Modernization Partner.
Green	Green	Task Order	The task order for the next phase of the project is currently being drafted.
Green	Green	Schedule Performance Against Work Performed	The project is on schedule.
Green	Green	Architecture	We are currently meeting with CIO to determine how to incorporate the Internet Standards into our project. The core team has discussed the options with CIO and documented the advantages and disadvantages of each option.
Green	Green	Risk	Potential future risks have been identified and assessed. Risk mitigation strategies are in place.
Green	Green	Quality	The Project is complying with the requirements of the Modernization Partner program plan, appropriate to the work required by the Task Order.
Green	Green	Communication/Change Management	Communication strategies are in place and are being implemented. Change management strategies for the next task order are being defined.
Green	Green	Human Resources	There are no outstanding staffing requests at this time.
Green	Green	Commercial Off the Shelf Software (COTS)	There are no COTS packages implemented for this task order.

STUDENTS CHANNEL

TO 37- Financial Analysis Support and Buildup

August 25 Assessment	September 20 Assessment	Measure	Comments
N/A*	Green	Overall	The project is currently on schedule. Although there have been delays in obtaining preliminary documentation, deliverable dates have been revised and approved by Students Channel.
N/A*	Green	Scope	The Task Order scope has been defined and agreed to by Students Channel representatives.
N/A*	Green	Task Order	The Task Order has been awarded.
N/A*	Green	Schedule Performance Against Work Performed	The project will achieve Task Order milestones on schedule. Due to delays in obtaining preliminary documentation, deliverable dates have been revised and agreed to by Students Channel.
N/A*	Green	Architecture	NA
N/A*	Green	Risk	There have been delays in obtaining preliminary documentation. A request to revise deliverable dates has been approved by the Students Channel. The project is currently on schedule.
N/A*	Green	Quality	The project plan is being executed as intended.
N/A*	Green	Communication/Change Management	NA
N/A*	Green	Human Resources	The project is adequately staffed.
N/A*	Green	Commercial Off the Shelf Software (COTS)	NA

* This is the first month in which a scorecard is produced for this project and, as a result, there are no previous assessments.

ORGANIZATION TRANSFORMATION TO 29- SFA University

August 25 Assessment	September 20 Assessment	Measure	Comments
N/A*	Yellow	Overall	Redefining client expectations for TO#29 Modernization Support.
N/A*	Yellow	Scope	The scope for TO#29 Modernization Support is being renegotiated with the client.
N/A*	Green	Task Order	TO#29 Modernization Support, and TO#31 Front to Back have been awarded.
N/A*	Green	Schedule Performance Against Work Performed	Scheduled performance against work performed is as planned and on target.
N/A*	Green	Architecture	The project is in full compliance with the Modernization Blueprint baseline and target architecture standards. The project has not defined any architectural changes.
N/A*	Yellow	Risk	Risks associated with completion of Front to Back training have been identified, and mitigation strategies are being implemented with client involvement.
N/A*	Green	Quality	The project is complying with the requirements of the Modernization Partners program plan, appropriate to the work required by the Task Order.
N/A*	Green	Communication/Change Management	A communication strategy that identifies stakeholders and processes for involvement of sponsors and subcontractors in the design, development, and implementation of products has been developed.
N/A*	Yellow	Human Resources	The revision of TO31 requires an adjustment in the resource need. A request for a technical consultant with web-based development and coding skills is required to develop the web-based tool for Front to Back.
N/A*	Yellow	Commercial Off the Shelf Software (COTS)	It has been determined that FrontPage cannot be used. Currently working with CIO to identify the appropriate package to interface with the existing SFA platform.

* This is the first month in which a scorecard is produced for this project and, as a result, there are no previous assessments.

ORGANIZATION TRANSFORMATION TO 30- HR Modernization Support

August 25 Assessment	September 20 Assessment	Measure	Comments
Green	Yellow	Overall	The team was informed that several external stakeholders (General Counsel, Office of Personnel Management, Dept. of Education Human Resources Group) must formally review and approve the new Performance Development Process. The time required for review and approval of the process as well as modifications resulting from the review will significantly impact deliverable dates.
Green	Green	Scope	HR Modernization Support Task Order reflects work efforts currently underway.
Green	Green	Task Order	Task Order has been formally received and approved by all appropriate parties. A modification to the task order was made this week to reflect Perform.com subcontracting arrangement.
Yellow	Yellow	Schedule Performance Against Work Performed	Performance is progressing as scheduled for a large portion of the work described in the Task Order; however, the deadline for the Performance Development effort remains October 1 while several critical Department of Education stakeholders have not reviewed and approved the new process. A delay in the review and approval by these stakeholders, including General Counsel, Office of Personnel Management, Union and the Department of Education's HR group can significantly delay the development and implementation of the process beyond October 1.
Green	Green	Architecture	The project is in full compliance with the Modernization Blueprint baseline and target architecture standards.
Green	Yellow	Risk	Risks to a successful execution of the Task Order have been documented, and mitigation strategies have been defined. The team worked closely with SFA Human Resources to develop a document which can be reviewed by General Counsel, Office of Personnel Management, and Dept of Education HR Group for final approval of the new Performance Development Process. At this time we are not certain how long it will take all of these parties to review and approve the process.
Green	Green	Quality	The project is complying with the requirements of the program plan, appropriate to the work required by the Task Orders.
Green	Yellow	Communication/Change Management	Communication and change management strategies have been identified and incorporated into the project work plan, however, communication to employees regarding the new Performance Development Process has been delayed at the request of Calvin Thomas. Calvin Thomas has requested that no communication be sent to employees until critical Department of Education stakeholders formally approve the new process.
Yellow	Green	Human Resources	Project team has identified resources and skills needed and immediate staffing needs have been met.
Green	Green	Commercial Off the Shelf Software (COTS)	SFA has selected Perform.com as its ASP solution for the new Performance Development Process.